Results of Operations
August - $3^{\text {rd }}$ Close Unaudited FY 2005 Financials

2005-06 EBD \#14.3 2005-06 BARC \#5.3
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## August FY 2005 Financials $-3^{\text {rd }}$ Close <br> Executive Summary

The August $3^{\text {rd }}$ close results represent twelve months of activity, which were electronically issued to unit managers on October 18. This commentary highlights actual revenue and expense results as compared to the approved budget including highlights of key financial indicators.

## Highlights

o Total ALA (all combined funds) revenue of $\$ 42,709,689$ is $\$ 334,530,1 \%$ more than budget. The General Fund revenue of $\$ 26,597,620$ is $\$ 1,141,224$ less than budget due to lower Publishing sales, dues income and lower revenues for Midwinter and Annual Conference. Division revenues are $7 \%, \$ 801,365$ more than budget and Grants and Awards are $\$ 583,697$ more than budget year-to-date. Long-Term Investment interest and dividends exceed budget by $\$ 122,884$, reaching $\$ 636,433$.

- Total ALA expenses of $\$ 41,049,839$ are $6 \%$ less than budget. The General Fund expenses of $\$ 25,604,626$ are $\$ 2,064,518$ less than budget. Divisions are $\$ 1,145,203$ less than budget. Grants and Awards are $\$ 583,697$ more than budget.
- Cash and short-term investments are \$16,790,247 compared to \$18,585,056 last year. The Long-Term Investment is $\$ 24,258,429$ as compared to the $\$ 20.2$ million balance in August 2004.
- Total assets are $\$ 7,228,616,14 \%$ more than August 2004 reaching $\$ 57,732,084$.
- Total liabilities are $\$ 3,913,878,15 \%$ more than August 2004, totaling $\$ 30,828,687$.
- Total ALA net assets are $\$ 3,314,738,14 \%$ more than August last year, totaling $\$ 26,903,397$.

On July 17, 2004 the Association entered into a purchase agreement with Pacific House L.L.C. to acquire a 9,667 square foot office condominium located at 1615 New Hampshire, Washington, D.C. at a contracted cost of $\$ 3,525,000$. After a period of due diligence to obtain a survey, title reports, environmental reports and other information

## August FY 2005 Financials - $3^{\text {rd }}$ Close <br> Executive Summary - continued

the closing of the purchase took place on February 1, 2005. At the closing the Association paid $\$ 287,020$ to cover equity costs and other closing fees and applied a $\$ 175,000$ earnest money deposit toward the purchase. The source of the funds of $\$ 1,500,000$, was transferred from the endowment Future Fund. The funds, based on Executive Board action were transferred back to the Endowment in July 2005. The balance of the purchase price was financed by the proceeds from tax-exempt bonds, secured by a letter of credit from Bank of America, issued by the District of Columbia and loaned to the Association. The total of the bond issue amounted to $\$ 3,175,000$, which is repayable over a period of 30 years at an interest rate of $3.205 \%$. The Association incurred $\$ 172,642$ in costs associated with the preparation and issuance of the bonds, all of which was capitalized as a part of the property purchase. General Fund operating cash was used to fund the construction and furnishing costs. The 1615 New Hampshire condo unit was occupied on August 12, 2005. Total build out and construction costs totaled $\$ 834,000$, furnishings and equipment totals $\$ 129,835$. The total value for the condo unit is $\$ 4,777,000$.

## OPERATING FUND

General Fund
Total revenues of $\$ 26,597,620$ are $\$ 1,141,224,4 \%$ less than budget. Revenues are $\$ 653,269,3 \%$ more than $F Y 2004$.
Publishing revenues are less than the budget by $\$ 383,586$ due to American Libraries, Book Links, Products and Promotions and ALA Techsource. Note: The Publishing net revenue for August year-to-date exceeded budget by $\$ 584,825$, reaching $\$ 2,353,557$. Dues income is less than budget by $5 \%$, or $\$ 274,415$, totaling $\$ 5,199,585$. The Annual Conference revenues are $\$ 97,551$ less than budget.

Total expenses of $\$ 25,604,626$ are $\$ 2,064,518$ or $7.5 \%$ less than budget. Member Programs and Services expenses are $\$ 591,884$ less than budget due primarily to Annual Conference $(\$ 152,829)$ and Midwinter $(\$ 194,864)$. Note: Communication expenses are $\$ 138,034$ less than budget and Publishing is $\$ 968,411$ less than budget. Business Expenses are $\$ 24,536$ more than budget due to insurance, legal and bank fees. Executive Board and Council committee expenses were $\$ 57,543$ less budget. Salary savings for the year total $\$ 1,018,346$, of which savings for the year were

## August FY 2005 Financials $-3^{\text {rd }}$ Close <br> Executive Summary - continued

budgeted at $\$ 534,214$ resulting in net savings of $\$ 484,132$. Transportation and lodging expenses are $\$ 218,245$ less than budget and telephone and postage expenses were $\$ 299,800$ less than budget. General Fund net revenue was projected to be $\$ 168,000$. Due in part to the outstanding Publishing net revenue performance exceeding projections by $\$ 342,625$ and significant salary savings above projections, the General Fund realized net revenue of $\$ 923,294$.

Recap:

| FY2005 | FY 2005 | FY 2005 | Variance |  |
| :--- | ---: | :--- | ---: | ---: |
|  | Projections |  | Actual | Budget |

## Round Tables

The Round Tables revenues of $\$ 318,644$ are $\$ 32,192$ less than budget due primarily to lower donations and registration fees. Expenses of $\$ 242,692$ are less than budget by $\$ 100,925$ due primarily to lower conference equipment and meal function expense.

Plant Fund
Expenses of $\$ 334,741$ are $\$ 8,032$ more than budget due to higher depreciation expense.

## August FY 2005 Financials $-3^{\text {rd }}$ Close <br> Executive Summary - continued

COMMUNICATIONS AND MARKETING
Departmental net expenses are $\$ 151,931$ under budget for $F Y$ 2005. Salary-related expenses are $\$ 76,046$ under budget. Dues revenues are $\$ 274,000$ under budget. Membership has grown by 1,976 members ( $3.08 \%$ ); the dues budget had projected a $5 \%$ growth in revenues. We entered this fiscal year with lower than anticipated deferred membership dues, and we have had 529 more drops than last year. ALA has recently changed direct mail marketing outsourced functions from MGI to the DM Group.

On August 31, 2005, ALA had 66,075 members, the official membership statistic for FY2005. This is the highest end-ofyear in the history of ALA. This total is made up of 61,731 personal members, 4,065 organization members, and 279 corporate members. We have had 15,649 new and reinstated members since September 1,2004 , compared with 14,689 last year. 5,652 of the new and reinstated members are students and library support staff.

## PUBLISHING SERVICES

Total Revenues are $\$ 12,009,195$, which is $\$ 383,586$ or $3 \%$ less than budget. Total Expenses are $\$ 9,655,638$, which is $\$ 991,411$ or $9 \%$ less than budget. Net Revenues are $\$ 2,353,557$, a new record, which is $\$ 584,825$ or $34 \%$ more than budget. Net Revenues are 20\% of Total Revenues. Net advertising revenues in American Libraries are \$369,739 less than budget and represent the major component of the shortfall in Total Revenues. The major expense savings are coming from open positions-- $\$ 464,442$, printing-- $\$ 314,337$ (in large part due to lower costs from a new printer), and low product costs--\$175,971. Marketing expenses in ALA Editions and ALA Graphics combined are $\$ 130,984$ less than budget. ALA Editions Total Revenues are on budget due to strong backlist sales. Booklist/Ancillary Products is $\$ 156,749$ more than budget in large part because of strong license revenues (royalties), although advertising revenues are more than budget too. Book Links, American Libraries, ALA TechSource, and ALA Graphics are less than budget in Total Revenues. Even so, American Libraries classifieds are $\$ 71,599$ more than budget, ALA TechSource Net Revenues are $\$ 34,236$ or $72 \%$ more than budget, and ALA Graphics Net Revenues are $\$ 188,966$ more than budget (almost entirely due to open positions). The variance in Net Revenues offsets the shortfall in General Overhead. The contribution margin for the Department is $\$ 536,087$ more than budget.

## August FY 2005 Financials - $3^{\text {rd }}$ Close

 Executive Summary - continued| Year-end Summary | Actual | Budget | Variance |
| :--- | :---: | ---: | ---: |
| Total Revenue | $\$ 12,009,194$ | $\$ 12,392,781$ | $(\$ 383,587)$ |
| Direct Expenses | $\$ 7,632,062$ | $\$ 8,430,504$ | $\$ 798,442$ |
| Subscription Equivalent | $(\$ 417,035)$ | $(\$ 295,803)$ | $\$ 121,232$ |
| Contribution Margin | $\$ 4,794,167$ | $\$ 4,258,080$ | $\$ 536,087$ |
| Overhead | $\$ 2,257,729$ | $\$ 2,329,843$ | $\$ 72,114$ |
| Taxes | $\$ 160,205$ | $\$ 160,205$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 2,376,233$ | $\$ 1,768,032$ | $\$ 608,201$ |

## MEMEBER PROGRAMS AND SERVICES

Collectively, MPS General Fund units (excluding Conference Services, but including ITTS) have a positive variance of $\$ 163,618$; Conference Services had a total positive variance of $\$ 101,026$. ACRL's National Conference in Minneapolis (April) broke previous ACRL records. Divisions are generally turning in strong performances, which most doing better than budget on a net basis.

## GRANTS AND AWARDS (RESTRICTED FUND)

Revenues and expenses of $\$ 3,545,804$ are $\$ 583,697$ more than the budget due to timing of several grants, most notably Changing the Face of Medicine, $\$ 185,343$, Public Awareness Campaign, $\$ 121,785$ and Literacy Network Database, $\$ 179,811$, more than budget. Note: Grants and Awards generated 7\% or $\$ 222,974$ over the FY 2004 actual.

## August FY 2005 Financials - $3^{\text {rd }}$ Close <br> Executive Summary - continued

## SALARIES

General Fund salaries through August are $\$ 1,018,346$ less than budget. This is $\$ 484,132$ more than the total years $5 \%$ salary attrition budget of $\$ 534,214$. In addition, temporary help is over budget by $\$ 88,670$ and overtime is over budget by $\$ 13,063$ year-to-date. Excess salary savings including temporary help and overtime is $\$ 916,613$, which is $\$ 382,399$ more than the projected goal. Salaries related to the $1 \%$ individual incentive have been accrued totaling $\$ 100,000$.

|  | August 2005 | August 2004 |
| :---: | :---: | :---: |
| Total General Fund Salaries | \$10,684,260 | \$10,619,507 |
| - Augu YTD Budge |  |  |
| August YTD Budget | \$10,684,260 | \$10,619,507 |
| Actual Salaries-August YTD | 9,665,914 | 10,135,532 |
| Salary Savings To Date | \$1,018,346 | \$483,975 |
| Total Projected Salary Savings: |  |  |
| 5\% Attrition (FY 2005) | 534,214 | 530,982 |
| Salary Savings Remaining To Be Achieved | $(484,132)$ | 47,007 |
| Wages-Temporary Help |  |  |
| Budget | 61,671 | 59,484 |
| Actual | 150,341 | 120,533 |
| Variance (over) under Budget | $(88,670)$ | $(61,049)$ |
| Overtime Wages |  |  |
| Budget | 86,406 | 81,251 |
| Actual | 99,469 | 107,904 |
| Variance (over) under Budget | $(13,063)$ | $(26,653)$ |
| Salary Savings Required Including Wages \& Overtime | $(\$ 382,399)$ | \$134,709 |
| Excess salary savings | 916,613 | 396,273 |

AMERICAN LIBRARY ASSOCIATION
STATEMENT OF REVENUES AND EXPENSES-TOTAL ALA

GENERAL FUND
DIVISIONS
ROUND TABLES
PLANT FUND
GRANTS AND AWARDS (RESTRICTED FUND)
LONGTERM INVESTMENT FUND (ENDOWMENT FUND)
TOTAL REVENUES
GENERAL FUND
DIVISIONS
ROUND TABLES
PLANT FUND
GRANTS AND AWARDS (RESTRICTED FUND)
L.ONGTERM INVESTMENT FUND (ENDOWMENT FUND)

TOTAL EXPENSES
EXCESS OF REVENUES OVER EXPENSES
POST-RETIREMENT BENEFITS
OST-RETIREMENT BENEFITS
NET REALIZED/UNREALIZED GAINS-BOND FUND
NET REALIZED/UNREALIZED GAINS-LT INVEST
NET CONTRIBUTIONSAWITHDRAWALS-LT INVEST
NET REVENUES-TOTAL ALA
FOR ADDITIONAL DETAIL. SEE SCHEDULES 7 AND 8.
18-Oct-05

| YEAR TO DATE ACTUAL AUGUST 31, 2004 | YEAR TO DATE ACTUAL AUGUST 31, 2005 | YEAR TO DATE BUDGET AUGUST 31, 2005 | VARIANCE | \% |
| :---: | :---: | :---: | :---: | :---: |
| 25,944,351 | 26,597,620 | 27,738,844 | $(1,141,224)$ | -4\% |
| 12,912,021 | 11,611,188 | 10,809,823 | 801,365 | 7\% |
| 301,662 | 318,644 | 350,836 | $(32,192)$ | -9\% |
| 0 | 0 | 0 | 0 | - |
| 3,322,830 | 3,545,804 | 2,962,107 | 583,697 | 20\% |
| 376,953 | 636,433 | 513,549 | 122,884 | 24\% |
| 42,857,817 | 42,709,689 | 42,375,159 | 334,530 | 1\% |
| 25,795,806 | 25,604,626 | 27,669,144 | 2,064,518 | 7\% |
| 11,628,655 | 11,154,300 | 12,299,503 | 1,145,203 | 9\% |
| 245,167 | 242,692 | 343,617 | 100,925 | 29\% |
| 0 | 0 | 0 | 0 |  |
| 3,322,829 | 3,545,804 | 2,962,107 | $(583,697)$ | -20\% |
| 646.627 | 502,417 | 469,309 | $(33,108)$ | -7\% |
| 41,639,084 | 41,049,839 | 43,743,680 | 2,693,841 | 6\% |
| 1,218,733 | 1,659,850 | $(1,368,521)$ | 3,028,371 | 221\% |
| $(1,296,000)$ | $(1,588,000)$ | 0 | $(1,588,000)$ |  |
| $(138,376)$ | $(217,019)$ | 0 | $(217,019)$ |  |
| 1,145,439 | 2,828,459 | 706,550 | 2,121,909 | 300\% |
| 1,436,572 | 590,493 | (56.415) | 646,908 | 1147\% |
| 2,366,368 | 3,273,783 | $(718,386)$ | 3,992,169 | 556\% |

SECTION II
SCHEDULE 1

| 2005 | 2ND | $\begin{gathered} \% \\ \text { CHANGE } \end{gathered}$ |
| :---: | :---: | :---: |
| ANNUAL | QUARTER | FROM |
| BUDGET | PROJECTION | BUDGET |
| 27,738,844 | 26,650,844 | -3.92\% |
| 10,809,823 | 10,809,823 | 0.00\% |
| 350,836 | 350,836 | 0.00\% |
| 0 | 0 | - |
| 2,962,107 | 2,962,107 | 0.00\% |
| 513,549 | 513,549 | 0.00\% |
| 42,375,159 | 41,287,159 | -2.57\% |
| 27,669,144 | 26,482,844 | -4.29\% |
| 12,299,503 | 12,299,503 | 0.00\% |
| 343,617 | 343,617 | 0.00\% |
| 0 | 0 | . |
| 2,962,107 | 2,962,107 | 0.00\% |
| 469,309 | 469,309 | 0.00\% |
| 43,743,680 | 42,557,380 | -2.71\% |
| $(1,368,521)$ | (1,270,221) | 7.18\% |
| - | - | - |
| - | - - | " |
| 706,550 | 706,550 | 0.00\% |
| (56,415) | ) (56,415) | -0.00\% |
| $(718,386)$ | ) (620,086) | -13.68\% |

ROUND TABLES

PLANT FUND

GRANTS AND AWARDS

LONG-TERM
INVESTMENTS

The Round Tables revenues of $\$ 318,644$ are $\$ 32,192$ less than budget due to dues income, registration fees and donations. Expenses of $\$ 242,692$ are less than budget by $\$ 100,925$ due to conference related expenses and printing costs.

Expenses of $\$ 334,741$ are $\$ 8,032$ less than budget. No issues to report.

Revenues and expenses of $\$ 3,545,804$ are $\$ 583,697$ more than the budget due to timing of several grants, most notably Changing the Face of Medicine, $\$ 185,343$, Public Awareness Campaign, $\$ 121,785$ and Literacy Network Database, $\$ 179,811$, more than budget.

Endowment Fund revenues of $\$ 636,433$ consisting of interest and dividend income are $\$ 122,884$ more than the budget of $\$ 513,549$. Net realized/unrealized gains are $\$ 2,828,459$ as compared to budgeted gains of $\$ 706,500$. On a stand-alone basis, the Gulf Investment portfolio has realized gains of $\$ 224,524$ and unrealized gains of $\$ 200,232$. The Credit Suisse portfolio has year-to-date realized losses of $\$ 1,542$ and unrealized losses of $\$ 18,636$. The NFJ portfolio has year-to-date realized gains of $\$ 235,720$ and unrealized gains of $\$ 223,142$. The Lazard International portfolio has year-to-date realized gains of $\$ 105,553$ and unrealized gains of $\$ 403,775$. The Marsico portfolio has realized gains of $\$ 76,056$ and unrealized gains of $\$ 311,225$. The Alliance portfolio has realized gains of $\$ 262,109$ and unrealized gains of $\$ 366,114$. The EMA-Heitman portfolio has realized gains of $\$ 461,235$ and unrealized losses of $\$ 49,795$. Ariel has unrealized gains of $\$ 28,747$. Division transfers to the Endowment total $\$ 494,998$ for the fiscal year. Interest/Dividend transfer to the General Fund has been deferred. The amount available for transfer is $\$ 172,000$.

Realized
Unrealized
--- - - -

| 200,232 | 424,756 |
| :---: | :---: |
| $(18,636)$ | $(20,178)$ |
| 223,142 | 458,862 |
| 403,775 | 509,328 |
| 311,225 | 387,281 |
| 366,114 | 628,223 |
| $(49,795)$ | 411,440 |
| 28,747 | 28,747 |
| \$1,464,804 | ,828,459 |

Net contributions/withdrawals consists of donations and other revenues, offset by life member dues transfers.
The resulting figure in effect represents the net capital addition (reduction) made to the Endowment Fund. At
August 31,2005 , the net contribution of $\$ 590,493$ is $\$ 646,908$ more than the budgeted net withdrawal of $\$ 56,415$ due to donations to the Cultural Communities Fund, the Sophie Brodie Award $(\$ 100,000)$ and the Sara Mitchell Estate ( $\$ 123,493$ ). Expenditures totaling $\$ 502,417$ are $\$ 33,108$ more than budget.

The current annualized yield on Endowment Fund investments is as follows:

CASH
GOVERNMENT SECURITIES
CORPORATE SECURITIES
EQuITIES
total

| GULF | CREDIT SUASSE | $\begin{gathered} \text { NFJ } \\ \text { LORD ABBETT } \end{gathered}$ | LAZARD INTL | MARSICOt seneca | AlLIANCE LAUREL. | $\begin{aligned} & \text { EMA } \\ & \text { HEITMAN } \end{aligned}$ | ARIEL | TOTAL | \% | YIELD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 286,827 | $\begin{array}{r} 688,297 \\ 3,937,003 \end{array}$ | 144,946 | 167,457 | 199,331 | 209,265 | 113,410 | 233,579 | 2,043,112 | 8\% | 2.51\% |
|  | $1,853,068$ |  |  |  |  |  |  | 3,937,003 | 16\% | 4.81\% |
| 3,527,379 |  | 1,848,048 | 3,122,510 |  |  |  |  | 1,853,068 | 8\% | 5.16\% |
|  |  | , | 3, 22,51 | 2,600,534 | 4,047,652 | 1,219,124 |  | 16,425,246 | 68\% | 1.80\% |
| 3,814,205 | 6,478,368 | $1.992,994$ | $3.289,968$ | 2,859,864 | 4,256,917 | 1,332,534 | 233,579 | 24,258,429 | 100\% |  |

$10$

AMERICAN ŁIBRARY ASSOCIATION
STATEMENT OF REVENUES AND EXPENSES-GENERAL FUND

SECTION II
SCHEDULE 2

REVENUES:
PUBLISHING SERVICES
MEMBERSHIP PROGRAMS \& SERVICES
COMMUNICATIONS
INTEREST INCOME
MAIL LIST SALES
EXECUTIVE OFFICE (NOTE 1)
TOTAL REVENUES
EXPENSES:
PUBLISHING SERVICES
MEMBERSHIP PROGRAMS \& SERVICES
COMMUNICATIONS
EXECUTIVE OFFICE (NOTE 1)
FINANCE AND ACCOUNTING
OVERHEAD RECOVERED
BUSINESS EXPENSE (NOTE 2)
GENERAL ADMINISTRATION-OTHER (NOTE 3)
SUBSCRIPTION EQUIVALENT
PLANT FUND TRANSFER

## TOTAL EXPENSES

EXCESS OF REVENUES OVER EXPENSES POST-RETIREMENT BENEFITS NET REALIIZEDIUNREALIZED GANS-BOND FUND

NET REVENUES

NOTE 1: EXECUTIVE OFFICE INCLUDES THE EXECUTIVE OFFICE, EXECUTIVE BOARD, COUNCIL
INTERNATIONAL RELATIONS, OPERATIONS SUPPORT, AWARDS,
THE DEVELOPMENT OFFICE, AND HUMAN RESOURCES.
NOTE 2: BUSINESS EXPENSE INCLUDES LEGAL FEES, AUDIT FEES, BANK SERVICE FEES, INSURANCE,
TELEPHONE, DEPRECIATION, MAINTENANCE AGREEMENTS AND OTHER MINOR ACCOUNTS.
NOTE 3: GENERAL ADMINISTRATION-OTHER INCLUDES NET BENEFIT EXPENSE, THE EXECUTIVE DIRECTOR'S
CONTINGENCY AND OTHER MINOR EXPENSES.
YEAR TO DATE
ACTUAL
AUGUST 31,2004

## YEAR TO DATE

 ACTUAL AUGUST 31, 2005| YEAR TO DATE |
| :--- |
| BUDGET |
| AUGUST 31,2005 |


| $\begin{gathered} 2005 \\ \text { ANNUAL } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { 2ND } \\ \text { QUARTER } \\ \text { PROJECTION } \end{gathered}$ | CHANGE <br> FROM <br> BUDGET |
| :---: | :---: | :---: |
| 12,392,781 | 12,042,781 | -2.8\% |
| 8,728,890 | 8,408,890 | -3.7\% |
| 5,547,400 | 5,277.400 | -4.9\% |
| 740,773 | 640,773 | -13.5\% |
| 280,000 | 280,000 | 0.0\% |
| 49,000 | 1,000 | -98.0\% |
| 27,738,844 | 26,650,844 | -3.9\% |
| 10,624,049 | 10,023,849 | -5.6\% |
| 10,105,368 | 9,655,368 | -4.5\% |
| 2,767,137 | 2,656,637 | -4.0\% |
| 6,091,621 | 5,926,021 | -2.7\% |
| 1,213,311 | 1,173,311 | -3.3\% |
| $(5,098,779)$ | ) (4,973,779) | ) $-2.5 \%$ |
| 944,138 | 944,138 | 0.0\% |
| 399,787 | 454,787 | 13.8\% |
| 295,803 | 295,803 | 0.0\% |
| 326,709 | 326,709 | 0.0\% |
| 27,669,144 | 26,482,844 | -4.3\% |
| 69,700 | 168,000 | 141.0\% |
|  | - - |  |
| 69,700 | 168,000 | 141.0\% |

UNIT
REVENUES
101 COUNCIL
102 EXECUTIVE BOARD
103 EXECUTIVE OFFICE (9098)
114 DEVELOPMENT OFFICE
150 WASHINGTON OFFICE
151 OITP
152 OGR
591 DONATIONS (9111,9140,9100)
EXPENSES
101 COUNCIL
102 EXECUTIVE BOARD
103 EXECUTIVE OFFICE
114 DEVELOPMENT OFFICE
150 WASHINGTON OFFICE
151 OITP
152 OGR
230 AWARDS PROGRAMS

- OPERATIONS SUPPORT
506 HUMAN RESOURCES
592 GENERAL FUND ALLOCAT (9152)

> 101 COUNCIL 102 EXECUTIVE BOARD 103 EXECUTIVE OFFICE 114 DEVELOPMENT OFFICE 150 WASHINGTON OFFICE 151 OITP 152 OGR 230 AWARDS PROGRAMS - OPERATIONS SUPPORT 506 HUMAN RESOURCES 592 GENERAL FUND ALLOCAT $(9152$

18-Oct-05
ACTUAL




|  |  | $\%$ |
| :---: | :---: | :---: |
| 2005 | 2ND | CHANGE |
| ANNUAL | QUARTER | FROM |
| BUDGET | PROJECTON | BUDGET |


| 0 | 0 | - |
| ---: | ---: | ---: |
| 0 | 0 | - |
| 0 | 0 | - |
| 0 | 0 | - |
| 48,000 | 0 | $-100.0 \%$ |
| 0 | 0 | - |
| 0 | 0 | - |
| 1,000 | 1,000 | - |
| $-\cdots \cdots$ | 1,000 | $-98.0 \%$ |


| 96,962 |
| ---: |
| 253,019 |
| 613,348 |
| 382,992 |
| $1,226,416$ |
| 414,094 |
| 779,147 |
| 8,269 |
| $1,525,876$ |
| 584,725 |
| 0 |


| 126,251 |
| ---: |
| 337,608 |
| 651,110 |
| 310,620 |
| $1,202,843$ |
| 427,735 |
| 809,779 |
| 9,037 |
| $1,422,516$ |
| 587,863 |
| 11,246 |
| $\ldots, 896,608$ |


| 124,961 | $(1,290)$ | $-1 \%$ |
| ---: | ---: | ---: |
| 396,441 | 58,833 | $15 \%$ |
| 654,064 | 2,954 | $0 \%$ |
| 397,769 | 87,149 | $22 \%$ |
| $1,280,453$ | 77,610 | $6 \%$ |
| 423,836 | $(3,899)$ | $-1 \%$ |
| 797,954 | $(11,825)$ | $-1 \%$ |
| 8,571 | $(466)$ | $-5 \%$ |
| $1,443,819$ | 21,303 | $1 \%$ |
| 563,753 | $(24,110)$ | $-4 \%$ |
| 0 | $(11,246)$ | - |
| $6,091,621$ | $-\cdots,-195,013$ | $3 \%$ |

AMERICAN LBRARY ASSOCIATION
SUPPORTING STATEMENT OF EXPENSES-STAFF SUPPORT SERVICES

SECTION II
SCHEDULE 2.3

| EXPENSES UNIT | YEAR TO DATE ACTUAL <br> AUGUST 31, 2004 | YEAR TO DATE ACTUAL <br> AUGUST 31, 2005 | YEAR TO DATE BUDGET AUGUST 31, 2005 | VARIANCE | \% | 2005 <br> ANNUAL <br> BUDGET | $\begin{gathered} \text { 2ND } \\ \text { QUARTER } \\ \text { PROJECTION } \end{gathered}$ | \% CHANGE FROM BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 501 STAFF SUPPORT/OFFICE SERVICES | 498,835 | 530,390 | 486.428 | $(43,962)$ | -9\% | 486,428 | 517.628 | 6.4\% |
| 509 DISTRIBUTION CENTER | 359,202 | 358,523 | 387.602 | 29,079 | 8\% | 440,441 | 440.441 | 0.0\% |
| 509 UUTIDISTRIBUTION | $(157,312)$ | $(171,699)$ | $(210,000)$ | $(38,301)$ | -18\% | (262,839) | $(262,839)$ | -0.0\% |
| 510 REPROGRAPHICS CENTER | 225,760 | 226,705 | 253,817 | 27,112 | 11\% | 378,907 | 378,907 | 0.0\% |
| 510 IUT/REPROGRAPHICS | $(286,349)$ | $(258,057)$ | (260,000) | $(1,943)$ | -1\% | $(385,090)$ | $(385,090)$ | -0.0\% |
| 511 BUILDING MAINTENANCE | 885.740 | 736,654 | 785,972 | 49,318 | 6\% | 785,972 | 785,972 | 0.0\% |
| TOTAL EXPENSES | 1,525,876 | 1,422,516 | 1,443,819 | 21,303 | 1\% | 1,443,819 | 1,475,019 | 2.2\% |

## American Library Association

## Schedule 2A - Commentary: Statement of Revenues and Expenses - General Fund

August FY 2005 Financials - $3^{\text {rd }}$ Close

INTEREST
INCOME

Year-to-date interest on short-term investments is $\$ 532,647, \$ 208,126$ less than the budget of $\$ 740,773$. Note: Interest/Dividends earned by the Endowment have not been transferred as budgeted. The actual average invested balance for the twelve months ending August 31, 2005 was $\$ 13,660,223$ with a yield of $3.93 \%$. In comparison, at August 31,2004 the actual average invested balance was $\$ 14,793,387$ with a yield of $3.29 \%$. As of August 31, 2005 the net realized/unrealized gain <loss> on the investment managed by Neuberger Berman was a net loss of $\$ 217,019$, as compared to the $\$ 118,192$ cumulative loss at August 31,2004 . The net year-todate loss is comprised of $\$ 152,835$ of realized losses and $\$ 64,184$ of unrealized losses. According to the Association's investment policy, any realized and unrealized gains and losses at year-end becomes a component of the appropriated fund balance and as such is carried forward in the fund balance to subsequent fiscal years.


On an overall basis, the bond portfolio yield is $4.26 \%$ The Readers Digest grants require that interest earned on unspent funds are credited to the grant balances.

This section tracks expenses associated with support of the governance function (Executive Board, Council, President, President-Elect) of the Association.

Council Administration: This project line will close under budget for FY 05 , with $\$ 4,400$ or $12.6 \%$ of the total \$34,800 Council administrative budget unspent.

Executive Board Administration: This project line will close under budget for FY 05 , with $\$ 13,860$ or $28 \%$ of the total $\$ 49,140$ Executive Board administrative budget unspent.

Fall Planning Retreat: This project line, which was budgeted at $\$ 36,335$, closed over budget by $\$ 8,220$ or $22.6 \%$. Facilitator fees of $\$ 14,000$ were not in the project budget and are the source of the overage.

Fall Board Meeting: This project line will close under budget for FY05, with $\$ 1,300$ or $5.5 \%$ of the total $\$ 23,558$ budget unspent.

Spring Board Meeting: This project line will close under budget for FY05, with $\$ 770$ or $3.4 \%$ of the total $\$ 22,508$ budget unspent.

President [Carol Brey-Casianol: $\mathbf{0 1 0 0}$ Budget (Support) The presidential support budget will close under budget with $\$ 4,450$ [ $6.6 \%$ ] of the total $\$ 66,975$ budget unspent.

0103 Budget (Initiatives) President Carol Brey-Casiano's presidential initiatives budget line will close under budget for FY05 with $\$ 14,220$ or $14.2 \%$ of the $\$ 100,000$ budget unspent.

President-Elect [Michael Gorman]: 0101 Budget (Support) President-elect Michael Gorman's president-elect support budget will close under budget for FY 05 with $\$ 12,400$ [21.5\%] of the total $\$ 57,510$ unspent. This includes President-elect Gorman's voluntary reduction of $6 \%$ [ $\$ 3,450$ ] plus an additional $\$ 8,950$ in unspent funds.

0113 Budget (Advisory Committee) At the close of FY05, $\$ 5,390$ or $36.7 \%$ of the total $\$ 14,670$ allocation for President-elect Michael Gorman's advisory committee remains unspent. This includes President-elect Gorman's voluntary reduction of $6 \%$ [ $\$ 880$ ] plus an additional $\$ 4,500$ in unspent funds.

WASHINGTON OFFICE

0122 Incoming President's Expenses The budget line that provided support to 2005-2006 President Michael Gorman during the time period between his inauguration and the beginning of the new fiscal year on September 1 will close under budget, with $\$ 2,235$ or $23.4 \%$ of the $\$ 9,555$ budget unspent. This includes President-elect Gorman's voluntary reduction of $6 \%$ [ $\$ 573$ ] plus an additional $\$ 1,660$ in unspent funds.

0123 Incoming President-elect's Expenses The budget line that provided support to 2005-2006 President-elect Leslie Burger during the time period between her inauguration and the beginning of the new fiscal year on September 1 will close under budget, with $\$ 3295$ or approximately $82 \%$ of the $\$ 4,000$ budget unspent.

Executive Office: The FY05 Executive Office administrative budget of $\$ 654,064$ will close over budget by $\$ 2,140$ or $3 \%$. The source of the overage is an adjustment of $\$ 7,000$ to the Employee Benefits line [5010] posted after the $1^{\text {st }}$ close.

Washington Office Administration was $\$ 18,044$ under budget for the August $20053^{\text {rd }}$ close and $9.39 \%$ under budget for year to date expenses. The Washington Office has ended the fiscal year with a savings of $\$ 120,028$.

OGR was $\$ 4,211$ under budget for August $20053^{\text {rd }}$ close and $1.48 \%$ over budget for the year to date expenses. Over expenditures were primarily in the salary and benefits area. Over budget total is $\$ 11,224$.

OITP was $\$ 7,443$ over budget for August $20053^{\text {rd }}$ close and $.78 \%$ over budget on year to date expenditures. Again, over expenditures are attributed to benefit adjustments. Over budget amount is $\$ 3,318$.

In spite of the over expenditures in the OGR and OITP financials, the total Washington Office commitment was to return $\$ 100,000$ at the end of the fiscal year. This has been met by a total return of $\$ 105,000$.

At August 31, 2005, total overhead recovery of $\$ 5,118,740$, is $\$ 19,961$ more than the budget of $\$ 5,098,779$. The overhead recovery is less than budget in Graphics, Midwinter, Annual Conference, American Libraries and Public Programs offset by over budget recoveries in Booklist, ACRL, CHOICE, ALSC and OLOS.

ADMINISTRATION

Expenses total $\$ 968,674$, are $3 \%, \$ 24,536$ over budget due primarily to higher insurance and legal and bank fees.

This category consists of employee benefits expense, the Executive Director's Contingency Fund and several other accounts. The majority of the $\$ 269,180$ variance to budget relates to expenses in the employee benefits area and the Executive Director's Contingency Fund (due to the timing of budget vs. actual) offset by year-end adjustments lowering the expense for income taxes, $\$ 103,684$. In addition, FICA taxes are $\$ 63,534$ under budget and health insurance is $\$ 110,623$ over budget.

| REVENUES UNIT | YEAR TO DATE ACTUAL <br> AUGUST 31,2004 | YEAR TO DATE ACTUAL <br> AUGUST 31, 2005 | YEAR TO DATE BUDGET AUGUST 31, 2005 | VARIANCE | \% | $\begin{gathered} 2005 \\ \text { ANNUAL } \\ \text { BUDGET } \end{gathered}$ | $\begin{aligned} & \text { 2ND } \\ & \text { QUARTER } \\ & \text { PROJECTION } \end{aligned}$ | $\begin{gathered} \% \\ \text { CHANGE } \\ \text { FROM } \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100 MANAGING DIRECTOR | 25,067 | 27,105 | 30,000 | $(2,895)$ | -10\% | 30,000 | 30,000 | * |
| 104 LIBRARY | 0 | 0 | 0 | 0 | - | 0 | 0 | - |
| 109 ORS | 24,503 | 500 | 0 | 500 | - | 0 | 0 | - |
| 111 INTERNATIONAL RELATIONS | 36,878 | 14,661 | 0 | 14,661 | - | 0 | 0 | - |
| 113 PIO | 14,447 | 17,208 | 7,000 | 10,208 | 146\% | 7,000 | 7,000 | 0.0\% |
| 115 PUBLIC PROGRAMS | 23,913 | 19,300 | 35,000 | $(15,700)$ | -45\% | 35,000 | 35,000 | 0.0\% |
| 250 CUSTOMER SERVICE | 1,774 | 0 | 0 | 0 | - | 0 | 0 | - |
| 251 CHAPTER RELATIONS | 1,860 | 7,065 | 1.400 | 5,665 | - | 1,400 | 1,400 | 0.0\% |
| 591 MEMBERSHIP DEVELOPMENT | 5,159,672 | 5,199,585 | 5,474,000 | (274.415) | -5\% | 5,474,000 | 5,204,000 | -4.9\% |
| EXPENSES | 5,288,114 | 5,285,424 | 5,547,400 | (261,976) | -5\% | 5,547,400 | 5,277,400 | -4.9\% |
| 100 MANAGING DIRECTOR | 262,407 | 507.614 | 583,313 | 75,699 | 13\% | 583,313 | 544,713 | -6.6\% |
| 104 LIBRARY | 270,474 | 291,469 | 294.457 | 2,988 | 1\% | 294,457 | 289.457 | -1.7\% |
| 109 ORS | 95,912 | 179,484 | 184,155 | 4,671 | 3\% | 184,155 | 175.455 | -4.7\% |
| 111 INTERNATIONAL RELATIONS | 205,668 | 204,269 | 196,449 | $(7,820)$ | -4\% | 196,449 | 188,749 | -3.9\% |
| 113 PlO | 531,801 | 626,372 | 628,487 | 2,115 | 0\% | 628,487 | 608,487 | -3.2\% |
| 115 PUBLIC PROGRAMS | 140,269 | 132,946 | 170,430 | 37,484 | 22\% | 170.430 | 168,230 | -1.3\% |
| 250 CUSTOMER SERVICE | 961,560 | 612,287 | 615,713 | 3,426 | 1\% | 615,713 | 591,013 | -4.0\% |
| 251 CHAPTER RELATIONS | 80,931 | 74,662 | 94,133 | 19,471 | 21\% | 94,133 | 90,533 | -3.8\% |
|  | 2,549,022 | 2,629,103 | 2,767,137 | 138,034 | 5\% | 2,767,137 | 2,656,637 | -4.0\% |
| *************** *********** ************ | ******* | ********** | ********** | ********** | ******* | ****** | ******** | ****** |
| NET REVENUES: |  |  |  |  |  |  |  |  |
| 100 MANAGING DIRECTOR | $(237,340)$ | $(480,509)$ | $(553,313)$ | 72,804 | 13\% | $(553,313)$ | ) (514.713) | ) $-7.0 \%$ |
| 104 LIBRARY | $(270,474)$ | $(291.469)$ | $(294.457)$ | 2,988 | 1\% | $(294,457)$ | ) (289,457) | - $-1.7 \%$ |
| 109 ORS | (71,409) | $(178,984)$ | $(184.155)$ | 5,171 | $3 \%$ | $(184,155)$ | ) (175,455) | - $-4.7 \%$ |
| 111 INTERNATIONAL RELATIONS | $(168,790)$ | $(189,608)$ | $(196,449)$ | 6.841 | 3\% | $(196,449)$ | ) (188,749) | ) $-3.9 \%$ |
| 113 PlO | $(517,354)$ | $(609,164)$ | $(621,487)$ | 12,323 | 2\% | $(621,487)$ | ) (601,487) | ) $-3.2 \%$ |
| 115 PUBLIC PROGRAMS | $(116,356)$ | $(113,646)$ | $(135,430)$ | 21,784 | 16\% | (135.430) | ) (133,230) |  |
| 250 CUSTOMER SERVICE | $(959,786)$ | (612,287) | $(615,713)$ | 3,426 | 1\% | $(615,713)$ | ) (591,013) | ) $-4.0 \%$ |
| 251 CHAPTER RELATIONS | (79,071) | $(67,597)$ | $(92,733)$ | 25,136 | 27\% | $(92,733)$ | ) (89,133) | ) $-3.9 \%$ |
| 591 MEMBERSHIP DEVELOPMENT | 5,159,672 | 5,199,585 | 5,474,000 | $(274,415)$ | -5\% | 5,474,000 | 5,204,000 | -4.9\% |
| TOTAL NET REVENUES | 2,739,092 | 2,656,321 | 2,780,263 | $(123,942)$ | -4\% | 2,780,263 | 2,620,763 | -5.7\% |

18-Oct-05

## American Library Association

## Schedule 2B - Commentary: Statement of Revenues and Expenses - Communications \& Marketing <br> August FY 2005 Financials - $3^{\text {rd }}$ Close

Departmental net expenses are $\$ 151,931$ under budget for $F Y$ 2005. Salary-related expenses are $\$ 76,046$ under budget. Dues revenues are $\$ 274,000$ under budget. Membership has grown by 1,976 members ( $3.08 \%$ ); the dues budget had projected a $5 \%$ growth in revenues. We entered this fiscal year with lower than anticipated deferred membership dues, and we have had 529 more drops than last year. ALA has recently changed direct mail marketing outsourced functions from MGI to the DM Group.

On August 31, 2005, ALA had 66,075 members, the official membership statistic for FY2005. This is the highest end-of-year in the history of ALA. This total is made up of 61,731 personal members, 4,065 organization members, and 279 corporate members. We have had 15,649 new and reinstated members since September 1, 2004, compared with 14,689 last year. 5,652 of the new and reinstated members are students and library support staff.

Office of the AED
This budget includes the Handbook of Organization and Membership Marketing. Net expenses are $\$ 72,804(13 \%)$ under budget, with savings in salary and marketing lines. The Handbook project is $\$ 7,878$ over budget and ends the year with total expenses of $\$ 38,000$.

## LIBRARY

The Library, at the end of August, was $1.03 \%$, or $\$ 3,038$ under spent, missing the target $4 \%$ by $3 \%$. The largest negative variances remains in Professional Services, due to shifting to an online form of a standing order and one database charge deferred from fy04.

Despite underspending the materials project by over $\$ 14,500$, the Library was not able to adjust for the requisite savings in the Archives budget ( $\$ 1,772$ ), as well as elsewhere.

It should be pointed out that about $93 \%$ of the Library budget is encumbered early in the year, making in course adjustments difficult, if not impossible.

Public Information Office
PIO is $\$ 12,000$ under budget ( $2 \%$ ) in net expenses. A major variance is in conference equipment rental. Another major variance is in temporary employees. This is a result of increased media relations related to library funding.

The Campaign for America's Libraries
The original Campaign budget was $\$ 350,000$, but was scaled back to $\$ 300,000$ in September. Total expenses are $\$ 292,000$.

## Member and Customer Service Center

The Center's budget is $1 \%$ under spent rather than the projected $3 \%$. This is a result of not charging Conference Services for registration services and of the late (early August) implementation of dues manager.

I anticipate that in the coming year, we will see reductions in the areas of postage, mail service-outside, and now that we are just about fully staffed, temporary employees. I also hope to see reductions in areas of telephone and reprographics center as well. By offering individuals the ability to renew online, we hope that this will eliminate the need for membership inquiry phone calls, and less printing of materials as we move to a more electronic age.

## Public Programs Office

General Fund net revenue/(expense) variance is $\$ 21,784$ or ( $16 \%$ ). Restricted fund overhead is ahead of budget by $\$ 25,922$. CCF endowment fund net asset balance is $\$ 371,366$.

Note: Restricted Fund (grant) expenditures are ahead of budget by $\$ 180,133$ or $20 \%$ (almost $\$ 1.1$ million compared to budgeted $\$ 900,000$.) Total revenues for unit are $\$ 1.3$ million including CCF, royalties, and other miscellaneous revenue. This is an all-time high, with $\$ 1.2$ being highest in past.

International Relations Office
IRO was $\$ 14,661$ over revenue mainly due to a contribution from the remaining IFLA 2001 National Organizing Committee Funds, which was sent as a donation to the (FAIFE) Office of IFLA. Net revenue/expenses was $\$ 6,841$ or $3.5 \%$. Net revenue/expenses was a little lower than expected due to higher expenses for the IFLA Conference in Oslo.

Chapter Relations Office
CRO was $\$ 5,665$ ahead on revenue due to the Membership Preconference in Chicago. Net revenue/expenses are under budget by $\$ 25,136$ ( $27 \%$ ) due to revenue from the preconference and savings in temporary salaries and travel costs.

## Office for Research and Statistics

## Summary

ORS closed under budget by approximately $4.9 \%$. With all staffing costs reassigned, ORS ended the year with approximately $\$ 9,048$ remaining in 11-109 after the salary hold back and carrying the project award balance forward ( $\$ 8,750$ ).

There are sufficient funds in ORS if we need to cover the over expenditure by CORS (equipment at conference).
Salary expenditures ( $5000,5002,5005$ )
The third close reflects all salary expense transfers, leaving a balance of approximately $\$ 11,035$.

## Awards

Bank fees and low interest rates continue to erode projected revenue generation for ORS and RT awards funds. I still have concern about the Fyan award spending account. We did not achieve the estimated interest/dividend and have a loss of $\$ 1,965$ in the spending account. We begin FY06 with a $\$ 2,900$ deficit in the spending account. My concern that we would have to move money from principal to spending to cover the award has been realized as a result of the unachieved interest/dividends.

The Baber award spending account is doing better, but still had an interest/dividend loss of $\$ 32$. Overall, the spending account is ahead about $\$ 500$.

Salary Survey project
A final invoice for the 2004 study was received by ORS in May and was reflected in the June expense report. Expenses are managed by ORS, and revenue was transferred to ALA/APA. A first invoice for $\$ 14,718$ was processed August 31, 2005. The second, and final invoice for $\$ 14,717$ was received October 6, 2005 and will be held until accurate data are received from LRC.

CORS
CORS is over-expended due to unanticipated Annual Conference equipment costs of $\$ 1,170$. This can be covered by the savings in ORS. It is clear that the $\$ 1,010$ allocated to CORS is insufficient to conduct one conference program each year and the CORS budget needs to be increased to cover conference equipment costs.

|  | YEAR TODATE ACTUAL <br> AUGUST 31, 2004 | YEAR TO DATE ACTUAL <br> AUGUST 31. 2005 | YEAR TO DATE BUDGET AUGUST 31, 2005 | VARIANCE | \% | $\begin{gathered} 2005 \\ \text { ANNUAL } \\ \text { BUDGET } \end{gathered}$ | $\begin{aligned} & \text { 2ND } \\ & \text { QUARTER } \\ & \text { PROJECTION } \end{aligned}$ | $\begin{gathered} \% \\ \text { CHANGE } \\ \text { FROM } \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |
| ALA EDITIONS | 3,263,076 | 2,985,854 | 2,985,556 | 298 | 0\% | 2,985,556 | 2,920,556 | -2.2\% |
| BOOKLIST | 4,391,643 | 4,864,456 | 4,707,707 | 156,749 | 3\% | 4,707,707 | 4,757,707 | 1.1\% |
| BOOKLINKS | 656,344 | 620,340 | 693,093 | (72,753) | -10\% | 693,093 | 628,093 | -9.4\% |
| AMERICANLIBRARIES | 1,169,427 | 1,136,039 | 1,431,187 | $(295,148)$ | -21\% | 1,431,187 | 1,231,187 | -14.0\% |
| ALA TECHSOURCE | 494,435 | 453,090 | 537,738 | (84.648) | -16\% | 537,738 | 467,738 | -13.0\% |
| PRODUCTS AND PROMOTIONS (GRAPHICS) | 1,982,793 | 1,949,416 | 2,037,500 | $(88,084)$ | -4\% | 2,037,500 | 2,037,500 | 0.0\% |
| TOTAL REVENUES | 11,957,718 | 12,009,195 | 12,392,781 | $(383,586)$ | -3\% | 12,392,781 | 12,042,781 | $-2.8 \%$ |
| EXPENSES: <br>  |  |  |  |  |  |  |  |  |
| ALA EDITIONS | 2,720,180 | 2,565,363 | 2,760,809 | 195,446 | 7\% | 2,760,809 | 2,678,589 | -3.0\% |
| BOOKLIST | 3,442,984 | 3,386,642 | 3,416,677 | 30,035 | 1\% | 3,416.677 | 3,416,077 | -0.0\% |
| BOOKLINKS | 639,701 | 628,503 | 687,300 | 58,797 | 9\% | 687,300 | 633,080 | -7.9\% |
| AMERICAN LIBRARIES | 1,770,401 | 1,553,074 | 1,726,990 | 173,916 | 10\% | 1,726,990 | 7,604,390 | -7.1\% |
| SUBSCRIPTION EQUIVALENT | (600,974) | $(417,035)$ | $(295,803)$ | 121,232 | 41\% | $(295,803)$ | $(373,203)$ | 26.2\% |
| ALA TECHSOURCE | 433,667 | 371,812 | 490,696 | 118,884 | 24\% | 490,696 | 427,536 | -12.9\% |
| PRODUCTS AND PROMOTIONS (GRAPHICS) | 1,625,507 | 1,567,856 | 1,844,906 | 277,050 | 15\% | 1,844.906 | 1,644,906 | -10.8\% |
| MARKETING | 0 | 25,021 | 0 | (25,021) | - | 0 | 0 | - |
| MARKETING ALLOCATION | 0 | 0 | 0 | 0 | - | 0 | 0 | - |
| UNALLOCATED SUPPORT UNITS | $(54,862)$ | $(25,598)$ | $(7,526)$ | 18,072 | 240\% | (7,526) | $(7,526)$ | -0.0\% |
| TOTAL EXPENSES | 9,976,604 | 9,655,638 | 10,624,049 | 968,411 | 9\% | 10,624,049 | 10,023,849 | -5.6\% |
| NET REVENUES | 1,981,114 | 2,353,557 | 1,768,732 | 584,825 | 33\% | 1,768,732 | 2,018,932 | 14.1\% |
|  |  |  |  |  |  |  |  |  |
| NET REVENUES |  |  |  |  |  |  |  |  |
| ALA EDITIONS | 542,896 | 420.491 | 224,747 | 195,744 | 87\% | 224,747 | 241,967 | 7.7\% |
| BOOKLIST | 948,659 | 1,477,814 | 1,291,030 | 186,784 | 14\% | 1,291,030 | 1.341.630 | 3.9\% |
| BOOKLINKS | 16,643 | $(8,163)$ | 5,793 | $(13,956)$ | -241\% | 5,793 | $(4,987)$ | ) $186.1 \%$ |
| AMERICAN LIBRARIES | 0 | 0 | 0 | 0 | - | 0 | 0 | - |
| ALA TECHSOURCE | 60,768 | 81,278 | 47,042 | 34,236 | 73\% | 47,042 | 40,202 | -14.5\% |
| PRODUCTS AND PROMOTIONS (GRAPHICS) | 357.286 | 381,560 | 192.594 | 188,966 | 98\% | 192,594 | 392,594 | 103.8\% |
| MARKETING | 0 | $(25,021)$ | 0 | $(25,021)$ | - | 0 | 0 |  |
| UNALLOCATED SUPPORT UNITS | 54,862 | 25,598 | 7,526 | 18,072 | -240\% | 7,526 | 7,526 | 0.0\% |
| TOTAL NET REVENUES | 1,981,114 | 2,353,557 | 1,768,732 | 584,825 | $33 \%$ | 1,768,732 | 2,018,932 | 14.1\% |

FOR ADDITIONAL DETAIL SEE SCHEDULES 9 AND 10.

## PUBLISHING

ALA Editions. Total Revenues are $\$ 298$ more than budget. Front list revenue is less than budget because the number of new titles is less than budget. In anticipation of this shortfall, marketing shifted its emphasis to backlist titles, which ended the year more than budget and offset the frontlist shorffall.

Total Expenses are $\$ 195,446$ or $9 \%$ less than budget. The great majority of that variance comes from Payroll Related Expenses, which are $\$ 151,729$ less than budget due to open positions. Net Revenues were $\$ 195,744$, or $87 \%$ more than budget. Net Revenues are $14.1 \%$ of Total Revenues. In short, the exceptional Net Revenue performance comes largely from not filling open positions, which ultimately affects productivity, which is partially evident in the front list title shortfall. This shorffall will affect the potential of backlist contribution in the future.

Other major variances include the following. Staff Development is $\$ 10,391$ less than budget. Distribution expenses are $\$ 8,356$ less than budget. Cost of Sales is $\$ 64,730$ less than budget. Marketing is $\$ 41,676$ less than budget. Royalty expense is $\$ 25,167$ more than budget. This is due largely to the distribution agreement for Complete Copyright, which has a high royalty in return for the "author" (the Washington Office OITP) assuming all product costs. The upshot of this is that Cost of Sales is less than budget and Royalties is more than budget. Product cost amortization is $\$ 109,790$ less than budget. IUT Misc, which represents the allocation of the AED office expenses, is $\$ 15,371$ less than budget.

| Year-end Summary | $\underline{\text { Actual }}$ | Budget | Variance |
| :--- | ---: | ---: | ---: |
| Total Revenue | $\$ 2,985,854$ | $\$ 2,985,556$ | $\$ 298$ |
| Direct Expenses | $\$ 2,004,023$ | $\$ 2,199,524$ | $\$ 195,501$ |
| Contrilbution Margin | $\$ 981,831$ | $\$ 786,032$ | $\$ 195,799$ |
| Overhead | $\$ 561,341$ | $\$ 561,285$ | $(\$ 56)$ |
| Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 420,490$ | $\$ 224,747$ | $\$ 195,743$ |

Booklist magazine. Total Revenues for the magazine are $\$ 207,605$ or $4 \%$ more than budget. Subscription revenues are $\$ 25,847$, or $1 \%$, less than budget. Net Advertising revenues are $\$ 73,463$, or $4 \%$, more than budget. Royalty revenue is $\$ 158,617$, or $19 \%$, more than budget. Total Expenses are $\$ 58,931$, or $2 \%$, less than budget. Payroll Related expenses are $\$ 26,400$ more than budget because of the attrition factor, temporary employee and overtime expenses, and unbudgeted benefits expense. Business Meetings is $\$ 19,954$ more than budget in part because of events related to Booklist's 100th anniversary. Production-related expenses are $\$ 7,166$ more than budget, Advertising Space expenses are $\$ 6,508$ more than budget, Supplies are $\$ 2,708$ more than budget, Reference Materials are $\$ 6,098$ more than budget, Distribution Center expenses are $\$ 6,900$ more than budget, and Reproduction Center expenses are $\$ 1,720$ more than budget. Most of these variances are due to the ongoing promotion of the 100 -year anniversary of the magazine. General Overhead is $\$ 39,029$ more than budget because Total Revenues are more than budget. On the other hand, Advertising Production costs are $\$ 4,438$ less than budget. Order Processing/Fulfillment expenses are $\$ 2,746$ less than budget in that subscription/circulation revenue is less than budget. Equipment Rental is $\$ 10,043$ less than budget. Postage is $\$ 15,593$ less than budget because a credit that should have been applied in FY04 was instead applied in FY05. IUT telephone is $\$ 7,402$ less than budget. IUT Misc, which represents the allocation of the AED office expenses, is $\$ 23,602$ less than
budget mainly because AED expenses are less than budget. Net Revenues are $\$ 148,674$, or $12 \%$, more than budget. Net Revenues are $30 \%$ of Total Revenues.

Ancillary Products. Total Revenues are $\$ 50,856$ less than budget primarily because book publication dates were delayed. Book sales are $\$ 63,691$ less than budget. Mailing List rentals are $\$ 6,547$ less than budget because of timing differences. 'Misc. Sales (review copy sales) revenue is $\$ 19,283$ more than budget because of a change in vendor, resulting in more frequent shipments with a higher yield. Total expenses are $\$ 88,966$ less than budget because manufacturing expenses have not been incurred. In addition, this unit was originally budgeted for payroll related expenses that have not been incurred. Net Revenues are $\$ 38,110$ more than budget.

| Year-end Summary | $\underline{\text { Actual }}$ | Budget | $\underline{\text { Variance }}$ |
| :--- | ---: | ---: | ---: |
| Total Revenue | $\$ 4,864,456$ | $\$ 4,707,707$ | $\$ 156,749$ |
| Direct Expenses | $\$ 2,324,063$ | $\$ 2,383,568$ | $\$ 59,505$ |
| Contribution Margin | $\$ 2,540,393$ | $\$ 2,324,139$ | $\$ 216,254$ |
| Overhead | $\$ 914,518$ | $\$ 885,049$ | $(\$ 29,469)$ |
| Taxes | $\$ 148,060$ | $\$ 148,060$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 1,477,815$ | $\$ 1,291,030$ | $\$ 186,785$ |

Book Links. Total Revenues are $\$ 72,753$ or $10 \%$ less than budget. Subscription Revenues are $\$ 46,392$ or $10 \%$ less than budget. Net advertising revenues are $\$ 26,783$, or $11 \%$, less than budget. Total Expenses are $\$ 58,797$ less than budget. Payroll-related expenses are $\$ 15,988$ more than budget. Printing expenses are $\$ 4,859$ less than budget because of lower prices at the new printer. Advertising Production costs are $\$ 4,110$ less than budget there were no expenses. Cost of Sales expense, which is the accumulation of deferred and current direct mail expenses, is $\$ 37,150$ less than budget. IUT Misc, or the allocation for AED expenses, is $\$ 3,568$ less than budget. General Overhead is $\$ 13,677$ less than budget. Net revenues are $\$ 13,956$ less than budget.

| Year-end Summary | $\underline{\text { Actual }}$ | $\underline{\text { Budget }}$ | Variance |
| :--- | ---: | ---: | :---: |
| Total Revenue | $\$ 620,340$ | $\$ 693,093$ | $(\$ 72,753)$ |
| Direct Expenses | $\$ 499,734$ | $\$ 544,854$ | $\$ 45,120$ |
| Contribution Margin | $\$ 120,606$ | $\$ 148,239$ | $(\$ 27,633)$ |
| Overhead | $\$ 116,624$ | $\$ 130,301$ | $\$ 13,677$ |
| Taxes | $\$ 12,145$ | $\$ 12,145$ | $\$ 0$ |
| Net Revenue(Loss) | $(\$ 8,163)$ | $\$ 5,793$ | $(\$ 13,956)$ |

American Libraries. Total Revenues are $\$ 295,148$ or $21 \%$ less than budget. Subscription revenues are slightly more than budget. Net advertising revenues are $\$ 369,739$ or $41 \%$ less than budget. Classified ad revenues are $\$ 71,599$ or $18 \%$ more than budget. Royalties are $\$ 3,110$ more than budget. Direct Expenses are $\$ 118,428$ or $8.1 \%$ less than budget due largely to production efficiencies. Printing expenses, for example, are $\$ 56,211$ or $29 \%$ less than budget because of lower prices at the new printer. Likewise, because of changes in the manufacturing process, Pre-press expenses, which are now provided by the printer, are $\$ 102,705$ less than budget. The cost of paper, on the other hand, is $\$ 26,921$ or $17 \%$ more than budget. And Binding is $\$ 9,461$ more than budget in part because of several inserts and special bindings. Total manufacturing expenses are $\$ 122,534$ less than budget. Editorial/Proofreading expenses are $\$ 9,425$ less than budget. Professional Services for outside writers and designers is $\$ 12,198$ less than budget because of a reduction in the number of manuscripts acquired and design services used. Advertising Production is $\$ 12,000$ less than budget because there were
no expenses. Postage is $\$ 29,026$ less than budget because the budget was correlated to the membership budget. Mail Service is $\$ 15,050$ more than budget because of the number of special mailings in FY05. Payroll Related expenses are $\$ 17,941$ more than budget because of the attrition factor and the overtime impact of the non-exempt reclassification. Temporary Employees expense is $\$ 6,654$ more than budget because of open positions. Equipment/Repairs is $\$ 2,552$ more than budget. Inter-unit charge backs for division ads are $\$ 16,975$ less than budget because of less activity. Exhibit expenses are $\$ 3,500$ more than budget. Staff Development is $\$ 7,701$ less than budget. IUT/CPU is $\$ 4,000$ less than budget because there were no charges. IUT Telephone is $\$ 2,106$ less than budget. And IUT Misc, the allocation for AED expenses, is $\$ 7,367$ less than budget. General Overhead expense is $\$ 55,487$ less than budget as a result of less than budget revenues. Despite significant efforts to reduce expenses, the major shortfall in display advertising revenue generates a variance in the Subscription Equivalent of $\$ 121,231$ more than budget.

| Year-end Summary | Actual | Budget | Variance |
| :---: | ---: | :---: | ---: |
| Total Revenue | $\$ 1,136,039$ | $\$ 1,431,187$ | $(\$ 295,148)$ |
| Direct Expenses | $\$ 1,369,498$ | $\$ 1,47,927$ | $\$ 18,429$ |
| Subscription Equivalent | $(\$ 417,034)$ | $(\$ 295,803)$ | $\$ 121,231$ |
| Contribution Margin | $\$ 213,575$ | $\$ 269,063$ | $(\$ 55,488)$ |
| Overhead | $\$ 213,575$ | $\$ 269,063$ | $\$ 55,488$ |
| Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Net Revenuie (Loss) | $\$ 0$ | $\$ 0$ | $\$ 0$ |

ALA TechSource. Total revenues are $\$ 84,648$ or $16 \%$ less than budget. The revenue shortfall is still due, in part, to subscribers lost after the RoweCom default. However, because of open positions, no marketing of any sort was done in FY05 for any of the publications or product offerings. Sales/Books is $\$ 5,675$ less than budget. Subscriptions revenue is $\$ 68,878$ less than budget. Net Advertising revenue is $\$ 11,088$ less than budget. Total expenses are $\$ 118,884$ less than budget. Direct expenses are $\$ 102,970$ less than budget primarily because of payroll and promotion savings. Professional Services is $\$ 47,255$ less than budget, but this is offset by Editorial/Proofreading, which is $\$ 24,499$ more than budget. Charges intended for Professional Services have been charged to Editorial/Proofreading. Production-related expenses are $\$ 11,963$ less than budget. Promotion expenses are $\$ 33,491$ less than budget. General Overhead is $\$ 15,914$ less than budget due to less than budget revenues. Net Revenues are $\$ 34,236$ or $73 \%$ more than budget and $18 \%$ of Total Revenues. Despite the lack of any kind of promotion, circulation for both print publications increased in recognition of the value of the editorial content directions. At year end, the editor launched a blog that is being well-received by the targeted reader community.

| Year-end Summary | Actual | Budget | Variance |
| :--- | ---: | ---: | ---: |
| Total Revenue | $\$ 453,090$ | $\$ 537,738$ | $(\$ 84,648)$ |
| Direct Expenses | $\$ 286,631$ | $\$ 389,601$ | $\$ 102,970$ |
| Contribution Margin | $\$ 16,459$ | $\$ 148,137$ | $\$ 18,322$ |
| Overhead | $\$ 85,181$ | $\$ 101,095$ | $\$ 15,914$ |
| Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 81,278$ | $\$ 47,042$ | $\$ 34,236$ |

ALA Graphics. Total Revenues are $\$ 88,084$ or $4 \%$ less than budget. Total Direct Expenses are $\$ 260,490$, or $18 \%$ less than budget. Payroll-related expenses are $\$ 135,407$ less than budget because of open positions. Temporary employee expenses are $\$ 21,400$ more than budget and Professional Services is $\$ 17,022$ more than budget for this reason as well --
recourse to outside help to cover vacancies. Transportation and Lodging expenses are $\$ 5,023$ less than budget. Production related expenses are $\$ 41,720$ less than budget. Order Processing is $\$ 60,304$ less than budget in part because of lower than budget sales. Postage is $\$ 10,826$ more than budget. Shipping \& Handling recovery is $\$ 40,687$ less than budget, in part because the average revenue per order is less than budget. Order Processing/Fulfillment in total is $\$ 8,761$ less than budget. As a percent of sales, it is $12 \%$ of sales, which is better than the budget of $13 \%$. Cost of Sales is $\$ 74,091$ less than budget largely because of the low cost and the success of the digital product. As a percent of sales, Cost of Sales is $16 \%$ compared to a budget of $20 \%$. Marketing expenses are $\$ 89,328$ or $23 \%$ less than budget due in part to savings generated by designing the catalogs in-house. General Overhead is $\$ 16,560$ less than budget because of less than budget Revenues. Net Revenues are $\$ 188,966$ more than budget and $20 \%$ of Total Revenues.

| Year-end Summary | Actual | Budget | Variance |
| :--- | ---: | ---: | ---: |
| Total Revenue | $\$ 1,949,416$ | $\$ 2,037,500$ | $(\$ 88,084)$ |
| Direct Expenses | $\$ 1,201,366$ | $\$ 1,461,856$ | $\$ 260,490$ |
| Contribution Margin | $\$ 748,050$ | $\$ 575,644$ | $\$ 172,406$ |
| Overhead | $\$ 366,490$ | $\$ 383,050$ | $\$ 16,560$ |
| Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 381,560$ | $\$ 192,594$ | $\$ 188,966$ |

Production Services: Expense recovery for all projects is $\$ 18,072$ more than budget. In Admin, Payroll related expenses are $\$ 24,515$ more than budget due to unbudgeted promotions and the attrition factor. Transportation is $\$ 1,848$ more than budget due to printing plant trips relating to the printing contract review. Equipment \& Software Minor is $\$ 1,803$ less than budget and Equipment rental is $\$ 4,245$ less than budget. Prepress (Journal copyediting, composition and proofreading) is $\$ 17,040$ more than budget. Likewise, expense recovery for Service Publications, which consists of non-journal projects, is 27,863 more than budget. Activity in both categories was larger than expected and budgeted. The AALL law journal is $\$ 4,576$ more than budget. DTTP is $\$ 3,323$ less than budget.

| Year-end Summary | Actual | Budget | Variance |
| :---: | :---: | :---: | ---: |
| Total Revenue | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Direct Expenses | $(\$ 25,598)$ | $(\$ 7,526)$ | $(\$ 18,072)$ |
| Contribution Margin | $\$ 25,598$ | $\$ 7,526$ | $\$ 18,072$ |
| Overhead | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 25,598$ | $\$ 7,526$ | $\$ 18,072$ |

Department Summary. Total Revenues are $\$ 12,009,195$, which is $\$ 383,586$ or $3 \%$ less than budget. Total Expenses are $\$ 9,655,638$, which is $\$ 991,411$ or $9 \%$ less than budget. Net Revenues are $\$ 2,353,557$, a new record, which is $\$ 584,825$ or $34 \%$ more than budget. Net Revenues are $20 \%$ of Total Revenues. Net advertising revenues in American Libraries are $\$ 369,739$ less than budget and represent the major component of the shortfall in Total Revenues. The major expense savings are coming from open positions-- $\$ 464,442$, printing-- $\$ 314,337$ (in large part due to lower costs from a new printer), and low product costs- $\$ 175,971$. Marketing expenses in ALA Editions and ALA Graphics combined are $\$ 130,984$ less than budget. ALA Editions Total Revenues are on budget due to strong backlist sales. Booklist/Ancillary Products is $\$ 156,749$ more than budget in large part because of strong license revenues (royalties), although advertising revenues are more than budget too. Book Links, American Libraries, ALA TechSource, and ALA Graphics are less than budget in Total Revenues. Even so, American Libraries classifieds are $\$ 71,599$ more than budget, ALA TechSource Net Revenues are
$\$ 34,236$ or $72 \%$ more than budget, and ALA Graphics Net Revenues are $\$ 188,966$ more than budget (almost entirely due to open positions). The variance in Net Revenues offsets the shortfall in General Overhead. The contribution margin for the Department is $\$ 536,087$ more than budget.

| Year-end Summary | Actual | Budget | Variance |
| :--- | ---: | ---: | ---: |
| Total Revenue | $\$ 12,009,194$ | $\$ 12,392,781$ | $(\$ 383,587)$ |
| Direct Expenses | $\$ 7,632,062$ | $\$ 8,430,504$ | $\$ 798,442$ |
| Subscription Equivalent | $(\$ 417,035)$ | $(\$ 295,803)$ | $\$ 121,232$ |
| Contribution Margin | $\$ 4,794,167$ | $\$ 4,258,080$ | $\$ 536,087$ |
| Overhead | $\$ 2,257,729$ | $\$ 2,329,843$ | $\$ 72,114$ |
| Taxes | $\$ 160,205$ | $\$ 160,205$ | $\$ 0$ |
| Net Revenue(Loss) | $\$ 2,376,233$ | $\$ 1,768,032$ | $\$ 608,201$ |



## American Library Association

## Schedule 4 - Statement of Revenues and Expenses - Member Programs \& Services <br> August FY 2005 Financials - $3^{\text {rd }}$ Close

## Department Summary:

Collectively, MPS General Fund units (excluding Conference Services, but including ITTS) have a positive variance of $\$ 163,618$; Conference Services had a total positive variance of $\$ 101,026$. ACRL's National Conference in Minneapolis (April) broke previous ACRL records. Divisions are generally turning in strong performances, which most doing better than budget on a net basis.

## MPS General Fund

## Conference Services: Midwinter Meeting

The 2005 Midwinter Meeting has been closed. The 2005 Midwinter Meeting was a very successful conference - as expected with a northeast location. There were 10,028 in attendance, with total participation of 13,232 . Income was slightly under budget due to decreased advertising sales and reduced exhibit space. ALA had outgrown the Hynes since it was booked, but, since the new BCEC still lacked sufficient nearby hotel space and infrastructure, it remained the best option. It proved to be a popular location with attendees, who appreciated the convention center, hotels and shopping under one roof - with the Boston Public Library across the street.

Expenses were well controlled. Audio-visual, computer rental/internet connections, professional services (interpreters) and postage were over budget - but busing was under budget due to the number of "walking hotels" in the block. Also under budget were exhibit expenses (smaller hall), facilities rental, printing and entertainment. The 2005 Midwinter Meeting returned $\$ 45,748$ more than its budgeted net revenue to support ALA services and programs.

## Conference Services: Annual Conference

Like Boston, Chicago is a very expensive city in which to do conferences and meetings. The labor rates are very high, as are other costs like food and beverage, shuttle busing and Internet connections. Early financial reports indicated that the Annual Conference would hit the budgeted net revenue target; in fact, with assistance from groups across the Association, it exceeded the net revenue target by $\$ 55,278$. In particular, it is worth noting that collaborative work between Conference Services, ALA Divisions and other groups resulted in an audio-visual line under budget - for the first time in many years.

Areas where expenses were under budget included facilities rental, lodging and meals, exhibits, some promotion activities (services provided by The Chicago Convention and Tourism Bureau) and honoraria (public officials do not accept honoraria). Offsetting that, there were expense areas over budget - computer expenses, food functions, temporary help, printing and design. Busing was also over budget, since additional buses were added and buses ran at "peak" all day, rather than 4 hours/day as in some other cities; some busing expenses are expected to be offset by McCormick Place.

On the revenue side, registration was very strong. Advertising exceeded budget - and exhibits sales were very close to hitting an aggressive target. Donations revenue was down slightly.

Overall, strong member and exhibitor participation, hard work from Conference Services staff, and collaboration across the Association produced a successful annual conference and produced a net revenue $\$ 85,840$ over target.

ITTS
Total Expenses Budgeted/Actual/Remaining: $\quad \$ 1,807,193 / \$ 1,782,160 / \$ 25,033$
Revenue (Expense) Budgeted/Actual/Variance: $\$(1,807,193) / \$(1,782,160) / \$ 25,003$
At the end of August 2005, ITTS expenses are $1.39 \%$ under budget.
ITTS needed to come in under budget by $\$ 15,000$, and we exceeded that goal by $\$ 10,000$.
Professional services were high but were offset by salary savings from two open positions.
Software maintenance costs were slightly lower due to the fact that we retired some of our older equipment.
Depreciation expenses were slightly lower due to some equipment being fully depreciated.

## Office for Accreditation

OA operated under budget throughout the fiscal year due to the continuing vacancy in the Director position and delay of printing expenditures to FY2006. The Director vacancy was filled internally in the middle of the $3^{\text {rd }}$ Quarter (April), but created a vacancy in the assistant director position, since filled internally through promotion of the program officer. Prior to promotion, the program officer was on unpaid (educational) leave for four pay periods, starting late in the $3^{\text {rd }}$ Quarter. Recruitment is under way for the program officer position. Revenue was over budget as a result of additional application, pre-candidacy and candidacy fees.

## Office for Diversity

OFD had a financially successful year, bringing in donations and speaker fees to provide seed funding for creation of a planned doctoral support program. The third close variance reflects changes in the wage and benefits budget - with other budget lines generally underspent.

## Office for Human Resource Development \& Recruitment

HRDR ended the year in a better position than anticipated. Placement ended with a net revenue of $\$ 9,871$, due in large part to lower than expected costs from the Chicago conference. There were $\$ 10,144$ in salary savings in the HRDR administrative project, from a vacant position due to an early retirement. The Scholarships project was slightly over budget ( $\$ 3,041$ ) due to the decision not to transfer scholarship administration costs from endowment funds. The Recruitment project was slightly underspent.

## Office for Intellectual Freedom

OIF finished the fiscal year close to its net expense budget, largely as a result of the strong performance of Banned Books Week. On a net basis, BBW was $173 \%$ better than budget - on a net basis. Newsletter on Intellectual Freedom closed behind on both revenue and expenses - and ahead of budget ( $49 \%$ ) on a net basis. Lawyers for Libraries was significantly behind on both revenues and expenses, completing the fiscal year $\$ 10,000$ below budgeted net revenue. Some salary expense is still to be transferred from OIF to FTRF, to cover a part-time FTRF employee.

## SAED Office - Member Programs \& Services

Revenue was budgeted in project 0329, in anticipation of a pre-Midwinter and Annual Conference Civic Forums training. No events were scheduled, so no expenses have been incurred in that project, and no revenue will be received.

Project 1040 (web-ce) is being used to cover production of Knowledge and Networking, the quarterly catalog of ALA continuing education delivered with American Libraries. Costs were partially reimbursed by the Executive Director's contingency. Participating divisions and offices also provided partial reimbursement, on the basis of space used.

AMERICAN LIBRARY ASSOCIATION
STATEMENT OF REVENUES AND EXPENSES-DIVISIONS

| REVENUES |  |
| :---: | :---: |
| 401 | PLA |
| 403 | ACRL |
| 404 | CHOICE |
| 405 | AASL |
| 406 | ASCLA |
| 407 | ALCTS |
| 409 | L_AMA |
| 410 | RUSA |
| 411 | ALTA |
| 412 | LITA |
| 413 | AL.SC |
| 414 | YALSA |

TOTAL REVENUES

## EXPENSES

$==:===\approx=:=$

| 401 | PLA |
| :--- | :---: |
| 403 | ACRL |
| 404 | CHOICE |
| 405 | AASL |
| 406 | ASCLA |
| 407 | ALCTS |
| 409 | LAMA |
| 410 | RUSA |
| 411 | ALTA |
| 412 | LITA |
| 413 | ALSC |
| 414 | YALSA |

TOTAL EXPENSES
NET REVENUES

FOR ADDITIONAL DETAIL SEE SCHEDULE 11.

| YEAR TO DATE |
| :---: |
| ACTUAL |
| AUGUST 31,2004 |

$3,648,261$
$1,767,667$
$2,516,971$
$1,876,106$
56,715
466,577
338,016
382,287
80,957
535,353
936,068
307,043
YEAR TO DATE
ACTUAL
AUGUST 31,2005

| AUGUST 31, 2005 | AUGUST 31, 2005 | VARIANCE | $\%$ |  |
| ---: | ---: | ---: | ---: | ---: |
|  | $1,087,007$ | $1,285,830$ | $(198,823)$ | $-15 \%$ |
| $3,613,278$ | $2,670,496$ | 942,782 | $35 \%$ |  |
| $2,742,389$ | $2,511,700$ | 230,689 | $9 \%$ |  |
| 585,191 | 676,680 | $(91,489)$ | $-14 \%$ |  |
| 62,393 | 70,840 | $(8,447)$ | $-12 \%$ |  |
| 449,089 | 557,625 | $(108,536)$ | $-19 \%$ |  |
| 484,678 | 553,760 | $(69,082)$ | $-12 \%$ |  |
| 453,494 | 399,240 | 54,254 | $14 \%$ |  |
| 91,207 | 122,580 | $(31,373)$ | $-26 \%$ |  |
| 546,151 | 647,265 | $(101,114)$ | $-16 \%$ |  |
| $1,207,407$ | 884,217 | 323,190 | $37 \%$ |  |
| 288,904 | 429,590 | $(140,686)$ | $-33 \%$ |  |

$11,628,655$
$1,283,366$
$==============\sim=$
$\cdots \quad 10,809,823 \quad-\cdots-\cdots$
$11,611,188$

1,804,737
2,775,690
2,394,263
1,065,250 55,889 468,012 423,228
377,931 99,207 465,684 920,009
304,400
12,912,021

3,051,246
1,963,221
2,256,965 1,377,580 57,044
522,204 522,204 371,354 391,718 80,610 516,916 830,966 208,831
$11,154,300$
456,888

| 2,006,100 | 201,363 | 10\% |
| :---: | :---: | :---: |
| 2,902,460 | 126,770 | 4\% |
| 2,494,050 | 99,787 | 4\% |
| 1,306,706 | 241,456 | 18\% |
| 65,711 | 9,822 | 15\% |
| 522,886 | 54,874 | 10\% |
| 545,179 | 121,951 | 22\% |
| 389,529 | 11,598 | 3\% |
| 116,592 | 17.385 | 15\% |
| 605,715 | 140,031 | 23\% |
| 929,728 | 9,719 | 1\% |
| 414,847 | 110,447 | 27\% |
| 12,299,503 | 1,145,203 | 9\% |
| $(1,489,680)$ | 1,946,568 | 131\% |

SECTION II
SCHEDULE 5
PAGE 1

2005 \begin{tabular}{c}
2ND <br>
ANNUAL <br>
BUDGET

 

QUARTER <br>
PROJECTION

 

CHANGE <br>
FROM <br>
BUDGET
\end{tabular}

| 10,809,823 | 10,809,823 | 0.0\% |
| :---: | :---: | :---: |
| 2,006,100 | 2,006,100 | 0.0\% |
| 2,902,460 | 2,902,460 | 0.0\% |
| 2,494,050 | 2,494,050 | 0.0\% |
| 1,306,706 | 1,306,706 | 0.0\% |
| 65,711 | 65,711 | 0.0\% |
| 522,886 | 522,886 | 0.0\% |
| 545,179 | 545,179. | 0.0\% |
| 389,529 | 389,529 | 0.0\% |
| 116,592 | 116,592 | 0.0\% |
| 605,715 | 605,715 | 0.0\% |
| 929,728 | 929,728 | 0.0\% |
| 414,847 | 414,847 | 0.0\% |
| 12,299,503 | 12,299,503 | 0.0\% |
| (1,489,680) | ( $1.489,680$ ) | 0.0\% |



## American Library Association

Schedule 5-Statement of Revenues and Expenses - Divisions
August FY 2005 Financials - $3^{\text {rd }}$ Close

## Unit Summaries - Divisions

## American Association of School Librarians (AASL)

AASL finished the year as predicted. Revenue shortfalls in dues, advertising and some CE projects were consistent throughout the year. Expenses from deferred projects were the primary factor in lower than budgeted expenses. Salary savings from open positions early in the fiscal year also accounted for some of the savings.

## Association for Library Collections \& Technical Services (ALCTS)

Revenue: Revenue shortfall was due to: budgeted for 12 months of increased dues and subscription revenue when only 8 months actually realized (total discrepancy $=\$ 12,400$ for dues, $\$ 4,800$ for subscriptions). Also subscriptions fell by 78 net for additional lost revenue. Dues held. Registration fees were well below expectations: fewer CE offerings and the Midwinter workshop offerings were well below expectations (two half day instead of two full day). Book sales and royalty revenue were good as was donations. Also, endowment spending account interest will be transferred to the operating account $-\$ 1,714$. Advertising was once again below but better than the previous year.

Expenses: In most cases expenses were uniformly below budget. Salary savings from the open position did not materialize at the four month level due to temporary help. Outside editorial and printing expenses were higher due to a staffing shortage. Expenses were also incurred for a staff search. LRTS expenses were in line with budget as were other projects. Some publishing expenses were incurred in advance of revenue from the projects, which will be seen in FY06. Had a variety of accruals in wages, etc.

Re-Cap: CE is the next major project to be scrutinized, since in-person CE had a net loss of $\$ 10,000$. However the web course had net revenue of $\$ 10,000$ so ALCTS broke even on CE. However, revenue was budgeted for these two lines to about $\$ 15,000-18,000$. As was expected, the dues increase covered the office ( 0000 ) expenses and the subscription increase (despite losing subscriptions) covered the $L R T S$ expenses. As mentioned bringing CE in line is the FY06 main task.

Outlook: Despite losing $\$ 18,819$ (soon minus $\$ 3,200$ from the endowment, the amount is not far from expected. This is most notably the result of lost revenue in the CE and Midwinter workshop projects. If those would have made budget, the shortfall would have been a positive.

## Association for Library Service to Children (ALSC)

Revenue of Award seals have exceeded budget. Dues revenue ran ahead of budget for FY2005. The ALSC journal Children and Libraries performed well, with advertising sales ahead of budget and expenses under budget. Subscriptions were under budget by about $12 \%$. Friends of ALSC donations have exceeded budgeted revenue. The revenue/expenses from Newbery/Caldecott/Wilder Banquet came in ahead of budget. The ALSC Preconference just missed breaking even. Expenses for meal functions were higher than anticipated and went over budget by $3 \%$ The Preconference revenue ( $\$ 30,080$ ) was actually less than reported last month $(\$ 132,165)$ as the Banquet revenue was accidentally booked there. Royalties were under anticipated revenue all year, with no clear reason why. The split of PLS/ALSC Early Literacy project revenues has been recognized for FY 2005. ALSC portion of revenues was ahead of ALSC's overall expenses for FY 2005.

Overall, expenses were kept under control and the revenue was strong. A transfer from the net asset balance for a total of $\$ 15,000$ has been made to the Belpré $(\$ 5,000)$, Wilder $(\$ 5,000)$ and Arbuthnot $(\$ 5,000)$ endowments.

## Association for Library Trustees \& Advocates (ALTA)

Some expense reduction, as well as $\$ 2,300$ in interest, should be reflected on the final close - for a final FY05 loss of $(\$ 5,000)$. A $\$ 2,000$ decrease in membership revenue, loss of $\$ 2,600$ budget revenue for a preconference, combined with overtime in excess of budget and significant a-v costs all combined to negatively impact the ALTA budget. A $\$ 1,200$ donation for some 2005 Annual Conference food/beverage cost is still due - and will be reflected in FY2006. Event success and a staff vacancy helped offset declining membership revenues.

## Association of College \& Research Libraries (ACRL)

ACRL's revenues of $\$ 3,613,278$ are $35 \%$ above projections. Revenue from this year's National Conference brought a healthy increase to the bottom line. Revenues are slightly ahead of budget for membership dues and ACRL membership stands at a near-record high of 13,118 , which is up $8 \%$ from August 2004. ACRL's other professional development programs all exceeded budgeted revenues. Both classified and product ads for C\&RL News finished ahead of budget helped in part by the record-breaking ACRL. National Conference.

Total expenses are $\$ 2,775,690$ and are $4 \%$ below budget, due in part to more than $\$ 100,000$ in salary savings as two budgeted positions were vacant for the year (the Scholarly Communications/Government Relations Specialist and the program coordinator to the associate director) and another was not filled until July (the part-time administrative assistant). The final Unrelated Business Income Tax (UBIT) amount has not yet been determined for ACRL's serial publications and could still affect the final expenses for those budgets either positively or negatively. Several other small charges are still being investigated so the numbers presented here are expected to change slightly.

## ACRL CHOICE

CHOICE total FY 2005 revenues were $\$ 2,742,389$, a new CHOICE record. This was $\$ 230,689$ ( $9 \%$ ) better than budget and $\$ 225,419$ ( $9 \%$ ) better than last year. Total expenses were $\$ 2,394,263$. This is $\$ 99,787(4 \%)$ less than budget but $\$ 137,298(6 \%)$ more than last year as CHOICE ramped up its investment in product development and filled several vacant positions. Net revenues were $\$ 348,127$, which is $\$ 330,476(1,872 \%)$ better than budget and $\$ 88,120(33 \%)$ better than last year's net of $\$ 260,006$. All of CHOICE's major revenue sources exceeded budget. Print subscriptions were $\$ 1,118,452$, some $\$ 50,012(4 \%)$ better than budget. Electronic subscription revenues were $\$ 279,007$, which exceeded budget by $\$ 42,807(17 \%)$. Print ad net revenues were $\$ 794,750$, which was $\$ 36,726(4 \%)$ better than budget and $\$ 29,947(3 \%)$ better than last year. Online net ad revenues were $\$ 9,777$, a modest increment over last year in dollar terms ( $\$ 5,698$ ) but a significant percentage increase ( $139 \%$ ), Finally, licensing revenues were $\$ 480,861$, a new CHOICE record that was also $\$ 85,153(21 \%)$ better than budget and $\$ 104,296(27 \%)$ better than last year. Thanks to better than anticipated revenues coupled with below budget growth in expenses, CHOICE enjoyed a highly successful year in 2005.

## Association of Specialized \& Cooperative Library Agencies (ASCLA)

Both revenues and expenses ended the year under budget. Revenues were less than expected because of low publications activity. Expenses were under budget due to a staff vacancy. On a net basis, as predicted, ASCLA finished slightly better than budget.

## Library Administration \& Management Association (LAMA)

LAMA had a strongly positive year. Ending net revenue is over $\$ 61,000$; this is an almost $\$ 95,000$ difference from the end of FY2004, which had an ending net expense of over $\$ 33,000$. Primary factors in this turn-around are: reduction of FTE from 3 to 2 , increased dues revenue, increased net revenue from continuing education, and revenue from a new monograph publication. Once final close adjustments are made, LAMA's net assets going into FY2006 will be about $\$ 106,000$

## Library \& Information Technology Association (LITA)

The LITA National Forum was very successful as was one of the Midwinter Workshops. LITA offered three pre-conferences in Chicago that combined netted more than budgeted. Salary/related expenses reflect a continued vacancy, as the result of the early retirement program.

## Public Library Association (PLA)

Overall, PLA revenues and expenses off set each other. This was the first year of our two-year conference planning cycle. As such it was a spend down year. PLA planned on spending down $\$ 720,270$ from net assets and the actual expense was $\$ 717,720$; which was $\$ 2,550$ better than plan. Expenses were under budget and will continue to be under budget until several vacant positions are filled. PL.A did make the scheduled $\$ 250,000$ endowment contribution from net assets, which is noted as an intra-fund transfer at the beginning of our All Projects Report. Overall, PLA performed as expected.

## Reference \& User Services Association (RUSA)

Revenue was better than budget, particularly in registration fees, Web CE, and donations. Expenses were under budget because of a staff vacancy. The RUSA long-term investment account now stands at $\$ 295,290$

## Young Adult Library Services Association (YALSA)

YALSA's net asset balance stayed mostly flat for FY 05. Membership remains a reliable revenue source, but the number of student memberships tempers gains in this area. (Nearly 1 in 4 members are student members.) The most recent statistics available are for August and total membership is 4,734 , which is up nearly $11 \%$ from this time last year. YALSA added 83 members between July and August, which is likely due to the Teen Read Week promotion. YALSA must be aggressive in FY 06 in developing and implementing new revenue streams in order to stay fiscally healthy.

AMERICAN LIBRARY ASSOCIATION STATEMENT OF FINANCIAL POSITION-TOTAL ALA

SECTION III
SCHEDULE 6

|  | ACTUAL AUGUST 31, 2004 | ACTUAL AUGUST 31, 2005 | VARIANCE | \% |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS | 50,503,468 | 57,732,084 | 7,228,616 | 14\% |
| LIABILITIES | 26,914,809 | 30,828,687 | 3,913,878 | 15\% |
| NET ASSETS | 23,588,659 | 26,903,397 | 3,314,738 | 14\% |
| TOTAL LIABILITIES AND NET ASSETS | 50,503,468 | 57,732,084 | 7,228,616 | 14\% |

## American Library Association

Schedule 6 - Commentary: Balance Sheet - Total ALA
August FY 2005 Financials - $3^{\text {rd }}$ Close

ASSETS At August 31,2005 , total assets of $\$ 57,732,084$ are $\$ 7,228,615$ more than the total at August 31,2004 . This is a result of increases in long-term investments (D), property, plant and equipment and (B) net accounts receivable offset by decreases in cash and short-term investments (A) and inventories (C).
A. Cash and Short-Term Investments: Cash and short-term investments of $\$ 16,790,247$ at August 31,2005 are $\$ 1,811,638$ lower than at August 31, 2004.

|  | YTD <br>  <br> FY 2004 | YVG. <br> AVALANCE | YTD |
| :--- | ---: | ---: | ---: |
| FY 2005 | $\$ 14,793,387$ | INTEREST INCOME | YIELD |
|  | $\$ 13,660,223$ | $\$ 624,074$ | $3.29 \%$ |
|  |  | $\$ 532,647$ | $3.93 \%$ |

The FY 2005 yield is higher and year-to-date interest income is lower than FY 2004. See Schedule 2 explanation for additional investment information.
B. Net Accounts Receivable: Net accounts receivable of $\$ 5,404,733$ at August 31,2005 are $\$ 976,993$ higher than the balance of $\$ 4,427,740$ at August 31, 2004. The increase is the result of a higher balance in iMIS billings, mainly advertising and a lower reserve for bad debts. At August 31, 2005, total trade receivables were $\$ 2,961,546$ as compared to $\$ 1,943,418$ in FY 2004. Reserves for bad debt decreased \$203,654.
C. Inventories: While net inventories decreased by $\$ 47,249$, the gross inventory balance decreased by $\$ 33,480$ to $\$ 1,704,757$ at August 31, 2005 from $\$ 1,738,237$ at August 31, 2004. ALA Editions finished goods has a $\$ 117,773$ decrease and Graphics has a $\$ 50,904$ increase. ALA Editions work-in-progress has an decrease of $\$ 26,458$. On a net basis, the reserves have increased \$13,769 at August 31, 2005.
D. Endowment Investments: Long-term endowment investments of $\$ 24,258,429$ at August 31,2005 are $\$ 4,064,583$ higher than at August 31,2004 , primarily as a result of market conditions.
E. Property, Plant and Equipment: Property, plant and equipment, net of depreciation of $\$ 8,861,159$ at August 31,2005 is $\$ 4,879,925$ higher than at August 31,2004 mainly as a result of the purchase of the DC property.

At August 31, 2005, total liabilities of $\$ 30,828,687$ are $\$ 3,913,878$ higher than total liabilities at August 31,2004 primarily due to increases in ( $B$ ) deferred revenues - grants and awards, $D$ ) deferred revenues - membership dues and deferred revenues (A) meetings and conferences offset by a decrease in ( E ) deferred revenues - subscriptions and (C) accounts payable.
A. Deferred Revenues - Meetings and Conferences: At August 31, 2005, deferred revenues for meetings and conferences totaled $\$ 4,406,134$ as compared to $\$ 1,989,586$ at August 31, 2004. At August 31, 2005 deferred revenues consisted of Annual Conference, $\$ 900,512$, Midwinter, $\$ 709,125$, PLA National Conference (March 2006), $\$ 540,292$ and AASL National Conference (October 2005), $\$ 1,396,736$. At August 31, 2004, Midwinter deposits were $\$ 616,006$, Annual Conference, $\$ 333,125$, PLA National Conference, $\$ 203,400$, ACRL deposits are $\$ 237,613$, and AASL (October 2005) deposits are $\$ 366,114$.
B. Deferred Revenues - Grants: Deferred revenues for Grants and Awards at August 31, 2005 are $\$ 2,460,943$ as compared to $\$ 2,417,185$ at August 31, 2004. In August 2005, the following grants had significant deferred revenues, Frankenstein exhibit, $\$ 38,120$, Nextbook, $\$ 202,610$, MacArthur Credibility, $\$ 20,598$, Library Champions, $\$ 15,017,21^{\text {st }}$ Century Fund, $\$ 236,199$, Literacy Network Database, $\$ 243,659$, and the Scholarship Bash, $\$ 397,632$. In August 2004, major grants included MacArthur III, $\$ 144,385$, the Scholarship Bash, $\$ 278,491$, Library Champions, $\$ 168,418$, CIPA Defense Fund, $\$ 19,257$, Edlinc, $\$ 10,846$, and Literacy Network Database, $\$ 423,470$.
C. Accounts Payable: At August 31, 2005, accounts payable totaled $\$ 14,748,625$ as compared to $\$ 1,626,376$ at August 31 , 2004. The decrease of $\$ 1,877,750$ reflects the accrual of payroll related expenses, mainly for post-retirement benefits offset by the income tax liability related to the sale of Huron Plaza.
D. Deferred Revenues - Membership Dues: Deferred revenues for membership dues at August 31, 2005 are $\$ 3,577,941$ as compared to $\$ 3,411,433$ at August 31, 2004.
E. Deferred Revenues - Subscriptions: Deferred revenues for subscriptions at August 31, 2005 are $\$ 2,460,043$ as compared to $\$ 2,470,230$ at August 31, 2004. The decrease of $\$ 10,186$ is mainly an increase in Book Links ( $\$ 56,516$ ), LTR $(\$ 28,856)$, CHOICE $(\$ 5,372)$, and ROC $(\$ 176,588)$, offset by a decrease in Booklist $(\$ 84,231)$, American Libraries $(\$ 3,163)$.
appendices - STATEMENTS OF REVENUES AND EXPENSES

## Revenues

Dues
Sale of Materials / Net
Subscriptions
Advertising / Net
Meetings and Converences
Grants
Interest / Dividends
Endwnt Gain/Loss - Realized
Endwmnt Gain/Loss - Unrealized Miscellaneous

## Total Revenues

## Experises

Payroll and Related Expenses Outside Services
Travel and Related Expenses Meetings and Conferences Publication-Related Expenses Operating Expenses

Direct Expenses
Inter-Unit Transfers Taxes/Income

Indirect Expenses

Total Expenses

Net Revenue (Experise)

| Annual | Y-T D | Budget | Variance | Variance | Remaining |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Budget | Actual | To Date | $Y-T-D \quad \$$ | $Y-T-D$ | 8 | Budget |


| 8,068,897 | 7,815,846 | 8,068,897 | -253,051 | -3.1 | -253,051 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6,878,173 | 6,906,362 | 6,878,173 | 28,189 | 0.4 | 28,1.89 |
| 4,746,632 | 4,653,850 | 4,746,632 | $-92,782$ | -2.0 | -92,782 |
| 5,830,913 | 5,601,703 | 5,830,913 | $-229.210$ | -3.9 | -229,210 |
| 9,462,382 | 9,794,557 | 9,462,382 | 332,175 | 3.5 | 332,175 |
| 2,280,087 | 3,342,726 | 2,280,087 | 1,062,639 | 46.6 | 1,062,639 |
| 1,254,322 | 1,169,080 | 1,254,322 | -85,242 | -6.8 | -85,242 |
| 0 | 1,210,820 | 0 | 1,210,820 | N/A | 1,210,820 |
| 706,550 | 1,400,620 | 706,550 | 694,070 | 98.2 | 694,070 |
| 3,797,338 | 4,016,107 | 3,797,338 | 218,769 | 5.8 | 218,769 |
| 43,025,294 | 45,911,671 | 43,025,294 | 2,886,377 | 6.7 | 2,886,377 |
| 18,012,185 | 17,143,387 | 18,012,185 | 868,798 | $-4.8$ | 868,798 |
| 4,426,408 | 5,101,960 | 4,426,408 | -675,552 | 15.3 | -675,552 |
| 1,814,705 | 1,825,515 | 1,814,705 | $-10,81.0$ | 0.6 | -10,810 |
| 5,530,398 | 5,140,674 | 5,530,398 | 389,724 | -7.0 | 389,724 |
| 6,036,066 | 5,414,669 | 6,036,066 | 621,397 | $-10.3$ | 621,397 |
| 7,696,540 | 7,887,294 | 7,696,540 | -190,754 | 2.5 | -190,754 |
| $43,516,302$ | 42,513,500 | 43,516,302 | 1,002,802 | $-2.3$ | 1,002,802 |
| 0 | -48 | 0 | 48 | N/A | 48 |
| 227,378 | 123,694 | 227,378 | 103,684 | -45.6 | 103,684 |
| 227,378 | 123,646 | 227,378 | 103,732 | $-45.6$ | 103,732 |
| 43,743,680 | 42,637,146 | 43,743,680 | 1,106,534 | $-2.5$ | 1,106,534 |
| $-718,386$ | 3,274,525 | $-718,386$ | 3,992,911 | $-555.8$ | 3,992,911 |

## (Report 8888)

Operating

Fund (I)

Plant Restricted Fund (2)

Total Al. 1 Funds

## Revenues:

## -

Book Sales/Wet
Graphics Sales
other Sales
Subscriptions
Advertising/Net
Meetings and Conferences
Grants, Contracts \& Awards
Interest and Dividends
Endwnnt Gain/Loss - Realized Endwnt Gaindoss - Unrealized Miscellaneous

Total Reverues

| $7,824,240$ | 0 | 0 | $-8,394$ | $7,815,846$ |
| ---: | ---: | ---: | ---: | ---: |
| $5,137,766$ | 0 | 0 | 0 | $5,137,766$ |
| 15,569 | 0 | 0 | 0 | 15,569 |
| $1,725,632$ | 0 | 27,126 | 269 | $1,753,027$ |
| $4,653,850$ | 0 | 0 | 0 | $4,653,850$ |
| $5,601,703$ | 0 | 0 | 0 | $5,601,703$ |
| $9,701,487$ | 0 | 0 | $3,342,726$ | 0 |
| 532,647 | 0 | 0 | $636,794,557$ |  |
| $-152,835$ | 0 | 0 | 0 | $3,363,726$ |
| $-64,184$ | 0 | 82,883 | $1,464,655$ | $1,1699,080$ |
| $3,334,606$ | 0 | $3,545,804$ | $1,400,620$ |  |
| $38,310,482$ |  | $0,055,385$ | $45,911,671$ |  |

Expenses:
Payroll and Related Expenses Outside Services
Travel-Related Expense
Meetings and Conferences
Publication-Related Expense
Continued
Operating Exp (5030-1, 5500) Operating Expenses (5040-99)

Subtotal/Operafing Expenses
Direct Expenses
Inter-Unit Transfers (5900-08) Inter-Unit Trifs $(5909,10,12,13)$ Inter-Unit Trfr (5940-42, 98-99)

Subtotal/Inter-Unit Trfes Overhead Recovered
Income Taxes
Indirect Expenses
Total Expenses
Net Revenues
Beginning Fund Balance
Intra-Fund Transfers
Ending Fund Balance

| 16,664,808 | 0 | 478,579 | 0 | 17,143,387 |
| :---: | :---: | :---: | :---: | :---: |
| 9,165,411 | 0 | 745,794 | 190,755 | 5,101,960 |
| 1,471,893 | 0 | 350,143 | 3,479 | 1,825,515 |
| 4,445,201 | 0 | 416,176 | 279,296 | 5,140,674 |
| 1,969,890 | 0 | 13,730 | 123 | 1,983,743 |
| 3,350,421 | 0 | 77,742 | 2,764 | 3,430,926 |
| 736,409 | 0 | 231,647 | 0 | 968,057 |
| 5,762,862 | 333,999 | 796.745 | 25,631 | 6,919,237 |
| 6,499,271 | 333,999 | 1,028,393 | 25,631 | 7,887,294 |
| 38,566,895 | 333,999 | 3,110,558 | 502,047 | 42,513,500 |
| $-7.649$ | 0 | 7,599 | 50 | 0 |
| -19.158 | 0 | 18,791 | 320 | -48 |
| -26,000 | 0 | 26,000 | 0 | 0 |
| -52,807 | 0 | 52,389 | 370 | -48 |
| -382,857 | 0 | 382,857 | 0 | 0 |
| 123,694 | 0 | 0 | 0 | 123,694 |
| -311,970 | 0 | 435,247 | 370 | 123,646 |
| 38,254,925 | 333,999 | 3,545,804 | 502,417 | 42,637,146 |
| 55,557 | -333.999 | 0 | 3,552,968 | 3,274,525 |
| 434,269 | -0 | 1.235 | 23,193,396 | 23,628,900 |
| -844,489 | 334,741 | 0 | 509.748 | 0 |
| $-354,663$ | 742 | 1,235 | 27,256.111 | 26,903,425 |

# AMERICAN LI . Y ASSOCIATION <br> Y ASSOCIATION 

## Dues

Sale of Materials/Net Subscriptions
Advertising/Net
Meetings and Conferences
Grants, Contracts \& Awards
Interest and Dividends
Endwmit Gain/Loss - Realized
Endwmint Gain/Loss - Unrealized
Miscellaneous
Total Revenues

| 5,490,000 | 5,219,1.37 | 5,490,000 | -270,863 | -4.9 | -270,863 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5,475,884 | 5,368, 105 | 5,475,884 | -107,779 | -2.0 | -107,779 |
| 2,923,600 | 2,766,203 | 2,923,600 | $-157,397$ | -5.4 | -157, 397 |
| 4,519,192 | 4,132,530 | 4,519,192 | $-386,662$ | -8.6 | -386,662 |
| 6,811,110 | 6,783,659 | 6,811,110 | --27,451 | -0.4 | -27,451 |
| 10,000 | 0 | 10,000 | -10,000 | -100.0 | -10,000 |
| 740,773 | 532,647 | 740,773 | -208,126 | -28.1 | -208, 126 |
| 0 | $-152,835$ | 0 | -152,835 | N/A | -152,835 |
| 0 | -64,184 | 0 | -64,184 | N/A | -64,184 |
| 1,768,285 | 1,795,388 | 1,768,285 | 27,103 | 1.5 | 27,103 |
| 27,738,844 | 26,380,650 | 27,738,844 | -1, 358,194 | -4.9 | $-1,358,194$ |

## For the Period Ending Aug 2005

Total Revenues
Expenses
Payroll and Related Expenses Outside Services
Travel-Related Expenses
ravel-Related Expenses Publication-Related Expense Operating Expenses

Direct Expenses
Inter-Unit Transfers Overhead Recovered
Income Taxes
Indirect Expenses
Total Expenses
Net Revenues

| Annual Budget | $\mathrm{Y}-\mathrm{T}^{\prime}-\mathrm{D}$ <br> Actual | Budget To Date | $\begin{aligned} & \text { Variance } \\ & \mathrm{Y}-\mathrm{T}-\mathrm{D} \end{aligned}$ | Variance $\mathrm{Y}-\mathrm{T}-\mathrm{D} \quad \text { \% }$ | Remaining Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 27,738,844 | 26,380,650 | 27,738,844 | $-1,358,194$ | -4.9 | -1,358,194 |
| 12,969,667 | 14,071,486 | 12,969,667 | -1,101,819 | 8.5 | -1,101, 819 |
| 2,924,612 | 3,180,273 | 2,924,612 | -255,661 | 8.7 | -255,661 |
| 1,158,357 | 916,182 | 1,158,357 | 242,175 | -20.9 | 242, 1.75 |
| 2,741,610 | 2,661,463 | 2,741,610 | 80,147 | -2.9 | 80,147 |
| 4,201,158 | 3,809,123 | 4,201,158 | 392,036 | -9.3 | 392,036 |
| 4,790,943 | 3,837,460 | 4,790,943 | 953,483 | -19.9 | 953,483 |
| 28,786,347 | 28,475,986 | 28,786,347 | 310,361. | $-1.1$ | 310,361 |
| -59,323 | -324,567 | -59,323 | 265,244 | 447.1 | 265,244 |
| -1,218,085 | -1,350,006 | -1,218,085 | 131,921 | 10.8 | 131,921 |
| 160,205 | 56,521 | 160,205 | 103,684 | -64.7 | 103,684 |
| -1,117,203 | -1,618,052 | -1,117,203 | 500,849 | 44.8 | 500,849 |
| 27,669,144 | 26,857,934 | 27,669,144 | 811,210 | -2.9 | 811,210 |
| 69,700 | -477,284 | 69,700 | -546,984 | -784.8 | -546,984 |


|  | Monthly Actual | Monthly Budget | $Y-T-D$ <br> Actual. | Budget To Date | $\begin{aligned} & \text { Variance } \\ & \mathrm{Y}-\mathrm{T}-\mathrm{D} \end{aligned}$ | Variance Y-T-D \% | Annual Budget | Remaining Current Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |  |
| Interest/Dividends | 52,474 | 61,785 | 532,647 | 740,773 | -208,126 | -28.1 | 740,773 | 208,126 |
| Mail List Sales/Rental | 36,329 | 23,352 | 306,926 | 280,000 | 26,926 | 9.6 | 280,000 | -26,926 |
| Membership Dues: |  |  |  |  |  |  |  |  |
| Personal. | 326,481 | 351,445 | 3,869,398 | 4,054,000 | -184,602 | -4.6 | 4,054,000 | 184,602 |
| Organizational | 103,315 | 111,500 | 1,218,034 | 1,305,000 | -86,966 | -6.7 | 1,305,000 | 86,966 |
| Special | 8,283 | 7,400 | 92,799 | 85,000 | 7,799 | 9.2 | 85,000 | -7,799 |
| Life MembersmCurrent | 12,890 | 4,333 | 44,067 | 52,000 | -7,933 | -15.3 | 52,000 | 7,933 |
| Cont Mbrs \& Division Trfrs | 2,590 | -500 | -5,161 | -6,000 | 839 | -14.0 | -6,000 | -839 |
| Misc/Over \& Short Items | 6,661 | -1,334 | -19,552 | -16,000 | -3,552 | 22.2 | -16,000 | 3,552 |
| Subtotal/Membership Dues | 460,220 | 472,844 | 5,199,585 | 5,474,000 | $-274,415$ | $-5.0$ | 5,474,000 | 274,415 |
| Executive Office |  |  |  |  |  |  |  |  |
| International Relations | -12,000 | 0 | 14,661 | 0 | 14,661 | N/A | 0 | $-14,661$ |
| Washington Office | 3,788 | 48,000 | 3,862 | 48,000 | -44,138 | -92.0 | 48,000 | 44,138 |
| OITP | 0 | 0 | 315 | 0 | 315 | N/A | 0 | -315 |
| OGR | 0 | 0 | 600 | 0 | 600 | N/A | 0 | -600 |
| Development office | 120 | 0 | 1,573 | 0 | 1,573 | N/A | 0 | --1,573 |
| Subtotal/Executive Office | -8,092 | 48,000 | 21,011 | 48,000 | -26,989 | -56.2 | 48,000 | 26,989 |
| Memio/ prog. \& Services |  |  |  |  |  |  |  |  |
| Merb. Prog \& Services/AED | 0 | 0 | 0 | 15,000 | -15,000 | $-100.0$ | 15,000 | 15,000 |
| OLPR | 38,099 | 14,662 | 58,836 | 63,500 | -4,664 | -7.3 | 63,500 | 4,664 |
| OLOS | 2,381 | 2,768 | 9,920 | 33,350 | -23,430 | $-70.3$ | 33,350 | 23,430 |
| OIF | 46.048 | 50,619 | 246,260 | 310,680 | -64,420 | -20.7 | 310,680 | 64,420 |
| Office for Accreditation | 2,000 | 0 | 59,522 | 55,000 | 4,522 | 8.2 | 55,000 | -4,522 |
| ALA Awards | 6 | 87 | 770 | 1,000 | -230 | -23.0 | 1,000 | 230 |
| Misc. Awards | 27,463 | 0 | 54,626 | 0 | 54,626 | N/A | 0 | -54,626 |
| Diversity | -10,815 | 178 | 4,601 | 2,150 | 2,451 | 114.0 | 2,150 | -2,451 |
| Conference: |  |  |  |  |  |  |  |  |
| Midwinter | -30,809 | 0 | 2,278,634 | 2,407,750 | -129,116 | - 5.4 | 2,407,750 | 129,116 |
| Ammal | 60,691. | 17,325 | 5,743,909 | 5,841,460 | -97,551 | $-1.7$ | 5,841,460 | 97,551 |
| Subtotal/Conference | 29,882 | 17,325 | 8,022,543 | 8,249,210 | $-226,667$ | -2.7 | $8,249.210$ | 22.6,667 |
| Subtotal/Memb. Prog \& Services | 135,054 | 85,639 | 8,457,078 | 8,729,890 | -272,812 | -3.1 | 8,729,890 | 272,812 |


| - | Monthly <br> Actual | Monthly Budget | $\mathrm{Y}-\mathrm{T}-\mathrm{D}$ <br> Actual | Budget To Date | Variance $\mathrm{Y}-\mathrm{T}-\mathrm{D} \quad \$$ | Variance $Y-T-D \quad \%$ | Annual <br> Budget | Remaining Current Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Publishing Services |  |  |  |  |  |  |  |  |
| AlA Editions | 261,471 | 325,078 | 2,985,854 | 2,985,556 | 298 | 0.0 | 2,985,556 | -298 |
| Booklist | 638,765 | 468,175 | 4,864,456 | 4,707,707 | 156,749 | 3.3 | 4,707,707 | -156,749 |
| Booklinks | 75,186 | 81,040 | 620,340 | 693,093 | -72,753 | -10.5 | 693,093 | 72,753 |
| American Libraries | 89,951 | 126.161 | 1,136,039 | 1,431,187 | -295,148 | -20.6 | 1,431,187 | 295,148 |
| TechSource AlA | 37,549 | 45,801 | 453,090 | 537,738 | -84,648 | -1.5.7 | 537,738 | 84,648 |
| Products \& Promotions | 224,591 | 159,656 | 1,949,416 | 2,037,500 | -88,084 | -4.3 | 2,037,500 | 88,084 |
| Subtotal/Publishing Serv. | 1,327,513 | 1,205,911 | 12,009,194 | 12,392,781 | $-383,587$ | -3.1 | 12,392,781 | 383,587 |
| Communications |  |  |  |  |  |  |  |  |
| Chapter Relationis | -5,000 | 700 | 7,065 | 1,400 | 5,665 | 404.6 | 1,400 | -5,665 |
| Communications/AED | 289 | 9,000 | 27,105 | 30,000 | -2,895 | -9.7 | 30,000 | 2,895 |
| Library \& Research Center | 0 | 0 | 500 | 0 | 500 | N/A | 0 | --500 |
| PIO | 627 | 625 | 17,208 | 7,000 | 10,208 | 145.8 | 7,000 | -10,208 |
| Public Programs | 5,000 | 2,915 | 19,300 | 35,000 | -15,700 | -44.9 | 35,000 | 15,700 |
| Subtotal/Communications | 916 | 13,240 | 71,178 | 73,400 | $-2,222$ | $-3.0$ | 73,400 | 2,222 |
| Total Revenues from Operations | 2,004,424 | 1,910,771 | 26,597,618 | 27,738,844 | -1,141,226 | -4.1 | 27,738,844 | 1,141,226 |
| Unrealized Gain/Loss | 51,560 | 0 | -64,184 | 0 | -64,184 | N/A | 0 | 64,184 |
| Realized Gain/Loss | -2,690 | 0 | -152,835 | 0 | -152,835 | N/A | 0 | 152,835 |
| Total Revenues | 2,053,294 | 1,910,771 | 26,380,600 | 27,738,844 | -1,358,244 | -4.9 | 27,738,844 | 1,358,244 |


|  | Monthly <br> Actual | Monthly <br> Budget | $\mathrm{Y}-\mathrm{T}-\mathrm{D}$ <br> Actual | Budget To Date | $\begin{aligned} & \text { Variance } \\ & \text { Y-T-D } \end{aligned}$ | Variance Y-T-D \% | Annual <br> Budget | Remaining Current Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenues | 2,053,294 | 1,910,771 | 26,380,650 | 27,738,844 | -1,358,194 | -4.9 | 27,738,844 | 1,358,194 |

Expenses

| Member Programs \& Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OLPR | 40,919 | 43,979 | 321, 522 | 347,357 | 25,835 | $-7.4$ | 347,357 | 25,835 |
| OLOS | 34,592 | 30,121 | 274,072 | 310,218 | 36,146 | -11.7 | 310,218 | 36,146 |
| OIF | 65,920 | 64,312 | 634,217 | 693,466 | 59,249 | -8.5 | 693.466 | 59,249 |
| Office for Accreditation | 28,269 | 22,745 | 252,560 | 327,893 | 75,333 | $-23.0$ | 327,893 | 75,333 |
| Diversity | 1,176 | -16,295 | 174,932 | 167,412 | -7,520 | 4.5 | 167,412 | -7,520 |
| Memb. Prog \& Services/ AE | -21,864 | 23,530 | 180,617 | 230,732 | 50,115 | -21.7 | 230,732 | 50,115 |
| ALA Awards | -450 | 194 | 9,037 | 8,571 | -466 | 5.4 | 8,571 | -466 |
| ITTS | 172,929 | 152,287 | 1,782,160 | 1,807,193 | 25,033 | $-1.4$ | 1,807,193 | 25,033 |
| Conference: |  |  |  |  |  |  |  |  |
| Midwinter | 7,178 | 4,647 | 1, 860,317 | 2,035,181 | 174,864 | $-8.6$ | 2,035,181 | 174,864 |
| Annual | 548,340 | 405,649 | 4,033,087 | 4,185,916 | 152,829 | -3.7 | 4,185,916 | 152,829 |
| Subtotal/Conference | 555,518 | 410,296 | 5,893,405 | 6,221,097 | 327,692 | $-5.3$ | 6,221,097 | 327,692 |
| Sub-Total/Memb. Prog. \& Ser | 877,010 | 731,169 | 9,522,523 | $10,113,939$ | 591,416 | $-5.8$ | 10,113,939 | 591,416 |
| Publishing Services |  |  |  |  |  |  |  |  |
| Ala Editions | 231,675 | 320,906 | 2,565,363 | 2,760,809 | 195,446 | $-7.1$ | 2,760,809 | 195,446 |
| Booklist | 389.437 | 301,541 | 3,386,642 | 3,416,677 | 30,035 | -0.9 | 3,416,677 | 30,035 |
| Booklinks | 178,562 | 54,579 | 628,503 | 687,300 | 58,797 | $-8.6$ | 687,300 | 58,797 |
| American Libraries | 89,951 | 126,161 | 1,136,039 | $1,431,187$ | 295,148 | $-20.6$ | 1,431,187 | 295,148 |
| TechSource ALA | 32,547 | 51,215 | 371,812 | 490,696 | 118,884 | $-24.2$ | 490,696 | 118,884 |
| Products \& Promotions | 288,490 | 173,761 | 1,567,856 | 1,844,906 | 277,050 | $-15.0$ | 1,844,906 | 277,050 |
| CPU | $-40,649$ | $-27,786$ | 16,233 | 50,974 | 34,741 | -68.2 | 50,974 | 34,741 |
| CPU Aplocation | -4,376 | -7,306 | -41,831 | $-58,500$ | -16,669 | $-28.5$ | $-58,500$ | -16,669 |
| Marketing | 25,010 | 0 | 25,021 | 0 | -25,021 | N/A | 0 | -25,021 |
| Subtotal/Publ Services | 1,190,648 | 993,071 | 9,655,638 | 10,624,049 | 968,411 | -9.1 | 10,624,049 | 968,411 |

Executive Board
Executive Office
International Relations Washington Office
0 I T
OGR
Human Resources
Subtotal/Executive Office
Accounting
Finance
Finance - AED

Subtotal/Acct-Finance-AED
Communications
Library

Public Pol. \& Prog./AED
Libr. \& Research Center
P I O
Public Programs
Customer Service
Chapter Relations
Subtotal/Communications Off

| 8,413 | 8,947 |
| :---: | :---: |
| 23,081 | 36,924 |
| 67,751 | 11,527 |
| 86,664 | 56,545 |
| 25,471 | 16,574 |
| 135,103 | 110,041 |
| 43,295 | 35,852 |
| 64,955 | 69,165 |
| 56,659 | 47,003 |
| 511,392 | 392,578 |
| 62,506 | 66,075 |
| 11,334 | 10,984 |
| 39,660 | 34,957 |
| 113,500 | 112,016 |


| 126,251 |
| ---: |
| 310,620 |
| 337,608 |
| 651,110 |
| 204,269 |
| $1,202,843$ |
| 427,735 |
| 809,779 |
| 587,863 |
| $4,658,077$ |
| 682,160 |
| 107,374 |
| 387,942 |
| $-1,-177,476$ |


| 124,961 | -1,290 | 1. 0 | 124,961 | -1,290 |
| :---: | :---: | :---: | :---: | :---: |
| 397,769 | 87,149 | -21.9 | 397,769 | 87,149 |
| 396,441 | 58,833 | -14.8 | 396,441 | 58,833 |
| 654,064 | 2,954 | -0.5 | 654,064 | 2,954 |
| 196,449 | -7,820 | 4.0 | 196,449 | -7,820 |
| 1,280,453 | 77,610 | $-6.1$ | 1,280,453 | 77,610 |
| 423,836 | -3,899 | 0.9 | 423,836 | -3,899 |
| 797,954 | -11,825 | 1.5 | 797,954 | -11,825 |
| 563,753 | -24,110 | 4.3 | 563,753 | -24, 110 |
| 4,835,680 | 177,603 | $-3.7$ | 4,835,680 | 177,603 |
| 722,546 | 40,386 | $-5.6$ | 722,546 | 40,386 |
| 107,986 | 612 | -0.6 | 107,986 | 612 |
| 382,779 | $-5,163$ | 1.3 | 382,779 | $-5,163$ |
| 1,213,311. | 35,835 | $-3.0$ | 1,213,311 | 35,835 |
| 294,457 | 2,988 | $-1.0$ | 294,457 | 2,988 |
| 583,313 | 75,699 | $-13.0$ | 583,313 | 75,699 |
| 184,155 | 4,671 | -2.5 | 184,155 | 4,671 |
| 628,487 | 2,115 | -0.3 | 628,487 | 2,115 |
| 170,430 | 37,484 | -22.0 | 170,430 | 37,484 |
| 615,713 | 3,426 | -0.6 | 615,713 | 3,426 |
| 94,133 | 19,471 | $-20.7$ | 94,133 | 19,471 |
| 2,570,688 | 145,853 | -5.7 | 2,570,688 | 145,853 |

Operating/General Fund-11
For the Period Ending Aug 2005
(Report 0055)

|  | Monthly Actual | Monthly Budget | $\mathrm{Y}-\mathrm{T}-\mathrm{D}$ <br> Actual | Budget <br> To Date | $\begin{aligned} & \text { Variance } \\ & \mathrm{Y}-\mathrm{T} \cdots \mathrm{D} \end{aligned}$ | $\begin{aligned} & \text { Variance } \\ & \text { Y-T-D } \end{aligned}$ | Annual <br> Budget | Remaining Current Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Support Services |  |  |  |  |  |  |  |  |
| Staff Supp. Serv/off. Ser | 43,960 | 75,891 | 530,390 | 486,428 | -43,962 | 9.0 | 486,428 | -43,962 |
| Distribution Center | 54,339 | 16,046 | 186,824 | 177,602 | -9,222 | 5.2 | 177,602 | -9,222 |
| Reprographics | -7,872 | 1,896 | -31,352 | -6,183 | 25,169 | 407.1 | -6,183 | 25,169 |
| Building Maintenance | 47,515 | 67,406 | 736,654 | 785,972 | 49,318 | -6.3 | 785,972 | 49,318 |
| Subtotal/Staff Supp. Serv. | 137.942 | 161,239 | 1,422,516 | 1,443,819 | 21,303 | -1.5 | 1,443,819 | 21,303 |
| General Administration | 1,293,856 | 543,486 | 3,109,960 | 1,639,728 | -1,470,232 | 89.7 | 1,639,728 | $-1,470,232$ |
| Gnl Fnd Allocations/Ovrhd | -521,805 | -17,000 | -5,113,091 | -4,772,070 | 341, 021 | 7.1 | -4,772,070 | 341,021 |
| Total Expenses | 3,832,245 | 3,127,143 | 26,857,934 | 27,669,144 | 811,210 | -2.9 | 27,669,144 | 811,210 |
| Revenues from Operations | -1,778,951 | -1,216,372 | -477,284 | 69,700 | -546,984 | -784.8 | 69,700 | 546,984 |

Revenues
Dues
Sale of Materials/Net
Subscriptions
Advertising/Net
Meetings and Conferemces
Grants, Contracts \& Awards
Miscellaneous
Total Revenues

| 2,503,221 | 2,445,445 | 2,503,221 | -57,776 | -2.3 | -57,776 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,305,689 | 1,456,786 | 1,305,689 | 151,097 | 11.6 | 151,097 |
| 1,808,207 | 1,875,347 | 1,808,207 | 67,140 | 3.7 | 67,140 |
| 1,302,201 | 1,454,020 | 1,302,201 | 151,819 | 11.7 | 151,819 |
| 2,493,672 | 2,858,682 | 2,493,672 | 365,010 | 14.6 | 365,010 |
| 1,500 | 0 | 1,500 | -1,500 | $-100.0$ | -1,500 |
| 1, 395,333 | 1,520,909 | 1,395,333 | 125,576 | 9.0 | 125,576 |
| 10,809,823 | 11,611,189 | 1.0,809,823 | 801,366 | 7.4 | 801,366 |

## or the Period Ending Aug 2005

## (Report 0235)

Total Revenues
Expenses
Payroll and Related Expenses Outside Services
Travel-Related Expenses
Meetings and Conferences
Publication-Related Expenses
Operating Expenses
Dixect Expenses
Inter-Unit Transfers
401 PUBLIC LIBRARY ASSOC (RLA)
403 ASSOC/COLL \& RES LIBS (ACRL) 404 CHOICE
405 AMER ASSOC OF SCH LNS (AASL) 406 ASSOC SPEC COOP LIB AGCY (ASCI
407 ASSN/LTB CLIN/TECH SERV (ALCTS
409 LIB ADM \& MGT ASSOC (IJAMA)
410 REF. \& USER SERV.ASSN. (RUSA)
4Il AMER I.IB TRUSTEE ASSOC (ALTA)
12 LIB \& INF TECH ASSOC (LITA)
413 ASSOC/LIB SERV TO CH (ALSC
414 YNG ADET LIB SERV ASSN (YALSA
401 PUBLIC LIBRARY ASSOC (PLA)
405 AMER ASSOC OF SCH LNS (AASL)
406 ASSOC SPEC COOP LIB AGCY(ASCI
007 ASSN/LIB CLLN/TECH SERV (ALCTS
09 LIIB ADM \& MGT ASSOC (LAMA)
410 REF. \& USER SERV.ASSN. (RUSA)
411 AMER LIB TRUSTEE ASSOC (AlltA
$412 \mathrm{LIB} \&$ INF TECH ASSOC (LITA)
413 ASSOC/LIB SERV TO CH (AL,SC)
414 YNG ADLT LIE SERV ASSN (YAlsSA
401 PUBLIC LIBRARY ASSOC (PLA)
003 ASSOC/COLL \& RES LIBS (ACRL)
404 CHOICE
405 AMER ASSOC OF SCH HNS (AASL)
406 ASSOC SPEC COOP $1, I B$ AGCY(ASCL
407 ASSN/LIB CLLN/TECH SERV (ALCTS
409 LIB ADM \& MGT ASSOC (LAMA)
410 REF. \& USER SERV.ASSN. (RUSA)
411. AMER LIB TRUSTEE ASSOC (ALTA)

412 LIB \& INF TECH ASSOC (LTTA)
4.13 ASSOC/LIB SERV TO CH (ALSC)

Overhead Recovered

| Annual <br> Budget | $\mathrm{X}-\mathrm{T}-\mathrm{D}$ <br> Actual | Buaget To Date | Variance $Y-T-D \quad \$$ | Variance $\mathrm{Y}-\mathrm{T}-\mathrm{D} \quad \mathrm{q}$ | Remaining Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10,809,823 | 11,611,189 | 10,809,823 | 801,366 | 7.4 | 801,366 |


| $4,715,698$ | $4,179,132$ | $4,715,698$ | 536,566 | -11.4 | 536,566 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $1,053,871$ | 974,671 | $1,053,871$ | 79,200 | -7.5 | 79,200 |
| 517,287 | 553,925 | 517,287 | $-36,638$ | 7.1 | $-36,638$ |
| $1,876,703$ | $1,659,426$ | $1,876,703$ | 217,277 | -11.6 | 217,277 |
| $1,649,166$ | $1,462,354$ | $1,649,166$ | 186,812 | -11.3 | 186,812 |
| $1,203,602$ | $1,046,379$ | $1,203,602$ | 157,223 | -13.1 | 157,223 |
| $-11,016,327$ | $9,875,887$ | $11,016,327$ | $1,140,440$ | -10.4 | $1,140,440$ |

Operating/Divisions Fund - 12
Operating/Divisions Fund - 12
For the Period Ending Aug 2005
(Report 0235)

## Income Taxes

Indirect Expenses
Total Expenses
Net Revenues
Beginning Fund Balance Intra-F'und Transfers

Ending Fund Balance

| Annual <br> Budget | $\mathrm{Y}-\mathrm{T}-\mathrm{D}$ <br> Actual | Budget To Date | Variance Y-T-D \$ | Variance $\mathrm{Y}-\mathrm{T}-\mathrm{D} \quad \text { \& }$ | Remaining Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 67,173 | 67,173 | 67,173 | 0 | 0.0 | 0 |
| 1,283,176 | 1,278,412 | 1,283,176 | 4,764 | -0.4 | 4,764 |
| 12,299,503 | 11,154,300 | 12,299,503 | 1,145,203 | $-9.3$ | 1,145,203 |
| $\begin{array}{r} -1,489,680 \\ 0 \\ 0 \end{array}$ | $\begin{array}{r} 456,889 \\ 8,884,074 \\ -459,749 \end{array}$ | $-1,489,680$ 0 0 | $\begin{array}{r} 1,946,569 \\ 8,884,074 \\ -459,749 \end{array}$ | $\begin{array}{r} -130.7 \\ \mathrm{~N} / \mathrm{A} \\ \mathrm{~N} / \mathrm{A} \end{array}$ | $\begin{array}{r} 1,946,569 \\ 8,884,074 \\ -459,749 \end{array}$ |
| -1,489,680 | 8,881,214 | $-1,489,680$ | 10,370,894 | -696.2 | 10,370,894 |



| $5,254,300$ | 0 | 0 | 0 | $5,254,300$ |
| ---: | ---: | ---: | ---: | ---: |
| $11,535,947$ | 0 | 0 | 0 | $11,535,947$ |
| $5,591,665$ | 33,799 | 0 | 0 | 74,780 |


| PROPERTY, PLANT \& EQUIPMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Furniture \& Equipment | 0 | 10,137,315 | 0 | 0 | 10,137,315 |
| Buildings \& Iraprovements | 0 | 7,780,222 | 0 | 2,273,249 | 10,053,471 |
| Land | 0 | 1,717,248 | 0 | 703,350 | 2,420,597 |
| Property, Plant \& Euipment Gross | 0 | 19,634,784 | 0 | 2,976,598 | 22,611,383 |
| Less: Accum Depreciation | 0 | -12,842,083 | 0 | -908,141. | $-13,750,224$ |
| Property, plant \& Equipment, Net | 0 | 6,792,702 | 0 | 2,068,457 | 8,861,159 |
| Investments | 0 | 0 | 0 | 24,258,429 | 24,258,429 |
| Due From (To) Other Funds | 881,213 | $-3,649,483$ | 1,878,740 | 889,832 | 302 |

10/18/2005
1:11:30 PM

TOTAL ASSETS

LIABILITIES AND EUND BALANCES
CURRENT LIABILITIES:
Current Portion, Lng Trm Debt Accounts Payable
Accrued Operating Expenses
Accrued Income Tax
Accrued Payroll Expenses
SUB-TOTAL / PAYABLES
DEFERRED REVENUES Membership Dues Subscriptions
Meetings \& Conferences Grants \& Awards

Sub-Total/Deferred Revenues

TOTAL CURRENT LIABILITES
DC Properties LT Bond
total liabilities

Fund Balance
TOTAL LIABILITIES/FUND BALANCE

## AMERICAN LIBRARY ASSOCIATION

Consolidated Balance Sheet By Fund (1-4)
Aug 2005
(Report 0007)

PLANT RESTRICTED
FUND (2) FUND (4)

ENDOWMENT
FUND (3)

TOTAL
ALL FUNDS

OPERATING
EUND (1)
 $\qquad$
$\qquad$

| $24,804,678$ | $3,177,018$ | $2,458,890$ | $27,291,498$ | $57,732,084$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


| 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: |
| 4,698,574 | 1,276 | 0 | 0 | 4,699,850 |
| 46,365 | 0 | 0 | 0 | 46,365 |
| 152,848 | 0 | 0 | 35,387 | 188,235 |
| 9,814,176 | 0 | 0 | 0 | 9,814,176 |
| 14,711,963 | 1,276 | 0 | 35,387 | 14,748,625 |
| 3,577,941 | 0 | 0 | 0 | 3,577,941 |
| 2,460,043 | 0 | 0 | 0 | 2,460,043 |
| 4,406,134 | 0 | 0 | 0 | 4,406,134 |
| 3,289 | 0 | 2,457,654 | 0 | 2,460,943 |
| 10,447,407 | 0 | 2,457,654 | 0 | 12,905,061 |
| 25,159,370 | 1.276 | 2,457,654 | 35,387 | 27,653,687 |
| 0 | 3,175,000 | 0 | 0 | 3,175,000 |
| 25,159,370 | 3,176,276 | 2,457,654 | 35,387 | 30,828,687 |
| $-354,663$ | 742 | 1,235 | 27,256,111 | 26,903,425 |
| 24,804,706 | 3,177,018 | 2,458,890 | 27,291,498 | 57,732,112 |

