

2003-04 EBD #3.5
2003-04 BARC #23.2

TO: ALA Executive Board
Keith Michael Fiels, Executive Director

FROM: Gregory Calloway, AED, Finance
Sandra Lee, Director, Planning & Budgeting

DATE: June 11, 2004

RE: **FY 2005 Total ALA Budget Request**

At the Orlando Annual Conference, the ALA Treasurer will present the FY 2005 Total ALA Budget for Council approval. On Friday, June 25, BARC will review and take action to recommend the Total ALA Budget to the Finance & Audit Subcommittee who will meet on Saturday, June 26. The Executive Board will be asked to consider F&A's budget recommendations on Monday, June 28. Teri R. Switzer, ALA Treasurer, will present the budget at Council II on Tuesday, June 29 for approval of the FY 2005 annual estimates of income. The Executive Board, at its Spring meeting, took the following action on April 17, 2004:

“To transmit the Total Preliminary FY 2005 Budget to BARC for review and analysis. The Executive Board affirms the strategic directions of the budget and requests that BARC report back to the Executive Board on its analysis of the budget.”

Following the Executive Board presentation and discussion of the budget in Chicago, BARC met on April 24 - 25, 2004 to evaluate the funding levels as set forth in the budget plan document. ALA management, the finance staff, BARC and unit managers met over two days to discuss budget details. BARC's specific areas of discussion related to the budget centered on the following:

1. Status of US economic indicators and impact on library funding levels.
2. Analysis of the FY 2004 General Fund revenue and expense projections.
3. Funding the Washington Office property purchase.
4. Reserve level of divisions.
5. Review of decreasing net assets for certain round tables.
6. Division budget review and development process.
7. Projected expense growth exceeding revenue growth.

Specifically, BARC considered the long-term fiscal impact related to:

- Dues increase strategy
- Registration fee levels at conferences
- Cost of audio/visual equipment at conferences

BARC took the following action:

“BARC endorses the Total Preliminary FY 2005 Budget directions based upon thorough analysis of revenues and confirms the key action areas approved by Council are adequately funded.”

BARC further approved the individual preliminary budgetary ceilings for the following:

- General Fund
- Round Tables
- Grants and Awards
- Long-Term Investments

BARC did not take action with respect to the divisions’ budgetary ceiling and followed up with PLA to convey concerns about the draw down on net assets budgeted for FY 2005.

In addition, preliminary budgets were approved related to compensation, division transfers and capital expenditures.

Based upon the Executive Board and BARC Spring meetings, staff have made several adjustments to the budget including the following:

1. Distributed an overall compensation increase including benefits based upon the new compensation plan (2% average base pay and 1 % individual incentive - \$392,000 General Fund impact).
2. Calculated overhead using the 2003 Indirect Cost Study and applying a rate of 18.8% to all revenue generating units including divisions.
3. Updated the grants and awards budget.
4. Updated the long-term investment budget.
5. Distributed depreciation expense on the FY 2005 capital expenditure additions.

Total ALA revenues for FY 2005 are budgeted at \$41,999,057. The ALA revenues are adjusted downward by \$301,663 compared to the preliminary Spring budget. Total ALA expenses, including all funds, are budgeted to reach \$42,960,613. As you will see on page 1 of the attached charts (Total ALA Budgetary Ceiling), expenses exceed revenues by \$961,556. Note that divisions are budgeting for expenditures to exceed revenues by \$1,651,622. PLA, ACRL and AASL plan to draw down \$940,147, \$219,953 and \$511,181 respectively.

FY 2005 General Fund Budget Overview

Revenues

The General Fund revenue budget is \$27,738,844. This represents an increase of \$304,457 compared to the FY 2004 approved budget. This budget includes increases of \$268,750 in meetings and conference revenue, a decrease of \$57,397 in subscription income, a decrease of

\$473,640 in Books, and a decrease of \$89,201 in advertising. Revenue increases for dues; other sales and miscellaneous are budgeted to increase \$133,471, \$9,050 and \$513,424 respectively.

Membership dues are budgeted to reach \$5,490,000, which represents a \$133,471 increase over 2004 budget. Note that FY 2004 dues projections are \$5,259,529 and are \$97,000 under budget. At the Spring meeting, BARC recommended the General Fund budgetary ceiling of \$27,738,844 to the Executive Board for approval.

Expenses

The General Fund expense budget is \$27,669,144, which represents a \$304,457 increase compared to the FY 2004 budget.

Payroll and related expenses adjusted for total a 3% compensation plan increase of \$392,000. Payroll and related expenses decreased by \$24,697 compared to the FY 2004 budget is due to the reduction in expenses in workforce adjustment of \$220,000, an additional 2 unfunded FTE and some hirings at a lower salary level.

Outside services expenses are reduced by \$33,746 or 1.2% due to conference services.

Meetings and conferences expenses are increased by \$314,361 or 12.7% due to conference equipment, exhibit expense and transportation.

Publication related expenses are reduced by \$433,858 or 9.3% due to reduced page counts in magazines and improved efficiencies in printing, binding and paper.

Operating expenses are decreased by \$163,062, or 3.4% due to lower depreciation expense and reduced telephone, postage and other operating related expenses.

NOTE: There are no new staffing requests. However, .858 FTE was transferred from Building Maintenance to the Staff Support Services unit.

Further, due to the fact that there is only one division national conference in FY 2005 as compared to two divisional national conferences in FY 2004, division's overhead decreased by \$443,661. Grant overhead is \$222,696 related to grants budgeted to date. Other adjustments include depreciation, capital expenditures and applying the 18.8% overhead rate to the revenue generating units.

Division Fund Overview

The division's boards of directors will review the FY 2005 budget at this Orlando Annual Conference. It is likely that further adjustments will be proposed and that the final approval by the ALA Executive Board will take place at the 2004 Fall meeting. Total division revenues are budgeted at \$10,730,325. Division expenses are budgeted to reach \$12,381,047 resulting in a \$1,651,622 reduction in the division net asset balance. Since the April meeting, the division expenditure adjustments include the compensation adjustment and the 18.8%

overhead rate. Also, included in this Summer budget, are transfers to the endowment for several divisions totaling \$424,750. ACRL requests a transfer of \$100,000, *CHOICE*, \$25,000, AASL, \$20,000, RUSA, \$15,000 PLA, \$250,000, LAMA, \$4,750, and ALSC, \$10,000. Note that the PLA transfer will result in a negative net asset balance and therefore the transfer request will be reconsidered at the Fall Board meeting.

Staff has calculated the support to the small divisions based upon the ALA operating practice. The policy statement and the management practice permit yearly adjustments to the subsidy that incorporate inflation and salary/benefit increases. The budget allocations reflect the maximum amount to be provided from the ALA General Fund to make up the difference between (1) the costs of providing a minimum level of staff and basic services, and (2) the division's dues. Total support to small divisions is \$135,507, which represents a 44.7% reduction due to YALSA not requesting support.

There is a 1.25 FTE reduction for the divisions.

Round Tables

Round Tables revenues are budgeted at \$351,345, which has not changed since the Spring meeting. All Round Tables are reflecting a positive net asset balance from as high as \$128,277 for EMIERT to as low as \$3,703 for FAFLRT. Round Tables are budgeting total expenses of \$343,321, resulting in an increase of net assets of \$8,024 for the budget year. The Coretta Scott King Task Force is now included in EMIERT as the Coretta Scott King Committee resulting from the decision between SRRT and the Coretta Scott King Task Force.

There are two transfers to the Long-Term Investment Fund requested for Round Tables at this time (LIRT, \$10,000 and EMIERT, \$49,999).

Plant Fund

There are no changes in the Plant Fund budget as presented at the Spring meeting. Expenses are budgeted to reach \$326,709. The General Fund will transfer \$326,709 to offset the Plant Fund operating expenses.

Grants and Awards

The proposed ALA Grants and Awards budget of \$2,102,436 includes those grants and awards for which ALA has been notified that funding is approved and also proposed grants and awards. In addition, the Public Relations Campaign, ALA Champions and the Scholarship Bash are reflected in this fund group. During the course of the fiscal year, additional grants may be awarded and if so, the budget will be communicated to the Executive Board for review at the Fall meeting. Among the major outside funded grants in this budget are: Build Literacy.org – Phase 5, \$163,500; NEH-Storytime 4: New England, \$117,736; Nextbook, \$265,203; NEH-We the People/Courage Book Collection, \$125,455 and Walgreen's Consumer Health Grant, \$173,132. Grants are budgeted to contribute \$222,696 in overhead to the General Fund.

The Public Relations Campaign FY 2005 consists of \$350,000 in planned expenditures. The Library Champions (\$180,000), and an external sponsor (\$170,000), may support the expenditures for the campaign.

The Scholarship Bash projects revenues of \$212,000, which includes \$95,000 from external funding. In addition, the Annual Conference will provide \$40,000 in program support to offset the expenses. Funds projected to be available to award as scholarships totals \$120,000 of which \$50,000 is earmarked for Spectrum scholarships.

Long-Term Investments

The ALA's long-term investment portfolio includes a total of eight managers - one bond fund manager (Credit Suisse), one large cap core manager (Alliance Bernstein), one small cap value manager (NFJ Investment Group), an international fund manager (Lazard), a large cap value manager (Gulf), a large cap growth manager (Seneca), Real Estate Investment Trust (REIT) manager (Heitman) and an SRI manager (Ariel). The asset allocation of the endowment follows the general guidelines (target) of 65% in equities and 35% in bonds. The current allocation is 73% in equities, 27% in bonds and 0% in cash. Note that the stated targets operate within a range that is + or - 7 ½% of the stated target for bonds and + or - 5% for equities and cash.

The 2005 budget is based on the estimate annual yield of 3.5% and interest income growth of 3.5% for a 7% total return for the endowment. This budget includes, as approved by the Executive Board, to use unrestricted funds from the Leo Albert and Giles Endowment to support the Spectrum Initiative. The balance of the funding for Spectrum Scholarships and the Scholarship Bash is to be realized from the proceeds of the Spectrum Endowment. The budget assumes that interest/dividends of \$93,433 and unrealized gains of \$93,433 will support 25 Spectrum scholars. This budget assumes that a total of \$125,000 will be awarded in scholarships. Expenses related to Spectrum total \$182,126.

Total Capital Budget Request

The FY 2005 Capital Budget Request is \$883,887, resulting in \$91,627 in depreciation expense to the operating budget. The Capital Budget includes maintenance on the building, continuing investment in the information systems technology and interior renovations. In FY 2005, \$281,500 will be expended toward phase VI I of the Association Management Information System.

The Executive Board will be asked to take action on this budget at its Monday, June 28 meeting.

cc: BARC
Department Heads
Unit Managers

**American Library Association
FY 2005 Total ALA Budget
Inventory of Documents**

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06/09/04

AMERICAN LIBRARY ASSOCIATION
FY 2005 BUDGETARY CEILING - TOTAL ALA

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	General Fund	Divisions	Round Tables	Plant Fund	Grants & Awards	Long Term Investment	Total All Funds	GENERAL/ FAS 106 RESERVE FUND	Board Approved Activities
<i>Projected Net Asset Balance at end of FY 2004 (Available for Budgetary Ceiling)</i>		7,068,336	464,320	0	0		8,011,559		
<i>Projected Net Asset Balance at end of FY 2004 (Not Available for Budgetary Ceiling)</i>	(0)					22,227,867	22,227,866	(8,613,000)	(522,000)
<i>Withdrawals for DC New Building Purchase</i>				1,500,000		(1,500,000)	0		
FY 2005 Budgeted Revenues	27,695,144	10,699,410	351,345	0	2,102,436	404,204	41,252,539		
Revenue Transfer:									
Spectrum Interest/Dividends						93,433	93,433		
Spectrum Capital Gain						93,433	93,433		
Life Member Dues	49,700	24,915	0	0	0	(74,615)	0		
Continuing Members	(6,000)	6,000	0	0	0	0	0		
Total Revenues including Capital Gain Transfer	27,738,844	10,730,325	351,345	0	2,102,436	516,455	41,439,405	0	
TOTAL ALA BUDGETARY CEILING	27,738,844	17,798,661	815,665	0	2,102,436	516,455	48,972,061	0	
FY 2005 Budgeted Expenses									
Salary and Benefits	12,881,428	4,715,793	1,925	0	246,262	0	17,845,408		
Other	14,302,266	7,801,661	341,396	326,709	1,856,174	361,999	24,990,205	1,100,000	
Spectrum Scholarship Expenses	0	0	0	0	0	125,000	125,000	0	
CDA Interest Payment	4,125	0	0	0	0	(4,125)	0	0	
CIPA Interest Payment	19,109	0	0	0	0	(19,109)	0	0	
Plant Fund Transfer	326,709	0	0	(326,709)	0	0	0		
Support To Small Divisions	135,507	(135,507)	0	0	0	0	0		
Total Expenses	27,669,144	12,381,947	343,321	0	2,102,436	463,765	42,960,613	1,100,000	
FY 2005 Projected Net Revenues (Expenses)	69,700	(1,651,622)	8,024	0	0	52,690	(1,521,208)	(1,100,000)	
Capital Gain						559,652	559,652		
FY 2005 Projected Change in Net Assets	69,700	(1,651,622)	8,024	0	0	612,342	(961,556)	(1,100,000)	
Net Assets Transfer-CDA Principal Repayment	(25,000)						(25,000)		25,000
Net Assets Transfer-CIPA Principal Repayment	(44,700)						(44,700)		44,700
Net Assets Transfer		(424,750)	(59,999)			484,749	0		
Budgeted Net Asset at end of FY 2005	(0)	4,991,964	412,345	1,500,000	0	21,824,958	27,777,869	(9,713,000)	(452,300)

AMERICAN LIBRARY ASSOCIATION
FY 2005 BUDGET - TOTAL ALA BUDGET

Summer Presentation: FY 2005 Budget Request	General Fund	Divisions	Round Tables	Plant Fund	Grants & Awards	Long Term Investment	Total All Funds	GENERAL/FAS 106 RESERVE FUND
Revenues	27,695,144	10,699,410	351,345	0	2,102,436	404,204	41,252,539	0
Revenue Transfers:								
Spectrum Interest/Dividends	0	0	0	0	0	93,433	93,433	0
Spectrum Capital Gain	0	0	0	0	0	93,433	93,433	0
Life Member Dues	49,700	24,915	0	0	0	(74,615)	0	0
Continuing Members	(6,000)	6,000	0	0	0	0	0	0
Total Revenues	27,738,844	10,730,325	351,345	0	2,102,436	516,455	41,439,405	0
Expenses								
Expenses	27,319,201	12,381,947	343,321	326,709	2,102,436	486,999	42,960,613	1,100,000
CDA Interest Payment	4,125				0	(4,125)	0	0
CIPA Interest Payment	19,109					(19,109)	0	0
Plant Fund Transfer-Operating	326,709	0	0	(326,709)	0	0	0	0
Total Expenses	27,669,144	12,381,947	343,321	0	2,102,436	463,765	42,960,613	1,100,000
Net Revenues (Expenses)	69,700	(1,651,622)	8,024	0	0	52,690	(1,521,208)	(1,100,000)
Long Term Investment - Unrealized Gain	0	0	0	0	0	559,652	559,652	0
Total Excess (Deficiency) of Revenue over Exp.	69,700	(1,651,622)	8,024	0	0	612,342	(961,556)	(1,100,000)
FY 2004 Approved Budget								
Revenues	27,395,137	12,383,209	272,220	0	2,326,994	343,264	42,720,824	0
Revenue Transfers:								
Spectrum Interest/Dividends	0	0	0	0	0	32,219	32,219	0
Spectrum Capital Gain	0	0	0	0	0	48,326	48,326	0
Life Member Dues	47,250	24,915	0	0	0	(72,165)	0	0
Continuing Members	(8,000)	8,000	0	0	0	0	0	0
Total Revenues	27,434,387	12,416,124	272,220	0	2,326,994	351,644	42,801,369	0
Expenses								
Expenses	27,027,498	12,903,950	293,891	309,768	2,326,994	415,892	43,277,993	1,000,000
CDA Interest Payment	6,188					(6,188)	0	0
CIPA Interest Payment	21,333					(21,333)	0	0
Spectrum Expenses					0	0	0	0
Plant Fund Transfer-Operating	309,768	0	0	(309,768)	0	0	0	0
Total Expenses	27,364,787	12,903,950	293,891	0	2,326,994	388,371	43,277,993	1,000,000
Net Revenues (Expenses)	69,600	(487,826)	(21,671)	0	0	(36,727)	(476,624)	(1,000,000)
Long Term Investment - Unrealized Gain	0	0	0	0	0	445,646	445,646	0
Total Excess (Deficiency) of Revenue over Exp.	69,600	(487,826)	(21,671)	0	0	408,919	(30,978)	(1,000,000)

FY 2005 Budget Request	GENERAL FUND	DIVISION FUND	ROUND TABLES	PLANT FUND	GRANTS & AWARDS	LONG-TERM INVESTMENT	FY 2005 BUDGET REQUEST TOTAL	FAS 106 RESERVE FUND
Description								
Subtotal-Dues	5,490,000	2,402,871	145,710	0	0	(74,615)	7,963,966	0
Subtotal-Sales-Net	5,072,934	387,614	400	0	0	0	5,460,948	0
Subtotal-Other Sales	403,950	836,065	72,230	0	24,000	0	1,336,245	0
Subtotal-Subscriptions	2,923,600	1,792,730	14,835	0	0	0	4,731,165	0
Subtotal-Advertising	4,518,192	1,356,511	9,420	0	0	0	5,884,123	0
Subtotal-Meetings & Conf.	6,824,235	2,574,001	65,600	0	93,000	0	9,556,836	0
Subtotal-Grants & Awards	10,000	1,500	0	0	1,397,916	0	1,409,416	0
Subtotal-Misc.	2,495,933	1,379,033	43,150	0	587,520	1,150,722	5,656,358	0
Total Revenues	27,738,844	10,730,325	351,345	0	2,102,436	1,076,107	41,999,057	0
Payroll & Related Exp.	12,881,428	4,715,793	1,925	0	246,262	0	17,845,408	0
Outside Services	2,928,762	1,036,195	6,277	0	258,190	168,211	4,397,635	0
Travel and Related Expenses	1,157,082	511,092	3,800	0	116,406	3,000	1,791,380	0
Meetings & Conferences	2,781,410	1,896,166	173,260	0	510,470	231,525	5,592,831	0
Publication Related Expenses	4,213,206	1,637,286	105,654	0	57,323	17,495	6,030,964	0
Operating Expenses	4,612,247	1,291,662	20,248	326,709	670,034	40,739	6,961,639	1,100,000
Total IUTs	(409,788)	484,083	15,186	0	21,055	2,795	113,331	0
Total Direct Expenses	28,164,347	11,572,277	326,349	326,709	1,879,740	463,765	42,733,187	1,100,000
Contribution Margin	(425,503)	(841,952)	24,996	-326,709	222,696	612,342	-734,130	(1,100,000)
IUT-General Overhead	(1,117,624)	877,956	16,972	0	222,696	0	0	0
Total Expenses Excl. Alloc	27,046,723	12,450,233	343,321	326,709	2,102,436	463,765	42,733,187	1,100,000
IUT-Allocations	462,216	(135,507)	0	-326,709	0	0	0	0
Total Exp. Incl. OH & Alloc.	27,508,939	12,314,726	343,321	0	2,102,436	463,765	42,733,187	1,100,000
Net Rev/(Exp) Before Taxes	229,905	(1,584,401)	8,024	0	0	612,342	-734,130	(1,100,000)
Taxes/Income	160,205	67,221	0	0	0	0	227,426	0
Total Expenses Incl. Taxes	27,669,144	12,381,947	343,321	0	2,102,436	463,765	42,960,613	1,100,000
Net Rev/(Exp) After Taxes	69,700	(1,651,622)	8,024	0	0	612,342	-961,556	(1,100,000)

Description	COMMUNICATIONS & MARKETING	EXEC OFFICE UNITS	WO & OJTP	MP&S	PUBLISHING	FINANCE, ACCTG & STAFF SUPPORT	GENERAL ADM & OH	FY 2005 BUDGET REQUEST TOTAL	FY 2004 APPROVED BUDGET	FY 2005 BUDGET VS. FY 2004 BUDGET	
	Unit #100's	Unit #103s	Unit 150s	Unit #200s	Unit #300s	Unit #550s	Unit #591			\$	%
Subtotal-Dues	0	0	0	0	0	0	5,490,000	5,490,000	5,356,529	133,471	2.5%
Subtotal-Sales-Net	0	0	0	90,985	4,981,949	0	0	5,072,934	5,546,574	(473,640)	(8.5%)
Subtotal-Other Sales	2,000	0	0	24,750	97,200	0	280,000	403,950	394,900	9,050	2.3%
Subtotal-Subscriptions	0	0	0	98,000	2,825,600	0	0	2,923,600	2,980,997	(57,397)	(1.9%)
Subtotal-Advertising	0	0	0	960,000	3,558,192	0	0	4,518,192	4,607,393	(89,201)	(1.9%)
Subtotal-Meetings & Conf.	36,400	0	0	6,787,835	0	0	0	6,824,235	6,555,485	268,750	4.1%
Subtotal-Grants & Awards	0	0	0	10,000	0	0	0	10,000	10,000	0	
Subtotal-Misc.	35,000	1,000	48,000	773,445	929,840	0	708,648	2,495,933	1,982,509	513,424	25.9%
Total Revenues	73,400	1,000	48,000	8,745,015	12,392,781	0	6,478,648	27,738,844	27,434,387	304,457	1.1%
Payroll & Related Exp.	1,874,485	1,275,448	1,497,708	2,941,632	3,725,592	1,786,946	-220,383	12,881,428	12,898,796	17,368	0.1%
Outside Services	209,036	119,502	308,777	870,681	271,474	642,292	507,090	2,895,016	2,928,762	(33,746)	(1.2%)
Travel and Related Expenses	47,660	288,156	45,695	590,913	157,308	12,350	15,000	1,157,082	1,148,973	(8,109)	(0.7%)
Meetings & Conferences	73,650	82,520	30,848	2,392,658	30,000	121,734	50,000	2,781,410	2,467,049	(314,361)	(12.7%)
Publication Related Expenses	240,249	61,200	4,300	645,965	3,258,992	2,500	0	4,213,206	4,647,061	433,855	9.3%
Operating Expenses	206,814	250,202	614,915	962,946	1,150,045	674,953	752,372	4,612,247	4,775,309	163,062	3.4%
Total IUTs	68,271	58,903	0	184,314	-163,789	-445,487	-112,000	(409,788)	(559,909)	(150,121)	(26.8%)
Total Direct Expenses	2,720,165	2,135,931	2,502,243	8,589,109	8,429,622	2,795,288	991,989	28,164,347	28,272,295	107,948	0.4%
Contribution Margin	-2,646,765	-2,134,931	-2,454,243	155,906	3,963,159	-2,795,288	5,486,659	(425,503)	(837,908)	(412,405)	(49.2%)
IUT-General Overhead	0	0	0	1,550,851	2,329,843	0	-4,998,318	(1,117,624)	(1,584,417)	(466,793)	(29.5%)
Total Expenses Excl. Allo	2,720,165	2,135,931	2,502,243	10,139,960	10,759,465	2,795,288	-4,006,329	27,046,723	26,687,878	(358,845)	(1.3%)
IUT-Allocations/Incl Plant Fund	0	0	0	0	-295,782	0	757,998	462,216	554,589	92,373	16.7%
Total Exp. Incl. OH & Allo	2,720,165	2,135,931	2,502,243	10,139,960	10,463,683	2,795,288	-3,248,331	27,508,939	27,242,467	(266,472)	(1.0%)
Net Rev/(Exp) Before Tax	-2,646,765	-2,134,931	-2,454,243	-1,394,945	1,929,098	-2,795,288	9,726,979	229,905	191,920	(37,985)	(19.8%)
Taxes/Income	0	0	0	0	160,205	0	0	160,205	122,220	(37,985)	(31.1%)
Total Expenses Incl. Tax	2,720,165	2,135,931	2,502,243	10,139,960	10,623,888	2,795,288	-3,248,331	27,669,144	27,364,687	(304,457)	(1.1%)
Net Rev/(Exp) After Taxes	-2,646,765	-2,134,931	-2,454,243	-1,394,945	1,768,893	-2,795,288	9,726,979	69,700	69,700	0	
Fund Transfer-Principal Payments for CDA & CIPA								(69,700)			
Net after Fund Transfer								0			

Description	9.4%													FY 2005	FY 2004	FY 2005 BUDGET VS.	
	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	BUDGET REQUEST	APPROVED	FY 2004 BUDGET		
	# 401	# 403	# 404	# 405	# 406	# 407	# 409	# 410	# 411	# 412	# 413	# 414	TOTAL	BUDGET	\$	%	
	PLA	ACRL	CHOICE	AASL	ASCLA	ALCTS	LAMA	RUSA	ALTA	LITA	ALSC	YALSA					
Budgeted Net Assets at Beginning of Year	1,171,719	1,695,663	1,096,254	1,371,150	67,135	231,892	73,303	264,713	9,568	343,459	381,356	362,123	7,068,335	7,809,911			
Subtotal-Dues	428,705	462,579	0	359,900	48,340	193,225	199,790	196,280	66,580	198,270	127,102	122,100	2,402,871	2,366,106	36,765	1.6%	
Subtotal-Sales-Net	92,350	172,039	0	47,500	5,400	2,750	2,850	5,400	(50)	11,400	(1,525)	49,500	387,614	414,257	(26,643)	(6.4%)	
Subtotal-Other Sales	105,350	124,725	14,000	19,600	5,000	250	800	8,700	250	120	547,280	9,990	836,065	533,490	302,575	58.7%	
Subtotal-Subscription	30,000	172,990	1,307,440	22,000	0	66,000	32,500	78,800	0	65,000	8,000	10,000	1,792,730	1,710,618	82,112	4.8%	
Subtotal-Advertising	62,800	367,339	763,552	81,455	0	10,000	4,680	24,160	150	27,500	2,875	12,000	1,356,511	1,385,151	(28,640)	(2.1%)	
Subtotal-Meetings & Conl	205,500	1,187,866	0	124,525	7,050	282,850	187,500	43,500	50,750	266,625	158,835	59,000	2,574,001	4,752,760	(2,178,759)	(45.8%)	
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	1,500	0	0	0	1,500	1,500	0	0%	
Subtotal-Misc	237,000	185,325	426,708	74,450	5,050	56,500	128,700	42,400	3,400	25,000	41,650	152,850	1,379,033	1,252,242	126,791	10.1%	
Total Revenues	1,161,705	2,672,863	2,511,700	729,430	70,840	611,575	556,820	399,240	122,580	593,915	884,217	415,440	10,730,325	12,416,124	(1,685,799)	(13.6%)	
Payroll & Related Exp	546,136	852,112	1,179,721	513,175	76,311	230,903	191,799	200,198	130,371	239,444	350,413	205,210	4,715,793	4,610,139	(105,654)	(2.3%)	
Outside Services	420,816	213,197	216,170	118,875	1,450	10,200	12,627	3,525	300	4,030	14,250	20,755	1,036,195	1,046,386	10,191	1.0%	
Travel and Related Expense	102,650	121,167	48,300	86,510	6,000	31,790	22,550	10,400	4,350	18,375	45,600	13,400	511,092	690,706	179,614	26.0%	
Meetings & Conference	253,800	775,786	14,750	92,880	8,630	153,450	168,870	61,020	36,430	140,600	153,100	36,850	1,896,166	1,957,462	61,297	3.1%	
Publication Related Expense	286,961	397,548	473,237	185,423	7,477	28,812	27,860	40,141	12,982	52,471	62,486	61,888	1,637,286	1,603,264	(34,022)	(2.1%)	
Operating Expense:	325,093	197,588	299,308	126,651	6,752	43,187	38,400	17,250	3,313	51,411	162,295	20,414	1,291,662	1,329,741	38,079	2.9%	
Total IUT's	90,412	41,372	(11,642)	79,992	8,911	55,797	35,811	46,474	8,911	43,534	50,572	33,999	484,083	521,805	37,722	7.2%	
Total Direct Expenses	2,025,868	2,598,770	2,219,844	1,203,506	115,531	554,139	497,917	379,008	196,657	549,865	838,656	392,516	11,572,277	11,759,503	187,226	1.6%	
Contribution Margin	(864,163)	74,093	291,856	(474,076)	(44,691)	57,436	58,903	20,232	(74,077)	44,050	45,561	22,924	(841,952)	656,621	1,498,573	228.2%	
IUT-General Overhead	74,204	270,429	236,098	35,485	2,078	58,808	42,878	15,501	3,544	55,250	65,962	17,719	877,956	1,321,617	443,661	33.6%	
Total Expenses Excl. Alloc	2,100,072	2,869,199	2,455,942	1,238,991	117,609	612,947	540,795	394,509	200,201	605,115	904,618	410,235	12,450,233	13,081,120	630,887	4.8%	
IUT-Allocation:	0	0	0	0	(51,898)	0	0	0	(83,609)	0	0	0	(135,507)	(244,821)	(109,314)	(44.7%)	
Total Exp. Incl. OH & Alloc.	2,100,072	2,869,199	2,455,942	1,238,991	65,711	612,947	540,795	394,509	116,592	605,115	904,618	410,235	12,314,726	12,836,299	521,573	4.1%	
Net Rev/(Exp) Before	(938,367)	(196,336)	55,758	(509,561)	5,129	(1,372)	16,025	4,731	5,989	(11,200)	(20,401)	5,205	(1,584,401)	(420,175)	1,164,226	277.1%	
Taxes/Income	1,780	23,617	38,108	1,620	0	200	144	642	0	600	110	400	67,221	67,651	430	0.6%	
Total Expenses Incl. Taxes	2,101,852	2,892,816	2,494,050	1,240,611	65,711	613,147	540,939	395,151	116,592	605,715	904,728	410,635	12,381,947	12,903,950	522,003	4.0%	
Net Rev/(Exp) After Taxes	(940,147)	(219,953)	17,650	(511,181)	5,129	(1,572)	15,881	4,089	5,989	(11,800)	(20,511)	4,805	(1,651,622)	(487,826)	1,163,796	238.6%	
Trf to L-T Invest/Spectrun	(250,000)	(100,000)	(25,000)	(20,000)	0	0	(4,750)	(15,000)	0	0	(10,000)	0	(424,750)	(253,749)			
Net Assets at End of Year	(18,428)	1,375,710	1,088,904	839,969	72,264	230,320	84,434	253,802	15,557	331,659	350,845	366,928	4,991,963	7,068,336			

	LHRT	ERT	FAFLRT	GODORT	IFRT	IRRT	NMRT	LRRT	MAGERT	SRRT	SORT	LIRT	EMERT	CLENERT	VRT	LSSIRT	GLBTRT	FY 2005
	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	Unit #	BUDGET
Description	601	602	603	604	605	606	607	608	609	610	611	612	613	614	617	618	619	TOTAL
Net Assets at Beginning of Year	10,959	9,297	3,703	3,951	31,109	9,362	17,788	19,053	6,410	36,340	9,729	62,374	180,101	32,494	8,079	7,167	16,404	464,320
Subtotal-Dues	4,957	5,815	7,110	19,000	20,250	7,000	12,400	4,375	7,475	12,000	790	18,400	5,100	6,848	5,500	2,450	6,240	145,710
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	400	0	0	0	400
Subtotal-Other Sales	0	0	0	0	0	0	0	0	200	0	0	0	72,000	0	0	0	30	72,230
Subtotal-Subscriptions	0	0	60	13,125	0	120	0	0	1,000	0	0	0	150	360	0	0	20	14,835
Subtotal-Advertising	0	0	4,700	4,720	0	0	0	0	0	0	0	0	0	0	0	0	0	9,420
Subtotal-Meetings & Conf.	0	0	0	7,000	24,000	0	0	0	0	0	2,100	0	12,000	10,000	0	2,000	8,500	65,600
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	0	0	2,500	500	1,000	0	26,800	0	0	4,500	1,000	100	1,700	0	0	0	5,050	43,150
Total Revenues	4,957	5,815	14,370	44,345	45,250	7,120	39,200	4,375	8,675	16,500	3,890	18,500	90,950	17,608	5,500	4,450	19,840	351,345
Payroll & Related Exp.	0	0	360	0	1,000	0	0	115	0	0	0	0	0	450	0	0	0	1,925
Outside Services	50	2	200	75	150	0	0	150	0	150	0	100	5,400	0	0	0	0	6,277
Travel and Related Exp.	0	650	0	0	0	0	0	600	900	150	0	0	0	0	0	0	0	3,800
Meetings & Conferences	1,700	3,600	5,100	14,260	29,305	1,200	31,550	2,200	3,950	3,425	2,800	4,400	41,530	8,800	4,200	2,050	13,200	173,260
Publication Related Exp.	50	0	7,200	27,175	2,034	3,500	3,595	50	4,780	8,600	0	5,700	34,660	4,000	1,000	200	3,200	105,654
Operating Expenses	465	200	600	450	1,230	1,200	1,675	650	387	(1,854)	325	1,000	10,350	525	1,338	807	900	20,248
Total IUTs	1,045	750	200	400	1,310	400	1,182	334	490	0	625	5,500	325	1,350	215	560	500	15,186
Total Direct Expenses	3,310	5,202	13,660	42,350	35,029	6,300	37,912	4,099	10,507	10,471	3,750	16,700	92,265	15,125	6,753	3,617	19,300	326,349
IUT-General Overhead	496	582	710	1,900	4,425	700	1,240	438	748	1,200	79	1,840	510	685	550	245	624	16,972
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	3,806	5,784	14,370	44,250	39,454	7,000	39,152	4,537	11,255	11,671	3,829	18,540	92,775	15,810	7,303	3,862	19,924	343,321
Net Rev/(Exp) After Taxes	1,151	31	0	95	5,796	120	49	(162)	(2,580)	4,829	61	(40)	(1,825)	1,798	(1,803)	588	(84)	8,024
Fund Transfer	0	0	0	0	0	0	0	0	0	0	0	(10,000)	(49,999)	0	0	0	0	(59,999)
Net Assets at End of Year	12,110	9,328	3,703	4,046	36,905	9,462	17,837	18,891	3,830	41,169	9,790	52,334	128,277	34,292	6,276	7,755	16,320	412,345

Rev./		HURON	HQ BUILDING	FY 2005	FY 2004	FY 2005 BUDGET VS.	
Exp.		UNIT 700	UNIT 710	BUDGET	APPROVED	FY 2004 BUDGET	
Acct. #	Description	0000	0000	TOTAL	BUDGET	\$	%
4500	Rent/Huron Plaza	0	0	0	0	0	
	Subtotal-Misc.	0	0	0	0	0	
	Total Revenues	0	0	0	0	0	
5110	Professional Services	0	0	0	0	0	
5120	Legal Fees	0	0	0	0	0	
5121	Audit/Tax Fees	0	0	0	0	0	
	Outside Services	0	0	0	0	0	
5307	Security Services	0	0	0	0	0	
	Meetings & Conferences	0	0	0	0	0	
5531	Depr/Building	0	326,709	326,709	309,768	(16,941)	(5.5%)
5545	Taxes/Property	0	0	0	0	0	
	Operating Expenses	0	326,709	326,709	309,768	(16,941)	(5.5%)
5908	IUT-Maint.	0	0	0	0	0	
5999	IUT-Misc.	0	0	0	0	0	
	Total IUTs	0	0	0	0	0	
	Total Direct Expenses	0	326,709	326,709	309,768	(16,941)	(5.5%)
5998	IUT-Allocations		(326,709)	(326,709)	(309,768)	16,941	5.5%
	Total Expenses Incl. Taxes	0	0	0	0	0	
	Net Rev/(Exp) After Taxes	0	0	0	0	0	

FY 2005	30	35	35	35	35	35	35		35	35	34	34	34	34	
BUDGET REQUEST	000	591	591	250	250	250	250	BD	116	116	591	591	116	116	Spectrum, Giles & Leo Albert
	Huron Plaza Building	FUTURE FUND- PRNCPL	FUTURE FUND- SPENDING	LIFE/MEMB- ENDW/ PRNCPL	LIFE/MEMB ENDW/ SPNDG	LIFE MEMBER CAMPAIGN- ENDW/ PRNCPL	LIFE MEMBER CAMPAIGN ENDW/ SPNDG	DESIGN	LEO ALBERT FELLOWSHIP/ PRNCPL- Spectrum	LEO ALBERT FELLOWSHIP/SP NDG-Spectrum	GILES SCHLRSP- PRNCPL- Spectrum	GILES SCHLRSP- SPENDING- Spectrum	SPECTRUM- PRNCPL	SPECTRUM- SPENDING	
Description	Project # 0000	Project# 9150	Project# 9153	Project# 9094	Project# 9097	Project# 9183	Project# 9184	SUBTOTAL	Project# 1700	Project# 1701	Project# 9166	Project# 9167	Project# 9181	Project# 9182	SUBTOTAL
Projected Net Assets at Beginning of Year	2,068,457	9,175,472	0	840,089	0	32,959	(4,075)	10,044,445	289,951	0	214,765	0	2,164,809	0	2,669,524
Withdrawals for DC New Building Purchase		(1,500,000)	0	0	0	0	0	(1,500,000)					0		0
Subtotal-Dues	0	(24,915)	0	0	(33,000)	0	(16,700)	(74,615)	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	0	268,642	93,994	29,403	29,403	1,011	1,011	423,464	10,148	10,148	7,517	7,517	75,768	75,768	186,866
Total Revenues	0	243,727	93,994	29,403	(3,597)	1,011	(15,689)	348,849	10,148	10,148	7,517	7,517	75,768	75,768	186,866
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	0	69,079	0	7,561	0	260	76,900	0	2,610	0	1,933	0	19,483	24,026
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	0	0	0	0	0	0	0	0	0	0	0	5,000	125,000	130,000
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	0	0	(23,234)	0	0	0	0	(23,234)	10,148	7,538	7,517	5,584	70,768	(73,555)	28,000
Total IUTs	0	(174,648)	174,648	11,158	(11,158)	15,949	(15,949)	0	0	0	0	0	0	0	0
Total Direct Expenses	0	(174,648)	220,493	11,158	(3,597)	15,949	(15,689)	53,666	10,148	10,148	7,517	7,517	75,768	70,928	182,026
Contribution Margin	0	418,375	(126,499)	18,245	0	(14,938)	0	295,183	0	0	0	0	0	4,840	4,840
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	0	(174,648)	220,493	11,158	(3,597)	15,949	(15,689)	53,666	10,148	10,148	7,517	7,517	75,768	70,928	182,026
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	0	(174,648)	220,493	11,158	(3,597)	15,949	(15,689)	53,666	10,148	10,148	7,517	7,517	75,768	70,928	182,026
Net Rev/(Exp) Before Taxes	0	418,375	(126,499)	18,245	0	(14,938)	0	295,183	0	0	0	0	0	4,840	4,840
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	0	(174,648)	220,493	11,158	(3,597)	15,949	(15,689)	53,666	10,148	10,148	7,517	7,517	75,768	70,928	182,026
Net Rev/(Exp) After Taxes	0	418,375	(126,499)	18,245	0	(14,938)	0	295,183	0	0	0	0	0	4,840	4,840
Net Assets transfer in/(out)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	2,068,457	8,093,847	(126,499)	858,334	0	18,021	(4,075)	8,839,628	289,951	0	214,765	0	2,164,809	4,840	2,674,364

FY 2005	34	34	34	34	34	34		34	34	34	34	34	34	34	34
BUDGET REQUEST	106	105	105	106	106	106	Total Spectrum Family Projects	103	103	103	103	103	103	200	200
	GORDON SCHOLARSHIP- PRINCIPAL	GORDON SCHOLARSHIP- SPENDING	TUROCK SCHOLARSHIP- PRINCIPAL	TUROCK SCHOLARSHIP- SPENDING	H&G TEEPLE SCHLRSH- PRNCPL- Spectrum	H&G TEEPLE SCHLRSH- SPENDING- Spectrum		MIRIAM HORNBACK SCHOLARSHIP- PRINCIPAL	MIRIAM HORNBACK SCHOLARSHIP- SPENDING	HOYERT SCHOLARSHIP- PRINCIPAL	HOYERT SCHOLARSHIP- SPENDING	ARTHUR CURLY- PRNC	ARTHUR CURLY- SPENDING	MARY VIGINIA GAVER SCHOLARSHIP- PRINCIPAL	MARY VIGINIA GAVER SCHOLARSHIP- SPENDING
Description	Project #	Project #	Project #	Project #	Project #	Project #	SUBTOTAL	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Projected Net Assets at Beginning of Year	41,546	0	82,459	0	54,474	0	2,848,004	153,790	0	52,532	0	13,587	0	75,455	0
Withdrawals for DC New Building Purchase							0								
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	1,454	1,454	2,886	2,886	1,907	1,907	199,360	5,383	5,383	1,839	1,839	476	476	2,641	2,641
Total Revenues	1,454	1,454	2,886	2,886	1,907	1,907	199,360	5,383	5,383	1,839	1,839	476	476	2,641	2,641
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	374	0	742	0	490	25,632	0	1,384	0	473	0	122	0	679
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	0	0	0	0	0	130,000	0	3,000	0	3,000	0	0	0	3,000
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	2,102	363	30,465	0	3,000	0	3,000	0	0	0	3,000
Total IUTs	0	0	0	0	0	0	0	2,001	(2,001)	4,634	(4,634)	(354)	354	4,038	(4,038)
Total Direct Expenses	0	374	0	742	2,102	853	186,097	2,001	5,383	4,634	1,839	(354)	476	4,038	2,641
Contribution Margin	1,454	1,080	2,886	2,144	(195)	1,054	13,263	3,382	0	(2,795)	0	830	0	(1,397)	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	0	374	0	742	2,102	853	186,097	2,001	5,383	4,634	1,839	(354)	476	4,038	2,641
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	0	374	0	742	2,102	853	186,097	2,001	5,383	4,634	1,839	(354)	476	4,038	2,641
Net Rev/(Exp) Before Taxes	1,454	1,080	2,886	2,144	(195)	1,054	13,263	3,382	0	(2,795)	0	830	0	(1,397)	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	0	374	0	742	2,102	853	186,097	2,001	5,383	4,634	1,839	(354)	476	4,038	2,641
Net Rev/(Exp) After Taxes	1,454	1,080	2,886	2,144	(195)	1,054	13,263	3,382	0	(2,795)	0	830	0	(1,397)	0
Net Assets transfer in/(cut)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	43,000	1,080	85,345	2,144	54,279	1,054	2,861,267	157,172	0	49,737	0	14,417	0	74,058	0

FY 2005	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34
BUDGET REQUEST	591	591	591	591	591	591	108	108	111	111	111	111	115	115	200	200
	TOM DREWES SCHOLARSHIP-PRINCIPAL	TOM DREWES SCHOLARSHIP-SPENDING	TONY LEISNER SCHOLARSHIP-PRINCIPAL	TONY LEISNER SCHOLARSHIP-SPENDING	CLIFF SCHOLARSHIP-P-PRINCIPAL	CLIFF SCHOLARSHIP-SPENDING	INTL FRDM ENDWMNT-PRNCPL	INTL FRDM ENDWMNT-SPENDG	BOGLE ENDWMT-PRNCPL	BOGLE ENDWMT-SPNDG	EMLY DEAN HEIMAN-PRNCPL	EMLY DEAN HEIMAN-SPNDG	CULTURAL COMMUNITIES FUND-PRINCIPAL	CULTURAL COMMUNITIES FUND-SPENDING	BABER AWARD ENDWMNT-PRNCPL/ALAMNGD	BABER AWARD ENWAMT-SPENDG/ALAMNGD
Description	Project # 9160	Project # 9161	Project # 9162	Project # 9163	Project # 9164	Project # 9165	Project # 6606	Project # 0608	Project # 0861	Project # 0862	Project # 0863	Project # 0864	Project # 0976	Project # 0977	Project # 0941	Project # 0947
Projected Net Assets at Beginning of Year	31,264	0	40,169	0	248,777	0	95,563	0	11,317	0	39,221	0	128,000	0	158,405	0
Withdrawals for DC New Building Purchase																
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	1,094	1,094	1,406	1,406	8,707	8,707	4,345	3,345	396	396	1,373	1,373	4,480	4,480	5,544	5,544
Total Revenues	1,094	1,094	1,406	1,406	8,707	8,707	4,345	3,345	396	396	1,373	1,373	4,480	4,480	5,544	5,544
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	281	0	362	0	2,239	0	860	0	102	0	353	0	1,152	0	1,501
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	3,000	0	3,000	0	3,000	0	0	0	500	0	500	0	0	0	3,000
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	0	3,000	0	3,000	0	3,000	0	0	0	0	0	0	0	3,328	0	0
Total IUTs	5,187	(5,187)	4,956	(4,956)	(468)	468	(2,485)	2,485	326	(206)	(520)	520	0	0	(818)	1,043
Total Direct Expenses	5,187	1,094	4,956	1,406	(468)	8,707	(2,485)	3,345	326	396	(520)	1,373	0	4,480	(818)	5,544
Contribution Margin	(4,093)	0	(3,550)	0	9,175	0	6,830	0	70	0	1,893	0	4,480	0	6,362	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	5,187	1,094	4,956	1,406	(468)	8,707	(2,485)	3,345	326	396	(520)	1,373	0	4,480	(818)	5,544
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	5,187	1,094	4,956	1,406	(468)	8,707	(2,485)	3,345	326	396	(520)	1,373	0	4,480	(818)	5,544
Net Rev/(Exp) Before Taxes	(4,093)	0	(3,550)	0	9,175	0	6,830	0	70	0	1,893	0	4,480	0	6,362	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	5,187	1,094	4,956	1,406	(468)	8,707	(2,485)	3,345	326	396	(520)	1,373	0	4,480	(818)	5,544
Net Rev/(Exp) After Taxes	(4,093)	0	(3,550)	0	9,175	0	6,830	0	70	0	1,893	0	4,480	0	6,362	0
Net Assets transfer in(out)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	27,171	0	36,619	0	257,952	0	102,393	0	11,387	0	41,114	0	132,480	0	164,767	0

FY 2005	34	34	34	34	34	34	34	34	34	34	35	35	34	34	34	34	34
BUDGET REQUEST	200	200	230	230	230	230	230	230	300	300	591	591	591	591	401	401	403
	PAUL HOWARD END- PRNCPL/ALA MNGD	PAUL HOWARD END- SPENDG/ALA MNGD	Boyd Military Novel Award- Principal	Boyd Military Novel Award- Spending	LIPPINCOTT PRNCPL/ALA	LIPPINCOTT SPENDG/ALA	KATHY SCHNEIDER PRNCPL/ALA	KATHY SCHNEIDER SPENDG/ALA	CARNEIGE ENDWMNT PRNCPL	CARNEIGE ENDWMNT SPNOG	FYAN-PRNCPL	FYAN- SPENDING	ELIZABETH FUTAS- PRNCPL	ELIZABETH FUTAS- SPENDING	PLA-PRINCIPAL	PLA- SPENDING	Oberly- Principal
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Projected Net Assets at Beginning of Year	41,168	0	100,000	0	21,513	0	320,533	0	971,735	(2,800)	277,240	0	18,256	0	206,959	0	16,857
Withdrawals for DC New Building Purchase																	
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	1,441	1,441	4,500	3,500	753	753	11,219	11,219	33,913	33,913	9,703	9,703	639	639	7,244	7,244	590
Total Revenues	1,441	1,441	4,500	3,500	753	753	11,219	11,219	33,913	33,913	9,703	9,703	639	639	7,244	7,244	590
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	371	0	900	0	194	0	2,885	0	8,720	0	2,495	0	164	0	1,863	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	1,000	0	0	0	1,000	0	15,000	0	20,000	0	10,000	0	1,000	0	0	0
Publication Related Expenses	0	400	0	0	0	0	0	0	0	1,500	0	0	0	350	0	0	0
Operating Expenses	0	0	0	500	0	350	0	2,100	0	2,050	0	0	0	0	0	0	0
Total IUTs	330	(330)	(1,600)	2,100	791	(791)	9,066	(8,766)	(1,643)	4,443	2,792	(2,792)	875	(875)	(5,381)	5,381	(138)
Total Direct Expenses	330	1,441	(1,600)	3,500	791	753	9,066	11,219	(1,643)	36,713	2,792	9,703	875	639	(5,381)	7,244	(138)
Contribution Margin	1,111	0	6,100	0	(38)	0	2,153	0	35,556	(2,800)	6,911	0	(236)	0	12,625	0	728
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	330	1,441	(1,600)	3,500	791	753	9,066	11,219	(1,643)	36,713	2,792	9,703	875	639	(5,381)	7,244	(138)
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	330	1,441	(1,600)	3,500	791	753	9,066	11,219	(1,643)	36,713	2,792	9,703	875	639	(5,381)	7,244	(138)
Net Rev/(Exp) Before Taxes	1,111	0	6,100	0	(38)	0	2,153	0	35,556	(2,800)	6,911	0	(236)	0	12,625	0	728
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses incl. Taxes	330	1,441	(1,600)	3,500	791	753	9,066	11,219	(1,643)	36,713	2,792	9,703	875	639	(5,381)	7,244	(138)
Net Rev/(Exp) After Taxes	1,111	0	6,100	0	(38)	0	2,153	0	35,556	(2,800)	6,911	0	(236)	0	12,625	0	728
Net Assets transfer in/(out)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	250,000	0	0
Net Assets at End of Year	42,279	0	106,100	0	21,475	0	322,688	0	1,007,291	(5,600)	284,151	0	18,020	0	469,584	0	17,585

FY 2005	34	34	34	34	34	34	34	34	34	34	34	34	34	35	35	35	35	34
BUDGET REQUEST	403	403	403	403	403	403	403	404	404	405	405	406	406	407	407	409	409	410
	Oberly- Spending	LEAB/RBMS - Principal	LEAB/RBMS Spending	Atkinson - Principal	Atkinson - Spending	ACRL Long-Term Investment - Principal	ACRL Long-Term Investment - Spending	CHOICE PRINCIPAL	CHOICE SPENDING	AASL PRINCIPAL	AASL SPENDING	ASCLA PRINCIPAL	ASCLA SPENDING	Long-Term Investment- Principal	Long-Term Investment- Spending	LAMA Long- Term Investment - Principal	LAMA Long- Term Investment - Spending	RUSA Principal
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Projected Net Assets at Beginning of Year	0	21,992	0	93,076	0	1,174,060	0	519,574	0	49,999	0	25,000	0	41,874	0	95,868	4,750	230,887
Withdrawals for DC New Building Purchase																		
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	590	770	770	3,258	3,258	41,092	41,092	18,185	18,185	1,750	1,750	875	875	1,466	1,466	6,522	3,522	8,081
Total Revenues	590	770	770	3,258	3,258	41,092	41,092	18,185	18,185	1,750	1,750	875	875	1,466	1,466	6,522	3,522	8,081
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	152	0	198	0	838	0	10,567	0	4,676	0	450	0	225	0	377	0	996	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	300	0	175	0	2,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Publication Related Expenses	0	0	200	0	70	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	0	0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total IUTs	138	(97)	97	(320)	350	(30,525)	30,525	(13,509)	13,509	(1,300)	1,300	(650)	650	(1,089)	1,089	(2,616)	2,616	(6,003)
Total Direct Expenses	590	(97)	770	(320)	3,258	(30,525)	41,092	(13,509)	18,185	(1,300)	1,750	(650)	875	(1,089)	1,466	(2,616)	3,522	(6,003)
Contribution Margin	0	867	0	3,578	0	71,617	0	31,694	0	3,050	0	1,525	0	2,555	0	9,138	0	14,084
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	590	(97)	770	(320)	3,258	(30,525)	41,092	(13,509)	18,185	(1,300)	1,750	(650)	875	(1,089)	1,466	(2,616)	3,522	(6,003)
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	590	(97)	770	(320)	3,258	(30,525)	41,092	(13,509)	18,185	(1,300)	1,750	(650)	875	(1,089)	1,466	(2,616)	3,522	(6,003)
Net Rev/(Exp) Before Taxes	0	867	0	3,578	0	71,617	0	31,694	0	3,050	0	1,525	0	2,555	0	9,138	0	14,084
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	590	(97)	770	(320)	3,258	(30,525)	41,092	(13,509)	18,185	(1,300)	1,750	(650)	875	(1,089)	1,466	(2,616)	3,522	(6,003)
Net Rev/(Exp) After Taxes	0	867	0	3,578	0	71,617	0	31,694	0	3,050	0	1,525	0	2,555	0	9,138	0	14,084
Net Assets transfer in(out)	0	0	0	0	0	100,000	0	25,000	0	20,000	0	0	0	0	0	4,750	0	15,000
Net Assets at End of Year	0	22,859	0	96,654	0	1,345,677	0	576,268	0	73,049	0	26,525	0	44,429	0	109,756	4,750	259,971

FY 2005	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34
BUDGET REQUEST	410	411	411	413	413	413	413	413	413	413	413	413	413	413	413	413
	RUSA Spending	ALTA Endowment - Principal	ALTA Endowment - Spending	Whitney Carnegie - Spending	Children's Library Service - Principal	Children's Library Service - Spending	Distinguished Service-Principal	Distinguished Service-Spending	Melcher-Principal	Melcher-Spending	Carnegie Video-Principal	Carnegie Video-Spending	Rollins-Principal	Rollins-Spending	ALSC/REFORMA Belpre Book Award-Principal	ALSC/REFORMA Belpre Book Award-Spending
Description	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#	Project#
Projected Net Assets at Beginning of Year	4021	5115	5116	2992	5403	5409	5404	5410	5407	5408	5411	5412	5571	5572	5595	5596
	0	108,241	(0)	0	79,159	0	49,431	(0)	478,193	0	78,732	0	184,691	0	11,930	0
Withdrawals for DC New Building Purchase																
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	8,081	3,788	3,788	0	2,771	2,771	1,730	8,730	16,737	18,737	2,756	2,756	6,464	6,464	418	5,418
Total Revenues	8,081	3,788	3,788	0	2,771	2,771	1,730	8,730	16,737	18,737	2,756	2,756	6,464	6,464	418	5,418
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	2,078	0	974	0	0	712	0	445	0	4,504	0	709	0	1,662	0	107
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	0	0	0	0	1,000	0	1,050	0	12,000	0	100	0	4,600	0	1,000
Publication Related Expenses	0	0	0	1,700	0	0	0	7,000	0	0	0	0	0	175	0	0
Operating Expenses	0	0	0	200	0	0	0	65	0	250	0	350	0	15	0	0
Total IUTs	5,003	(2,814)	2,814	(1,000)	(1,009)	1,059	(155)	170	(1,758)	1,983	(1,222)	1,597	(57)	112	(4,311)	4,311
Total Direct Expenses	8,081	(2,814)	3,788	0	(1,009)	2,771	(155)	8,730	(1,758)	18,737	(1,222)	2,756	(57)	6,464	(4,311)	5,418
Contribution Margin	0	6,602	0	0	3,780	0	1,885	0	18,495	0	3,978	0	6,521	0	4,729	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	8,081	(2,814)	3,788	0	(1,009)	2,771	(155)	8,730	(1,758)	18,737	(1,222)	2,756	(57)	6,464	(4,311)	5,418
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	8,081	(2,814)	3,788	0	(1,009)	2,771	(155)	8,730	(1,758)	18,737	(1,222)	2,756	(57)	6,464	(4,311)	5,418
Net Rev/(Exp) Before Taxes	0	6,602	0	0	3,780	0	1,885	0	18,495	0	3,978	0	6,521	0	4,729	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	8,081	(2,814)	3,788	0	(1,009)	2,771	(155)	8,730	(1,758)	18,737	(1,222)	2,756	(57)	6,464	(4,311)	5,418
Net Rev/(Exp) After Taxes	0	6,602	0	0	3,780	0	1,885	0	18,495	0	3,978	0	6,521	0	4,729	0
Net Assets transfer In/(out)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,000	0
Net Assets at End of Year	0	114,843	(0)	0	82,939	0	51,316	(0)	496,688	0	82,710	0	191,212	0	21,659	0

FY 2005	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34
BUDGET REQUEST	413	413	413	413	413	413	414	414	605	605	608	608	607	607	604
	Wilder Award-Principal	Wilder Award-Spending	Arbutnot Honor Lecture Award-Principal	Arbutnot Honor Lecture Award-Spending	413-William C. Morris Endowment-Principal	413-William C. Morris Endowment-Spending	414-William C. Morris Endowment-Principal	414-William C. Morris Endowment-Spending	IMORTH ENDMNT PRNCP	IMORTH ENDWMNT SPNDG	SHERA AWARD ENDOWMENT/ PRNCPL	SHERA AWARD ENDOWMENT/ SPNDG	OLOFSON SCHLRSH/PRNC WMNT/PRNC	OLOFSON SCHLRSH/PRNC WMNT/SPNDG	ROZKOSZKA SCHOLARSHIP-PRNCPL
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Projected Net Assets at Beginning of Year	17,476	0	38,753	0	400,000	0	400,000	0	9,707	0	28,107	0	37,600	0	22,425
Withdrawals for DC New Building Purchase															
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	612	612	1,356	1,356	14,000	14,000	14,000	14,000	340	340	1,184	984	1,316	1,316	785
Total Revenues	612	612	1,356	1,356	14,000	14,000	14,000	14,000	340	340	1,184	984	1,316	1,316	785
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	157	0	349	0	3,600	0	3,600	0	87	0	253	0	338	0
Travel and Related Expenses	0	0	0	3,000	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	500	0	3,500	0	2,400	0	0	0	0	0	1,000	0	1,000	0
Publication Related Expenses	0	0	0	3,500	0	2,600	0	0	0	0	0	0	0	0	0
Operating Expenses	0	200	0	1,000	0	5,000	0	0	0	0	0	0	0	0	0
Total IUTs	245	(245)	9,993	(9,993)	(400)	400	(10,400)	10,400	(253)	253	269	(269)	22	(22)	(83)
Total Direct Expenses	245	612	9,993	1,356	(400)	14,000	(10,400)	14,000	(253)	340	269	984	22	1,316	(83)
Contribution Margin	367	0	(8,637)	0	14,400	0	24,400	0	593	0	915	0	1,294	0	868
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	245	612	9,993	1,356	(400)	14,000	(10,400)	14,000	(253)	340	269	984	22	1,316	(83)
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	245	612	9,993	1,356	(400)	14,000	(10,400)	14,000	(253)	340	269	984	22	1,316	(83)
Net Rev/(Exp) Before Taxes	367	0	(8,637)	0	14,400	0	24,400	0	593	0	915	0	1,294	0	868
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	245	612	9,993	1,356	(400)	14,000	(10,400)	14,000	(253)	340	269	984	22	1,316	(83)
Net Rev/(Exp) After Taxes	367	0	(8,637)	0	14,400	0	24,400	0	593	0	915	0	1,294	0	868
Net Assets transfer in/out	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	22,843	0	30,116	0	414,400	0	424,400	0	10,300	0	29,022	0	38,894	0	23,293

FY 2005	34	34	34	34	34	34	34	34	34	34	34		
BUDGET REQUEST	604	601	601	601	601	612	612	613	613	619	619	All Other Projects	FY 2005 Budget Requests
	ROZKOSZKA SCHOLARSHIP-SPENDING	JUSTIN WINSOR PRINCIPAL	JUSTIN WINSOR SPENDING	LHRT LECTURESHIP FUND-PRNCPL	LHRT LECTURESHIP FUND-SPENDING	LIRT ENDOW FUND-PRNCPL	LIRT ENDOW FUND-SPENDING	EMIERT-CSK ENDOW FUND-PRNCPL	EMIERT-CSK ENDOW FUND-SPENDING	Book Awards - Principal	Book Awards - Spending		
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	SUBTOTAL	TOTAL
Projected Net Assets at Beginning of Year	0	9,292	(188)	10,596	0	0	0	0	0	26,194	0	7,266,961	22,227,867
Withdrawals for DC New Building Purchase												0	(1,500,000)
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	(74,615)
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	785	319	319	371	371	0	0	0	0	917	917	527,898	1,150,722
Total Revenues	785	319	319	371	371	0	0	0	0	917	917	527,898	1,076,107
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	202	0	82	0	95	0	0	0	0	0	236	65,679	168,211
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	3,000	3,000
Meetings & Conferences	500	0	500	0	0	0	0	0	0	0	0	101,525	231,525
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	17,495	17,495
Operating Expenses	0	0	0	0	0	0	0	0	0	0	0	33,508	40,739
Total IUTs	83	263	(263)	(276)	276	0	0	0	0	(681)	681	2,795	2,795
Total Direct Expenses	785	263	319	(276)	371	0	0	0	0	(681)	917	224,002	463,765
Contribution Margin	0	56	0	647	0	0	0	0	0	1,598	0	303,896	612,342
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	785	263	319	(276)	371	0	0	0	0	(681)	917	224,002	463,765
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	785	263	319	(276)	371	0	0	0	0	(681)	917	224,002	463,765
Net Rev/(Exp) Before Taxes	0	56	0	647	0	0	0	0	0	1,598	0	303,896	612,342
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	785	263	319	(276)	371	0	0	0	0	(681)	917	224,002	463,765
Net Rev/(Exp) After Taxes	0	56	0	647	0	0	0	0	0	1,598	0	303,896	612,342
Net Assets transfer In/(out)	0	0	0	0	0	10,000	0	49,999	0	0	0	484,749	484,749
Net Assets at End of Year	0	9,348	(188)	11,243	0	10,000	0	49,999	0	27,792	0	8,055,606	21,824,958

FY 2005	48	48	48	48	48	47	48	48	48	48	48	48	47
BUDGET REQUEST	100	101	106	107	107	109	111	114	114	114	114	114	115
	PUBLIC RELATION CAMPAIGN	FIN ASST FOR LIB EDUC	MARSHALL CAVENDISH SCHOLARSHIP	Build Literacy.org Phase 5	Demco / Diversity Fair	NCES/ALS 02-03	SOUTH CAUCASUS	DEWITT WALLACE READER'S DGT	CHAMPION	EILEEN D. COOKE MEM FUND	21ST CENTURY FUND	CIPA DEFENSE FUND	NEH-Elizabeth Traveling Exp
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Description	0328	0013	0410	0509	0520	0729	0851	0724	1200	1204	1205	1206	1004
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	170,000	0	0	163,500	10,000	11,940	1,000	14,000	0	0	0	0	33,766
Subtotal-Misc.	0	6,500	4,000	0	0	0	0	0	209,120	300	50,000	100	0
Total Revenues	170,000	6,500	4,000	163,500	10,000	11,940	1,000	14,000	209,120	300	50,000	100	33,766
Payroll & Related Exp.	151,250	0	0	6,500	0	5,523	0	0	0	0	0	0	7,438
Outside Services	88,000	0	0	114,500	0	300	750	8,000	0	0	0	100	0
Travel and Related Expenses	7,000	0	0	7,550	0	3,106	0	0	9,000	0	0	0	0
Meetings & Conferences	15,000	0	3,000	0	8,700	0	0	4,300	20,120	300	50,000	0	18,240
Publication Related Expenses	25,000	5,700	0	0	1,300	0	0	0	0	0	0	0	0
Operating Expenses	(149,500)	0	1,000	7,500	0	0	250	0	180,000	0	0	0	620
Total IUTs	33,250	800	0	0	0	600	0	0	0	0	0	0	650
Total Direct Expenses	170,000	6,500	4,000	136,050	10,000	9,529	1,000	12,300	209,120	300	50,000	100	26,948
Contribution Margin	0	0	0	27,450	0	2,411	0	1,700	0	0	0	0	6,818
IUT-General Overhead	0	0	0	27,450	0	2,411	0	1,700	0	0	0	0	6,818
Total Expenses Excl. Alloc	170,000	6,500	4,000	163,500	10,000	11,940	1,000	14,000	209,120	300	50,000	100	33,766
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	170,000	6,500	4,000	163,500	10,000	11,940	1,000	14,000	209,120	300	50,000	100	33,766
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	170,000	6,500	4,000	163,500	10,000	11,940	1,000	14,000	209,120	300	50,000	100	33,766
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2005	47	48	47	47	47	47	47	47	48	48	48	48	48
BUDGET REQUEST	115	115	115	115	115	115	115	115	115	221	230	230	230
	NEH-FRANKENSTEIN Exhibit (9/01-8/04)	STORYLINES B & N	NEH/Huntington Lib-Lincoln Traveling	NLM/Frankenste in (9/01-9/04)	NEH-STORYLINE 4:New England	NEA-Library Networks for Literature	Nextbook	NEH-WE THE PEOPLE/COUR AGE BOOK COLLECTION	Proposed Grants	SCHOLARSHIP BASH-FY 2005	SULLIVAN AWARD	WILSON LIB STAFF DEV GRANT	BETA PHI MU AWARD
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Description	1038	1032	1010	1005	1012	1006	1030	10X1	1000	1612	0933	0934	0935
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	24,000	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	93,000	0	0	0
Subtotal-Grants & Awards	29,932	10,000	25,937	25,361	117,736	16,500	265,203	125,455	156,154	0	0	0	0
Subtotal-Misc.	0	0	0	0	0	0	0	0	0	95,000	1,000	3,850	500
Total Revenues	29,932	10,000	25,937	25,361	117,736	16,500	265,203	125,455	156,154	212,000	1,000	3,850	500
Payroll & Related Exp.	7,888	0	2,500	1,320	14,375	0	0	20,204	0	0	0	0	0
Outside Services	0	0	0	0	0	0	0	0	0	30,000	0	0	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	40,000	0	0	0
Meetings & Conferences	16,000	0	14,700	16,600	73,205	0	0	0	0	115,000	830	3,500	500
Publication Related Expenses	0	0	0	0	0	0	0	0	0	15,000	0	0	0
Operating Expenses	0	10,000	2,500	1,120	5,400	16,500	241,094	78,283	116,647	52,000	170	350	0
Total IUTs	0	0	1,000	1,200	1,500	0	0	1,637	0	(40,000)	0	0	0
Total Direct Expenses	23,888	10,000	20,700	20,240	94,480	16,500	241,094	100,124	116,647	212,000	1,000	3,850	500
Contribution Margin	6,044	0	5,237	5,121	23,256	0	24,109	25,331	39,507	0	0	0	0
IUT-General Overhead	6,044	0	5,237	5,121	23,256	0	24,109	25,331	39,507	0	0	0	0
Total Expenses Excl. Alloc	29,932	10,000	25,937	25,361	117,736	16,500	265,203	125,455	156,154	212,000	1,000	3,850	500
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	29,932	10,000	25,937	25,361	117,736	16,500	265,203	125,455	156,154	212,000	1,000	3,850	500
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	29,932	10,000	25,937	25,361	117,736	16,500	265,203	125,455	156,154	212,000	1,000	3,850	500
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2005	48	48	48	48	48	48	48	48	48	48	48	48	48
BUDGET REQUEST	230	230	230	230	230	230	230	230	230	230	403	405	405
	ALA EQUALITY AWARD	WORLD BOOK ALA GOAL AWARD	GALE RES CO FIN AWARD	GROLIER F/DATION AWARD	DEWEY AWARD	EBSCO AWARD	INFO TODAY LIB OF THE FUTURE AWARD	MARSHALL CAVENDISH AWARD	SIRSI'S LEADER IN LIB TECH	KEN HAYCOCK AWARD	Friends of ACRL - Restricted	School Library Media Program of the Year	@Your School Library Campaign
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #		Project #	Project #
Description	0936	0937	0938	0940	0942	0949	0952	0956	0957	0950	3831	4197	4198
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	4,500
Subtotal-Misc.	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	21,000	0
Total Revenues	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	21,000	4,500
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	0	0	0	0	0	0	0	0	0	0	0	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	11,750	0
Meetings & Conferences	500	10,000	2,500	1,000	0	10,000	1,500	3,000	10,000	1,000	8,000	0	0
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	4,148	3,000
Operating Expenses	350	0	250	350	350	0	500	600	1,000	500	250	1,050	0
Total IUTs	0	0	0	0	0	0	0	0	0	0	0	900	1,500
Total Direct Expenses	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	17,848	4,500
Contribution Margin	0	0	0	0	0	0	0	0	0	0	0	3,152	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	3,152	0
Total Expenses Excl. Alloc	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	21,000	4,500
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	21,000	4,500
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	850	10,000	2,750	1,350	350	10,000	2,000	3,600	11,000	1,500	8,250	21,000	4,500
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2005	48	48	48	48	48	47	48	48	48	48	48	48	FY 2005
BUDGET REQUEST	406	409	409	409	410	413	413	413	413	413	605	605	BUDGET
	Library of Congress Standards Revision	JCD Awards	Diana V. Braddom FRFDS Scholarship	LAMA Diversity	Walgreens Consumer Health Grant	NASA @ YOUR LIBRARY GRANT	Putnam & Grosset Award	Econo-Clad Award	BWI Summer Reading Program	Bechtel Fellowship	STATE AWARD PROGRAM	ELI. M. OBOLER MEM AWARD	TOTAL
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	
Description	4382	4607	4621	4620	4818	5523	5406	5413	5517	5592	6203	6204	
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	24,000
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	93,000
Subtotal-Grants & Awards	35,000	0	0	1,000	173,132	0	2,700	1,300	3,300	500	0	0	1,397,916
Subtotal-Misc.	0	40,000	2,500	0	0	100,000	0	0	0	0	1,000	1,000	587,520
Total Revenues	35,000	40,000	2,500	1,000	173,132	100,000	2,700	1,300	3,300	500	1,000	1,000	2,102,436
Payroll & Related Exp.	5,000	0	0	0	24,264	0	0	0	0	0	0	0	246,262
Outside Services	5,500	3,040	0	0	8,000	0	0	0	0	0	0	0	258,190
Travel and Related Expenses	13,500	6,500	0	0	18,000	0	0	0	0	0	0	0	116,406
Meetings & Conferences	1,500	29,575	2,000	1,000	5,500	55,000	2,400	1,000	3,000	0	1,000	1,000	510,470
Publication Related Expenses	0	175	0	0	3,000	0	0	0	0	0	0	0	57,323
Operating Expenses	0	200	500	0	74,375	25,000	150	175	175	325	0	0	670,034
Total IUTs	2,433	510	0	0	14,500	0	150	125	125	175	0	0	21,055
Total Direct Expenses	27,933	40,000	2,500	1,000	147,639	80,000	2,700	1,300	3,300	500	1,000	1,000	1,879,740
Contribution Margin	7,067	0	0	0	25,493	20,000	0	0	0	0	0	0	222,696
IUT-General Overhead	7,067	0	0	0	25,493	20,000	0	0	0	0	0	0	222,696
Total Expenses Excl. Alloc	35,000	40,000	2,500	1,000	173,132	100,000	2,700	1,300	3,300	500	1,000	1,000	2,102,436
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	35,000	40,000	2,500	1,000	173,132	100,000	2,700	1,300	3,300	500	1,000	1,000	2,102,436
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	35,000	40,000	2,500	1,000	173,132	100,000	2,700	1,300	3,300	500	1,000	1,000	2,102,436
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0

				<i>ESTIMATED PURCHASE PRICE (PER UNIT)</i>	<i>UNIT REQ. FY 2005 DEPR. EXP. 1/2 YR.</i>	<i>UNIT REQ. FY 2006 DEPR. EXP. FULL YR.</i>
<i>TOTAL CAPITAL REQUEST-GENERAL FUND</i>				684,172	69,582	139,163
<i>TOTAL CAPITAL REQUEST-DIVISION</i>				113,650	17,742	35,483
<i>TOTAL CAPITAL REQUEST-PLANT FUND</i>				86,065	4,303	8,607
GRAND TOTAL				883,887	91,627	183,253
<i>TOTAL CAPITAL REQUEST-GENERAL FUND & PLANT FUND (EXCL. DIV. FUND)</i>				770,237	73,885	147,770

UNIT #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE (PER UNIT)	LIFE	UNIT REQ. FY 2005 DEPR. EXP. 1/2 YR.	UNIT REQ. FY 2006 DEPR. EXP. FULL YR.
505	ITTS	E-commerce Job Bank	22,500	7	1,607	3,214
505	ITTS	E-commerce Storefront	75,000	7	5,357	10,714
505	ITTS	E-Billings	27,500	7	1,964	3,929
505	ITTS	E-commerce Donation Manager	22,500	7	1,607	3,214
505	ITTS	IMIS E-donations	22,000	7	1,571	3,143
505	ITTS	ASI Marketing Suite	25,500	7	1,821	3,643
505	ITTS	Knowledge Management System	80,000	7	5,714	11,429
505	ITTS	New Help Desk Software	2,500	7	179	357
505	ITTS	Implementing webstream access to Executive Board conference calls- software	4,000	7	286	571
SUBTOTAL			281,500		20,107	40,214
505	ITTS	Implementing webstream access to Executive Board conference calls- Hardware	4,000	5	400	800
505	ITTS	1 Compaq Server (Publishing)	7,500	5	750	1,500
505	ITTS	1 Compaq Server (WebTrends)	5,000	5	500	1,000
505	ITTS	1 Compaq Server (GRSE)	7,500	5	750	1,500
505	ITTS	Citric Communication Server	12,000	5	1,200	2,400
505	ITTS	PIX Firewall (2)	10,000	5	1,000	2,000
505	ITTS	Network Switches & Router Upgrades	20,000	5	2,000	4,000
505	ITTS	Disk Server Upgrades	7,500	5	750	1,500
505	ITTS	Disaster Recovery/Business Continuity	20,000	5	2,000	4,000
505	ITTS	HP9000 printer	7,500	5	750	1,500
505	ITTS	HP4300 printer	2,500	5	250	500
505	ITTS	HP3700 color printer	2,500	5	250	500
505	ITTS	DVD/CD Burners	1,625	5	163	325
505	ITTS	Network Switches for 6th and 7th floor	15,000	5	1,500	3,000
505	ITTS	Wireless Hubs for Conference Rooms	2,500	5	250	500
505	ITTS	1 Compaq Server (Washington Office Email)	7,500	5	750	1,500
505	ITTS	1 Compaq Server (Washington Office Main)	7,500	5	750	1,500
505	ITTS	1 Citrix Communication Server (Washington Office)	7,900	5	790	1,580
SUBTOTAL			148,025		14,803	29,605
TOTAL INFO TECH RELATED CAPITAL			429,525		34,910	69,819
102	Ex Bd	Laptop, Printer etc for ALA Incoming President-elect	3,500	3	583	1,167
104	Library	1 Printer-HP2300dtn (or equivalent)	1,300	3	217	433
107	OLOS	Viewsonic G70fB 19" monitor	240	3	40	80
150	WO	Toshiba Portege M100	2,400	3	400	800
150	WO	1.44MB USB Floppy Drive	45	3	8	15
150	WO	HP4101-Mult-function Printer	2,400	3	400	800
221	CONF SERV	A Viewsonic 17" VE175b LCD Display - . Black (VE175B-2, #401948)	500	3	83	167
221	CONF SERV	USB Flash Memory - 256MB Item#451873; MF#25910346	90	3	15	30

UNIT #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE (PER UNIT)	LIFE	UNIT REQ. FY 2005 DEPR. EXP. 1/2 YR.	UNIT REQ. FY 2006 DEPR. EXP. FULL YR.
300	Publishing-AED	2.8 GHZ File Server, 6 x 72 gb RAID 350 gb disk	7,500	3	1,250	2,500
301	ALA Editions	2.8 GHZ Web Host Server, 6 x 72 gb	7,500	3	1,250	2,500
301	ALA Editions	Toshiba Portege M100 laptop	2,400	3	400	800
301	ALA Editions	1.44 MB USB floppy Drive	45	3	8	15
301	ALA Editions	HP 4200 dtn laser Printer	2,000	3	333	667
350	Production Services	HP 5500 dn Color Laser Printer	3,250	3	542	1,083
350	Production Services	Add'l 128 MB memore for above	699	3	117	233
506	Production Services	Plus Projector	2,300	3	383	767
506	Production Services	PC- Viewsonic E701B 17" monitor	140	3	23	47
550	Finance-AED	Laptop(wireless)	1,800	3	300	600
TOTAL			38,109		6,352	12,703
TOTAL COMPUTER RELATED-G. F.			467,634		41,261	82,522
404	CHOICE	MS Exchange upgrade w/Software Assurance	1,250	3	208	417
404	CHOICE	MS Windows Server upgrade w/Software Assurance	1,250	3	208	417
404	CHOICE	Network Server	7,500	3	1,250	2,500
404	CHOICE	Office Fax	2,250	3	375	750
404	CHOICE	2 - HP Procurve Network Switch	1,100	3	183	367
404	CHOICE	Production Scanner	1,000	3	167	333
404	CHOICE	Publisher Website development	17,500	3	2,917	5,833
404	CHOICE	CRO2 development	60,000	3	10,000	20,000
405	AASL	Laser Printer B/W 2-tray Duplexing HP 2300 dtn	1,300	3	217	433
413	ALSC	HP-4600 Color Printer	2,500	3	417	833
TOTAL COMPUTER RELATED-DIVISION			95,650		15,942	31,883
TOTAL COMPUTER RELATED-GENERAL FUND & DIVISION			563,284		57,203	114,406
401	PLA	3 Workstations	10,000	5	1,000	2,000
401	PLA	Fax Machine	700	5	70	140

UNIT #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE (PER UNIT)	LIFE	UNIT REQ. FY 2005 DEPR. EXP. 1/2 YR.	UNIT REQ. FY 2006 DEPR. EXP. FULL YR.
403	ACRL	Back worksurface/storage unit	3,800	5	380	760
403	ACRL	Work station	3,500	5	350	700
TOTAL DIVISION FURNITURE & EQUIPMENT			18,000		1,800	3,600
GENERAL FUND OFFICE FURNITURE & EQUIPMENT:						
106	HRDR	Heavy Duty Paper Shredder	3,000	5	300	600
106	HRDR	Steel Bookcase	205	5	21	41
111	IRO	Digital Projector	2,300	5	230	460
115	PPO	Reconfigure Brandehoff office to include meeting space, per 2002 plan by space consultant	2,200	5	220	440
221	CONF SERV	Fax Machine - Samsung from Office Services	1,033	5	103	207
221	CONF SERV	Printer HP 4600	2,200	5	220	440
251	Chapter Relations	2 - 36" X 60" Tabletop Display	600	5	60	120
510	Reprographics Center	3 Replacement multifunction devices	45,000	5	4,500	9,000
591	Gen Adm	Office furniture	60,000	5	6,000	12,000
TOTAL GENERAL FUND OFFICE FURNITURE & EQUIPMENT			116,538		11,654	23,308
PLANT FUND BUILDING IMPROVEMENTS:						
710	HQ BUILDING	40 E Washrooms replacement of counter tops floors 2,3,4 & 5	4,500	10	225	450
710	HQ BUILDING	Ventilation of 40 E Electrical closets to eliminate high temperature gain, floor 2,3,4 & 6	5,000	10	250	500
710	HQ BUILDING	50 E Elevator call buttons & direction indicators modification, per ADA compliance	10,000	10	500	1,000
710	HQ BUILDING	50 E Air handler coil modification to eliminate condensation leaking to 4th floor	20,000	10	1,000	2,000
710	HQ BUILDING	50 E Building brick southeast & southwest upper corners rehab	20,000	10	1,000	2,000
710	HQ BUILDING	Installation of one carrier split system air conditioning unit & electrical for control wiring for ITTS server room 40 E-6	26,565	10	1,328	2,657
TOTAL PLANT FUND BUILDING IMPROVEMENTS			86,065		4,303	8,607
CAPITAL CONTINGENCY			100,000	3	16,667	33,333
GRAND TOTAL - CAPITAL REQUESTS			883,887		91,627	183,253