TO: $\quad$ Finance and Audit Committee Budget Analysis and Review Committee

## RE: Annual Conference Financial Performance Scenarios

## ACTION REQUESTED/INFORMATION/REPORT:

Management has prepared several scenarios depicting the possible impact on net revenue due to lower attendance at the ALA Annual Conference.

## ACTION REQUESTED BY:

Information item.

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## BACKGROUND

Assuming that registration may not reach budget for the Annual Conference, a $5 \%, 10 \%$ and $20 \%$ attendance reduction scenario has been developed in order to estimate the impact on budgeted net revenue.

A $5 \%, 10 \%$ and $20 \%$ decrease in registration and exhibit booth space could result in a $\$ 232,000, \$ 464,000$ and $\$ 929,000$ loss, respectively, to the Association.

If the Annual Conference were cancelled altogether, the net loss totals $\$ 2,529,000$.

Attachment

Annual Conference
Financial Performance Scenarios

|  | Annual Conference Sunk cost . Annual Conference Scenarios $^{\text {a }}$ |  |  |  |  | Scenario II  <br> Projections Variance <br>  $90 \%$ <br>  $90 \%$ Registratio |  | Scenario III <br> Projections Variance <br> 80\% Exhibits <br> 80\% Registration |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Annual Conference Fy 2006 Budget | Sunk cost - <br> Cancel <br> Annual Conf. | Variance | Scenario 1 Projections $\begin{aligned} & 95 \% \\ & 95 \% \end{aligned}$ | Variance <br> Exhibits Registration |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| Exhibits | 2803750 | 0 |  | 2,663,563 | $(140,188)$ | 2,523,375 | $(280,375)$ | 2,243,000 | $(560,750)$ |
| Registration | 1,842,000 | 0 |  | 1,749,900 | (92,100) | 1,657,800 | $(184,200)$ | 1,473,600 | $(368,400)$ |
| Advertising | 240,000 |  |  | 240,000 |  | 240,000 |  | 240,000 |  |
| Donations | 172,750 |  |  | 172,750 |  | 172,750 |  | 172,750 |  |
| Commissions | 253,300 |  |  | 253,300. |  | 253,300. |  | 253,300 |  |
| Other | 242,460 | 0 |  | 242,460 | 0 | 242,460 | 0 | 242,460 | 0 |
| Total | 5,554,260 | 0 |  | 5,321,973 | $(232,288)$ | 5,089,685 | $(464,575)$ | 4,625,110 | $(929,150)$ |
| Expenses | 3,024,659 | 0 |  | 3,024,659 |  | 3,024,659 |  | 3,024,659 |  |
| Contribution | 2,529,601 | 0 | (2,529,601) | 2,297,314 | ( 232,288$)$ | 2,065,026 | . $(464,575)$ | 1,600,451 | $(929,150)$ |
| Overhead Expense | 1,216,383 | 0 |  | 1,165,512 |  | 1,114,641 |  | 1,012,899 |  |
| Total | 4,241,042 | 0 |  | 4,190,171 |  | 4,139,300 |  | 4,037,558 |  |
| Net (Loss) | 1,313,218 |  | $(1,313,218)$ | 1,131,802 | $(181,416)$ | 950,385 | (362,833) | 587,552 | $(725,666)$ |
| Registrants: |  |  |  |  |  |  |  |  |  |
| Exhibitors | 6,500 |  |  | 6,175 |  | 5,850 |  | 5,200 |  |
| Attendees | 10,400 |  |  | 9,880 |  | 9,360 |  | 8,320 |  |
| Complimentary Reg | 5,100 |  |  | 4,845 |  | 4,590 |  | 4,080 |  |
| Total | 22,000 |  |  | 20,900 |  | 19,800 |  | 17,600 |  |

