

TO: ALA Executive Board
Keith Michael Fiels, Executive Director

FROM: Gregory Calloway, AED, Finance
Sandra Lee, Director, Planning & Budgeting

DATE: June 1, 2007

RE: **FY 2008 Total ALA Budget Request**

At the Washington, DC Annual Conference, the ALA Treasurer will present the FY 2008 Total ALA Budget for Council approval. On Friday, June 22, BARC will review and take action to recommend the Total ALA Budget to the Finance & Audit Subcommittee who will meet on Saturday, June 23. The Executive Board will be asked to consider F&A's budget recommendations on Monday, June 25. Teri R. Switzer, ALA Treasurer, will present the budget at Council II on Tuesday, June 26 for approval of the FY 2008 annual estimates of income. The Executive Board, at its Spring meeting, took the following action on April 14, 2007:

“To transmit the Total Preliminary FY 2008 Budget to BARC for review and analysis. The Executive Board affirms the strategic directions of the budget and requests that BARC report back to the Executive Board on its analysis of the budget.”

Following the Executive Board presentation and discussion of the budget in Chicago, BARC met on May 10-11, 2007 to evaluate the funding levels as set forth in the budget plan document. ALA management, the finance staff, BARC and unit managers met over two days to discuss budget details. BARC's specific areas of discussion related to the budget centered on the following:

1. Analysis of the FY 2008 General Fund revenue and expense projections.
2. Reserve level of divisions.
3. Review of decreasing net assets for certain round tables.
4. Division budget review and development process.
5. Projected expense growth exceeding revenue growth.
6. ALA Ahead to 2010 project priorities and associated funding.
7. ALA future Growth Opportunities.
8. Transfers to the endowment by divisions and round tables.

BARC took the following action:

“BARC endorses the Total Preliminary FY 2008 Budget directions based upon thorough analysis of revenues and confirms the key action areas approved by Council are adequately funded.”

BARC further approved the individual preliminary budgetary ceilings for the following:

- General Fund
- Divisions
- Round Tables
- Grants and Awards
- Long-Term Investments

In addition, preliminary budgets were approved related to compensation, and capital expenditures.

Based upon the Executive Board and BARC Spring meetings, staff have made several adjustments to the budget including the following:

1. Distributed an overall compensation increase including benefits based upon the new compensation plan (3% average base pay and .5 % individual incentive - \$495,000 General Fund impact).
2. Calculated overhead using the 2006 Indirect Cost Study and applying a rate of 22.6% to all revenue generating units including divisions.
3. Increased the benefits budget from 25% to 26% of salaries and wages.
4. Distributed depreciation expense based upon the FY 2008 capital expenditure additions.

Total ALA revenues for FY 2008 are budgeted at \$51,578,716 excluding capital gain from the Long-Term Investment Fund. The ALA revenues are adjusted slightly upward by \$2,405 compared to the preliminary Spring budget. Total ALA expenses, including all funds, are budgeted to reach \$50,088,565. As you will see on page 1 of the attached charts (Total ALA Budgetary Ceiling), revenues exceed expenses by \$1,490,151. Divisions are budgeting for revenues to exceed expenditures by \$1,043,577. ACRL, LAMA, and LITA plan to draw down \$639,695, \$33,511 and \$14,028 respectively. ACRL is spending down in FY 2008 for the upcoming National Conference to be held in FY 2008.

FY 2008 General Fund Budget Overview

Revenues

The General Fund revenue budget is \$29,433,649. This represents a decrease of \$226,191 compared to the FY 2007 approved budget. Revenue increases for dues, book sales, and miscellaneous income is budgeted to increase \$186,347, \$45,489, and \$135,547 respectively. Revenue decreases for other sales, subscription, advertising, meetings and conference are budgeted to decrease \$24,525, \$289,435, \$204,804, and \$74,810 respectively.

Membership dues are budgeted to reach \$5,856,332, which represents a \$186,347 increase over the 2007 budget. Note that FY 2007 dues are projected to be \$250,000 under budget. At the Spring meeting, BARC recommended the General Fund budgetary ceiling to the Executive Board for approval.

Expenses

The General Fund expense budget is \$29,433,649, which represents a decrease of \$226,191 compared to the FY 2007 approved budget.

Payroll and related expenses adjusted for a total of 3.5% compensation plan increase of \$495,000.

Outside services expenses are increased by \$95,346 or 3.0% due to increases in professional services, legal fees, and audit fees.

Travel and related expenses are increased by \$61,066 or 4.9% in transportation and lodging and meals.

Meetings and conferences expenses are increased by \$68,414 or 2.2% due to conference equipment, exhibits and meal functions.

Publication related expenses are decreased by \$370,535 or 8.4% due to decreases in cost of sales, supplies, printing and mail list rental.

Operating expenses are decreased by \$53,725, or 1.2% due to conference insurance and postage.

Inter-unit transfers decreased by \$146,332 mainly due to increased recovery in reprographics, and advertising.

NOTE: 3.968 additional FTEs are recommended for the General Fund in FY 2008.

Further, due in part to two division national conferences in FY 2008 and additional grants overhead, FY 2008 overhead increased by \$773,349. Grant overhead is \$427,883 related to grants budgeted to date. Other increases include applying the 22.6% overhead rate to the Publishing and Conferences revenue.

Division Fund Overview

The divisions' boards of directors will review the FY 2008 budget at this Washington, DC's Annual Conference. It is likely that further adjustments will be proposed and that the final approval by the ALA Executive Board will take place at the 2007 Fall meeting. Total division revenues are budgeted at \$16,377,697. Division expenses are budgeted at \$15,294,120 resulting in a \$1,043,577 increase in the division net asset balance. Since the April meeting, the division expenditure adjustments include the compensation adjustment and the 22.6% overhead rate. Also, included in this Summer's budget, are transfers to the endowment for several divisions totaling \$399,000. PLA requests a transfer of \$250,000, AASL, \$50,000, RUSA, \$50,000, and ALSC, \$49,000.

Staff has calculated the support to the small divisions based upon the ALA operating practice. The policy statement and the management practice permit yearly adjustments to the subsidy that incorporate inflation and salary/benefit increases. The budget allocations reflect the maximum amount to be provided from the ALA General Fund to make up the difference between (1) the costs of providing a minimum level of staff and basic services, and (2) the divisions' dues. Total support to small divisions is \$139,477, which represents a 5.3% increase in subsidy.

There are 2.0 FTEs requested for divisions, 1.0 FTE for ACRL, and 1.0 FTE for ALSC.

Round Tables

Round Tables revenues are budgeted at \$340,479, which has not changed since the Spring meeting. All Round Tables are reflecting a positive net asset balance. The Round Tables net assets balance ranges from as high as \$143,663 for EMIERT to as low as \$468 for VRT. Round Tables are budgeting total expenses of \$330,137, resulting in an increase of net assets of \$10,342 for the budget year.

Plant Fund

The Plant Fund budget includes the Headquarter and Washington Office building expenses as in FY 2007. The Headquarter's expenses are budgeted at \$1,243,020 and it includes the expenses of the Building & Maintenance Unit of \$832,450. The Washington Office Building expenses are budgeted at \$466,420. The General Fund will transfer a total of \$1,709,440 to offset the Plant Fund operating expenses. Note: Efforts to rent the 7th floor of 40 East Huron Plaza continue.

Grants and Awards

The proposed ALA Grants and Awards budget of \$4,371,734 includes those grants and awards for which ALA has been notified that funding is approved and also proposed grants and awards. In addition, the Public Relations Campaign, ALA Champions and the Scholarship Bash are reflected in this fund group. During the course of the fiscal year, additional grants may be awarded and if so, the budget will be communicated to the Executive Board for review at the Fall meeting. Among the major outside funded grants in this budget are Verizon-On-Line professional development, \$300,000; Gates Funding Technology Access Study, \$856,000; IMLS-LNCC Grant, \$113,000; Nextbook-Let's talk about it, \$279,000; Gates Foundation general operating Grant, \$175,000; MacArthur-Copyright Extension, \$210,000 and NASD Grant, \$174,000. Grants are budgeted to contribute \$427,883 in overhead to the General Fund.

The Public Relations Campaign for FY 2008 consists of \$300,000 in planned expenditures. The Library Champions (\$158,100), and an external sponsor (\$141,900), are planned as support for the expenditures related to the campaign.

The Scholarship Bash projects revenues of \$212,000, which includes \$95,000 from external funding. In addition, the Annual Conference will provide \$40,000 in program support to offset the expenses. Funds projected to be available to award as scholarships totals \$120,000 of which \$50,000 is earmarked for Spectrum scholarships.

Long-Term Investments

The ALA's long-term investment portfolio includes a total of eight managers - one bond fund manager (Credit Suisse @ 28%), one large cap core manager (Alliance Bernstein @ 18%), one small cap value manager (NFJ Investment Group @ 8%), an international fund manager (Lazard @ 14%), a large cap value manager (Merrill Lynch @ 10%), a large cap growth

manager (Marsico @ 15%), Real Estate Investment Trust (REIT) manager (Heitman @ 6 %) and an SRI manager (Ariel @ 1%). The asset allocation of the endowment follows the general guidelines (target) of 70% in equities and 30% in bonds. The current allocation is 73% in equities, 27% in bonds and 0% in cash. Note that the stated targets operate within a range that is + or – 5% for equities/cash and + or – 7 ½% of the stated target for bonds.

The 2008 budget is based on the estimated annual yield of 3.5% and interest income growth of 3.5% for a 7% total return for the endowment. This budget includes, as approved by the Executive Board, to use unrestricted funds from the Leo Albert and Giles Endowment to support the Spectrum Initiative. The balance of the funding for Spectrum Scholarships and the Scholarship Bash is to be realized from the proceeds of the Spectrum Endowment. The budget assumes that interest/dividends of \$99,654 and unrealized gains of \$99,654 will support 25 Spectrum scholars. This budget assumes that a total of \$125,000 will be awarded in scholarships from the Spectrum Endowment. Expenses related to Spectrum total \$194,078.

Total Capital Budget Request

The FY 2008 Capital Budget Request is \$2,416,040, resulting in \$228,304 in depreciation expense to the operating budget. The Capital Budget includes investment in on-line software development, maintenance on the building, continuing investment in the information systems technology and interior renovations. In FY 2008, \$363,000 will be expended toward “Phase Ten” of the Association Management Information System.

The Executive Board will be asked to take action on this budget at its Monday, June 25 meeting.

cc: BARC
Department Heads
Unit Managers

**American Library Association
FY 2008 Total ALA Budget
Inventory of Documents**

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AMERICAN LIBRARY ASSOCIATION
 FY 2008 BUDGETARY CEILING - TOTAL ALA

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	General Fund	Divisions	Round Tables	Plant Fund	Grants & Awards	Long Term Investment	Total All Funds	GENERAL/ FAS 106 RESERVE
Projected Net Asset Balance at end of FY 2007 (Available for Budgetary Ceiling)		8,348,722	603,147	0	0	0	8,951,869	
Projected Net Asset Balance at end of FY 2007-Operating Reserve (not available for budgetary ceiling)	759,000					31,484,137	32,243,137	(14,173,000)
Projected Net Asset Balance at end of FY 2007-Board Designated Reserve (Not Available for Budgetary Ceiling)	685,000					0	685,000	
Total Operating and Board Designated Reserve (not available for budgetary ceiling)	1,444,000					31,484,137	32,928,137	
FY 2008 Budgeted Revenues	29,195,951	16,312,647	340,479	0	4,371,734	1,158,597	51,379,408	
Revenue Transfer:	191,363			0		(191,363)	0	
Interest & Dividend trf to G.F.				0		99,654	99,654	
Spectrum Interest/Dividends				0		99,654	99,654	
Spectrum Capital Gain	51,000	20,385	0	0	0	(71,385)	0	
Life Member Dues	(4,665)	4,665	0	0	0	0	0	
Continuing Members				0		0	0	
Total Revenues including Capital Gain Transfer	29,433,649	16,337,697	340,479	0	4,371,734	1,095,157	51,578,716	0
TOTAL ALA BUDGETARY CEILING	29,433,649	24,686,419	943,626	0	4,371,734	1,095,157	60,530,585	0
FY 2008 Budgeted Expenses	14,900,025	5,428,269	2,170	0	611,894	0	20,942,358	
Salary and Benefits	12,684,707	10,005,328	327,967	1,709,440	3,759,840	483,925	28,971,207	1,300,000
Other	0	0	0	0	0	175,000	175,000	0
Spectrum Scholarship Expenses	1,709,440	0	0	(1,709,440)	0	0	0	
Plant Fund Transfer	139,477	(139,477)	0	0	0	0	0	
Support To Small Divisions	29,433,649	15,294,120	330,137	0	4,371,734	658,925	50,088,565	1,300,000
Total Expenses	0	1,043,577	10,342	0	0	436,232	1,490,151	(1,300,000)
FY 2008 Projected Net Revenues (Expenses) Capital Gain	0	1,043,577	10,342	0	0	929,897	929,897	
FY 2008 Projected Change in Net Assets		(399,000)	0	0	0	1,366,129	2,420,048	(1,300,000)
Net Assets Transfer	759,000					399,000	0	
Projected Operating Reserve (memo only)	685,000							
Projected Board Designated Reserve (memo only)	1,444,000	8,993,299	613,489	0	0	33,249,266	44,300,054	(15,473,000)
Budgeted Net Asset at end of FY 2008								

AMERICAN LIBRARY ASSOCIATION
 FY 2008 BUDGET - TOTAL ALA BUDGET

Summer Presentation: FY 2008 Budget Request	General Fund	Divisions	Round Tables	Plant Fund	Grants & Awards	Long Term Investment	Total All Funds	GF/FAS 106 RESERVE
Revenues	29,195,951	16,312,647	340,479	0	4,371,734	1,158,597	51,379,408	0
Revenue Transfers:								
Interest & Dividend trf to G.F.	191,363	0	0	0	0	(191,363)	0	0
Spectrum Interest/Dividends	0	0	0	0	0	99,654	99,654	0
Spectrum Capital Gain	51,000	20,385	0	0	0	99,654	99,654	0
Life Member Dues	(4,665)	4,665	0	0	0	(71,385)	0	0
Continuing Members	29,433,649	16,337,697	340,479	0	4,371,734	1,095,157	51,578,716	0
Total Revenues	29,433,649	16,337,697	340,479	0	4,371,734	1,095,157	51,578,716	0
Expenses								
Expenses	27,724,209	15,294,120	330,137	1,709,440	4,371,734	658,925	50,088,565	1,300,000
Plant Fund Transfer-Operating	1,709,440	0	0	(1,709,440)	0	0	0	0
Total Expenses	29,433,649	15,294,120	330,137	0	4,371,734	658,925	50,088,565	1,300,000
Net Revenues (Expenses)	0	1,043,577	10,342	0	0	436,232	1,490,151	(1,300,000)
Long Term Investment - Unrealized Gain	0	0	0	0	0	929,897	929,897	0
Total Excess (Deficiency) of Revenue over Exp.	0	1,043,577	10,342	0	0	1,365,129	2,420,048	(1,300,000)
FY 2007 Approved Budget								
Revenues	29,331,059	12,149,073	357,461	0	4,468,247	1,336,864	47,642,704	0
Revenue Transfers:								
Interest & Dividend trf to G.F.	281,446	0	0	0	0	(281,446)	0	0
Spectrum Interest/Dividends	0	0	0	0	0	94,217	94,217	0
Spectrum Capital Gain	52,000	20,865	0	0	0	94,217	94,217	0
Life Member Dues	(4,665)	4,665	0	0	0	(72,865)	0	0
Continuing Members	29,659,840	12,174,603	357,461	0	4,468,247	1,170,987	47,831,138	0
Total Revenues	29,659,840	12,174,603	357,461	0	4,468,247	1,170,987	47,831,138	0
Expenses								
Expenses	27,977,193	13,689,218	341,491	1,682,647	4,468,247	621,871	48,780,667	1,900,000
Plant Fund Transfer-Operating	1,682,647	0	0	(1,682,647)	0	0	0	0
Total Expenses	29,659,840	13,689,218	341,491	0	4,468,247	621,871	48,780,667	1,900,000
Net Revenues (Expenses)	0	(1,514,615)	15,970	0	0	549,116	(949,529)	(1,900,000)
Long Term Investment - Unrealized Gain	0	0	0	0	0	886,344	886,344	0
Total Excess (Deficiency) of Revenue over Exp.	0	(1,514,615)	15,970	0	0	1,435,460	(63,185)	(1,900,000)

FY 2008 Budget Request Description	GENERAL FUND	DIVISION FUND	ROUND TABLES	PLANT FUND	GRANTS & AWARDS	LONG-TERM INVESTMENT	FY 2008	
							BUDGET REQUEST	TOTAL
Subtotal-Dues	5,856,332	2,809,212	170,014	0	0	(71,385)	8,764,173	
Subtotal-Sales-Net	5,344,407	465,781	2,200	0	0	0	5,812,388	
Subtotal-Other Sales	598,050	1,367,535	72,800	0	24,000	3,500	2,065,885	
Subtotal-Subscriptions	2,903,877	2,077,041	11,790	0	0	0	4,992,708	
Subtotal-Advertising	4,621,718	1,728,626	8,500	0	0	0	6,358,844	
Subtotal-Meetings & Conf.	7,584,175	5,911,080	42,175	0	98,000	0	13,635,430	
Subtotal-Grants & Awards	0	1,500	0	0	3,774,719	0	3,776,219	
Subtotal-Misc.	2,525,090	1,976,922	33,000	0	475,015	2,092,939	7,102,966	
Total Revenues	29,433,649	16,337,697	340,479	0	4,371,734	2,025,054	52,508,613	
Payroll & Related Exp.	14,900,025	5,428,269	2,170	0	611,894	12,500	20,954,858	
Outside Services	3,292,841	1,440,163	7,107	85,228	846,344	275,015	5,946,698	
Travel and Related Expenses	1,310,463	869,982	1,650	0	236,975	1,200	2,420,270	
Meetings & Conferences	3,184,259	2,173,560	163,625	0	383,757	315,725	6,220,926	
Publication Related Expenses	4,042,610	1,714,770	96,847	0	126,923	6,875	5,988,025	
Operating Expenses	4,519,003	1,295,550	25,225	791,762	1,658,960	44,250	8,334,750	
Total IUTs	(1,442,968)	517,862	16,135	832,450	78,998	3,360	5,837	
Total Direct Expenses	29,806,233	13,440,156	312,759	1,709,440	3,943,851	658,925	49,871,364	
Contribution Margin	(372,584)	2,897,541	27,720	-1,709,440	427,883	1,366,129	2,637,249	
IUT-General Overhead	(2,356,933)	1,911,672	17,378	0	427,883	0	0	
Total Expenses Excl. Alloc	27,449,300	15,351,828	330,137	1,709,440	4,371,734	658,925	49,871,364	
IUT-Allocations	1,848,917	(139,477)	0	-1,709,440	0	0	0	
Total Exp. Incl. OH & Alloc.	29,298,217	15,212,351	330,137	0	4,371,734	658,925	49,871,364	
Net Rev/(Exp) Before Taxes	135,432	1,125,346	10,342	0	0	1,366,129	2,637,249	
Taxes/Income	135,432	81,769	0	0	0	0	217,201	
Total Expenses Incl. Taxes	29,433,649	15,294,120	330,137	0	4,371,734	658,925	50,088,565	
Net Rev/(Exp) After Taxes	0	1,043,577	10,342	0	0	1,366,129	2,420,048	

Description	COMM & MEMB RELATIONS		EXEC OFFICE UNITS		WO & OIIP		MP&S		PUBLISHING		FINANCE, ACCTG & STAFF SUPPORT		GENERAL ADM & OH		FY 2008 BUDGET REQUEST		FY 2007 BUDGET VS. FY 2008 BUDGET		
	Unit #100's	Unit #100's	Unit #103's	Unit #150's	Unit #200's	Unit #300's	Unit #500's	Unit #591	TOTAL										
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,856,332	186,347	3.3%	
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,344,407	45,489	0.9%	
Subtotal-Other Sales	2,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	622,575	(24,525)	-3.9%	
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,193,312	(289,435)	-9.1%	
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4,621,718	(204,804)	-4.2%	
Subtotal-Meetings & Conf.	32,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	7,558,985	(74,810)	-1.0%	
Subtotal-Grants & Awards	49,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,389,543	135,547	5.7%	
Subtotal-Misc.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	29,659,840	(226,191)	-0.8%	
Total Revenues	83,500	0	0	0	9,609,385	12,793,119	0	6,947,645	29,433,649	0	0	0	0	0	2,525,090	29,433,649	(226,191)	-0.8%	
Payroll & Related Exp.	2,154,549	1,466,695	1,561,876	3,418,954	1,131,551	1,848,589	115,312	433,000	14,900,025	0	0	0	0	0	0	13,986,835	(913,190)	-6.5%	
Outside Services	287,796	155,200	338,044	338,044	1,131,551	266,965	680,285	433,000	3,292,841	0	0	0	0	0	0	3,197,495	(95,346)	-3.0%	
Travel and Related Expenses	63,010	282,145	73,897	73,897	655,768	217,193	18,450	0	3,184,259	0	0	0	0	0	0	1,249,397	(61,066)	-4.9%	
Meetings & Conferences	99,350	65,316	31,848	31,848	2,681,690	66,585	140,470	100,000	4,042,610	0	0	0	0	0	0	3,115,845	(68,414)	-2.2%	
Publication Related Expenses	229,199	66,820	4,300	749,300	2,988,448	4,543	0	4,543	4,519,003	0	0	0	0	0	0	4,413,145	370,535	8.4%	
Operating Expenses	249,776	220,999	243,860	944,988	1,437,208	1,437,208	666,857	755,315	4,519,003	0	0	0	0	0	0	4,572,728	53,725	1.2%	
Total IUTs	42,287	52,403	0	138,595	-186,243	-186,243	-243,273	-243,273	(1,442,966)	0	0	0	0	0	0	(1,296,636)	146,332	11.3%	
Total Direct Expenses	3,124,967	2,309,578	2,353,825	9,720,846	2,107,914	29,806,233	1,164,897	5,782,748	(372,584)	0	0	0	0	0	0	29,238,809	(567,424)	-1.9%	
Contribution Margin	-3,041,467	-2,309,578	-2,353,825	-111,461	3,768,913	-2,107,914	5,782,748	0	0	0	0	0	0	0	0	421,031	(793,615)	-188.5%	
IUT-General Overhead	0	0	0	0	2,062,986	2,891,245	-7,311,164	0	(2,356,933)	0	0	0	0	0	0	(1,634,026)	722,907	44.2%	
Total Expenses Excl. Alloc.	3,124,967	2,309,578	2,353,825	11,783,832	11,915,451	27,449,300	-6,146,267	0	1,848,917	0	0	0	0	0	0	27,604,783	155,483	0.6%	
IUT-Allocations/Incl Plant Fund	0	0	0	0	-548,905	2,397,822	-3,748,445	0	29,298,217	0	0	0	0	0	0	1,815,105	(33,812)	-1.9%	
Total Exp. Incl. OH & Alloc.	3,124,967	2,309,578	2,353,825	11,783,832	11,366,546	29,298,217	-3,748,445	0	135,432	0	0	0	0	0	0	29,419,888	121,671	0.4%	
Net Rev/(Exp) Before Taxes	-3,041,467	-2,309,578	-2,353,825	-2,174,447	1,426,573	135,432	-10,696,090	0	135,432	0	0	0	0	0	0	239,952	(104,520)	-43.6%	
Taxes/Income	0	0	0	0	235,432	-100,000	-3,848,445	0	135,432	0	0	0	0	0	0	239,952	104,520	43.6%	
Total Expenses Incl. Taxes	3,124,967	2,309,578	2,353,825	11,783,832	11,601,978	29,433,649	-3,848,445	0	29,433,649	0	0	0	0	0	0	29,659,840	226,191	0.8%	
Net Rev/(Exp) After Taxes	-3,041,467	-2,309,578	-2,353,825	-2,174,447	1,191,141	0	10,796,090	0	0	0	0	0	0	0	0	0	0	0	0

Description	Unit	# 401	Unit	# 403	Unit	# 404	Unit	# 405	Unit	# 406	Unit	# 407	Unit	# 409	Unit	# 410	Unit	# 411	Unit	# 412	Unit	# 413	Unit	Unit	FY 2008 BUDGET VS.	
	PLA	ACRL	CHOICE	AASL	ASCLA	ALCTS	LAMA	RUSA	ALTA	LITA	ALSC	YALSA	FY 2008 BUDGET REQUEST TOTAL	FY 2007 APPROVED BUDGET	FY 2007 BUDGET \$	%										
Actual Net Assets at Beginning of	222,524	2,060,489	2,340,480	847,199	58,031	152,821	145,983	372,479	8,153	525,193	1,152,104	463,467	8,348,722	10,113,337												
Subtotal-Dues	517,255	549,836	0	372,450	45,550	252,030	210,678	231,835	70,580	226,641	151,600	180,757	2,809,212	2,600,214	208,998	8.9%										
Subtotal-Sales-Net	124,948	180,773	45,720	48,750	5,700	17,560	12,240	2,500	(50)	6,400	(200)	21,500	465,781	481,327	(15,546)	-3.2%										
Subtotal-Other Sales	213,650	255,335	89,620	87,600	5,000	250	0	26,200	500	120	689,000	240	1,367,535	1,216,707	150,828	12.4%										
Subtotal-Subscriptions	36,250	170,428	1,580,848	22,000	0	76,775	29,990	69,000	0	65,000	12,000	14,750	2,077,041	2,040,124	36,917	1.8%										
Subtotal-Advertising	179,400	475,051	905,640	71,990	0	8,000	0	29,108	150	32,500	9,387	17,400	1,728,626	1,468,915	259,711	17.7%										
Subtotal-Meetings & Conf.	3,494,600	282,651	0	1,415,075	7,050	169,190	43,000	22,500	23,500	212,120	140,044	102,350	5,911,080	2,902,205	3,008,875	103.7%										
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	1,500	0	0	0	1,500	1,500	0	0%										
Subtotal-Misc.	387,500	139,167	682,285	259,020	4,750	54,900	67,500	37,900	8,100	22,000	21,550	293,250	1,976,922	1,463,611	513,311	35.1%										
Total Revenues	4,953,603	2,953,261	3,304,113	2,275,885	66,050	577,645	383,408	419,043	104,280	564,781	1,023,381	630,247	16,337,697	12,174,603	4,163,094	34.2%										
Payroll & Related Exp.	628,223	1,049,913	1,433,843	602,818	75,857	214,464	213,385	170,675	151,238	195,428	446,514	245,931	5,428,289	5,111,851	(316,418)	-6.2%										
Outside Services	644,822	261,862	156,765	228,475	2,826	7,715	16,703	20,700	300	34,501	24,584	40,910	1,440,163	1,085,960	(354,183)	-32.6%										
Travel and Related Expenses	378,500	123,848	82,151	115,336	8,500	41,970	21,480	19,900	4,450	23,397	24,700	25,750	899,982	607,487	(292,495)	-43.2%										
Meetings & Conferences	678,150	535,150	18,850	386,350	8,860	84,825	58,000	57,590	17,925	123,600	153,810	50,250	2,173,560	2,300,357	(126,797)	-5.5%										
Publication Related Expenses	263,940	320,989	585,970	199,577	8,241	64,632	11,544	43,835	8,807	56,152	83,251	70,735	1,714,170	1,701,934	(12,836)	-0.8%										
Operating Expenses	190,673	179,467	448,220	178,503	2,823	39,914	22,169	21,239	(2,324)	51,497	147,450	15,919	1,295,550	1,295,283	(267)	0.0%										
Total IUT's	97,712	57,701	(14,425)	82,885	6,811	52,755	35,555	63,080	8,336	39,392	48,856	39,204	517,862	489,209	(18,653)	-3.7%										
Total Direct Expenses	2,882,020	2,528,930	2,711,374	1,791,044	113,918	506,275	378,813	397,019	188,732	524,167	929,165	488,690	13,440,156	12,602,101	(838,055)	-6.7%										
Contribution Margin	2,071,583	(475,669)	592,739	484,841	(45,868)	71,370	(15,405)	22,024	(84,452)	40,614	94,216	141,548	2,897,541	(427,498)	3,325,039	777.8%										
IUT-General Overhead	812,748	133,565	373,365	339,516	2,531	46,107	18,106	14,431	1,520	53,942	86,432	29,409	1,911,672	1,138,323	(773,349)	-67.9%										
Total Expenses Excl. Alloc	3,694,768	2,662,495	3,084,739	2,130,560	116,449	552,382	396,919	411,450	190,252	578,109	1,015,597	518,108	15,351,828	13,740,424	(1,611,404)	-11.7%										
IUT-Allocations	0	0	0	0	(45,590)	0	0	0	(93,887)	0	0	0	(139,477)	(132,458)	7,019	5.3%										
Total Exp. Incl. OH & Alloc.	3,694,768	2,662,495	3,084,739	2,130,560	70,859	552,382	396,919	411,450	96,365	578,109	1,015,597	518,108	15,212,351	13,607,966	(1,604,385)	-11.8%										
Net Rev/(Exp) Before Taxes	1,258,835	(609,234)	219,374	145,325	(2,809)	25,263	(33,511)	7,593	7,915	(13,328)	7,784	112,139	1,125,346	(1,433,363)	2,558,709	178.5%										
Taxes/Income	1,512	30,461	45,214	2,260	0	160	0	782	0	700	240	460	81,769	81,252	(517)	-0.6%										
Total Expenses Incl. Taxes	3,696,280	2,692,956	3,129,953	2,132,820	70,859	552,542	396,919	412,212	96,365	578,809	1,015,837	518,568	15,294,120	13,889,218	(1,604,902)	-11.7%										
Net Rev/(Exp) After Taxes	1,257,323	(639,695)	174,160	143,065	(2,809)	25,103	(33,511)	6,811	7,915	(14,028)	7,544	111,679	1,043,577	(1,514,615)	2,558,192	168.9%										
Tfr to L-1 Invest/Spectrum	(250,000)	0	0	(50,000)	0	0	0	(50,000)	0	0	(49,000)	0	(399,000)	(250,000)	149,000	37.2%										
Net Assets at End of Year	1,229,847	1,420,794	2,514,640	940,284	55,222	177,724	112,472	329,310	16,068	511,165	1,110,648	575,146	8,993,299	8,348,722	644,577	7.7%										

Description	LHRT	ERT	FAFLRT	GODORT	IFRT	IRRT	NMRT	LRRT	MAGERT	SRRT	SORT	LIRT	EMIERT	CLENER	VRT	LSSIRT	GLBTRT	FY 2008	
	Unit # 601	Unit # 602	Unit # 603	Unit # 604	Unit # 605	Unit # 606	Unit # 607	Unit # 608	Unit # 609	Unit # 610	Unit # 611	Unit # 612	Unit # 613	Unit # 614	Unit # 617	Unit # 618	Unit # 619	BUDGET	TOTAL
Net Assets at Beginning of Year	15,473	7,747	1,542	43,952	48,621	15,422	31,871	21,283	17,007	89,136	11,224	65,266	145,488	48,145	1,908	15,541	25,521	603,147	
Subtotal-Dues	5,258	5,815	4,700	18,500	20,250	9,450	20,070	6,000	9,196	12,000	1,125	22,500	5,100	8,000	5,500	4,250	12,300	170,014	
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	2,000	0	0	0	0	200	0	0	0	2,200	
Subtotal-Other Sales	0	0	0	0	0	0	0	0	200	600	0	0	72,000	0	0	0	0	72,800	
Subtotal-Subscriptions	0	0	40	10,000	0	120	0	0	1,000	0	0	0	150	480	0	0	0	11,790	
Subtotal-Advertising	0	0	2,500	6,000	0	0	0	0	0	0	0	0	0	0	0	0	0	8,500	
Subtotal-Meetings & Conf.	0	0	0	4,000	3,750	0	0	0	0	1,325	3,100	0	12,000	5,500	0	4,000	8,500	42,175	
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Misc.	0	0	4,000	3,500	1,000	0	21,300	0	0	0	0	0	1,700	1,500	0	0	0	33,000	
Total Revenues	5,258	5,815	11,240	42,000	25,000	9,570	41,370	6,000	12,396	13,926	4,225	22,500	90,950	15,680	5,500	8,250	20,800	340,479	
Payroll & Related Exp.	0	0	360	0	1,000	0	0	115	0	0	0	0	0	495	0	0	200	2,170	
Outside Services	25	2	130	75	150	0	0	25	0	150	50	1,100	5,400	0	0	0	0	7,107	
Travel and Related Exp.	0	650	0	0	0	0	0	100	800	100	0	0	0	0	0	0	0	1,650	
Meetings & Conferences	2,750	3,600	5,000	11,350	17,370	1,500	27,750	6,400	4,050	5,875	2,800	6,750	41,530	5,900	4,500	2,600	13,900	163,625	
Publication Related Exp.	350	0	4,500	24,850	1,840	4,000	3,867	100	4,780	4,650	550	5,350	34,660	3,950	1,000	1,400	1,000	96,847	
Operating Expenses	915	200	450	500	925	2,200	835	150	387	1,621	325	900	10,350	275	775	3,192	1,225	25,225	
Total IUTs	1,150	750	175	400	1,929	400	1,356	575	490	0	375	6,150	325	1,250	115	470	225	16,135	
Total Direct Expenses	5,190	5,202	10,615	37,175	23,214	8,100	33,808	7,465	10,507	12,396	4,100	20,250	92,265	11,870	6,390	7,662	16,550	312,759	
Contribution Margin	68	613	625	4,825	1,786	1,470	7,562	(1,465)	1,889	1,529	125	2,250	(1,315)	3,810	(890)	588	4,250	27,720	
IUT-General Overhead	526	582	470	1,850	2,400	945	2,007	600	920	1,200	113	2,250	510	800	550	425	1,230	17,378	
Total Expenses Excl. Alloc	5,716	5,784	11,085	39,025	25,614	9,045	35,815	8,065	11,427	13,596	4,213	22,500	92,775	12,670	6,940	8,087	17,780	330,137	
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Exp. Incl. OH & Alloc.	5,716	5,784	11,085	39,025	25,614	9,045	35,815	8,065	11,427	13,596	4,213	22,500	92,775	12,670	6,940	8,087	17,780	330,137	
Net Rev/(Exp) Before Taxes	(458)	31	155	2,975	(614)	525	5,555	(2,065)	969	329	12	0	(1,825)	3,010	(1,440)	163	3,020	10,342	
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Expenses Incl. Taxes	5,716	5,784	11,085	39,025	25,614	9,045	35,815	8,065	11,427	13,596	4,213	22,500	92,775	12,670	6,940	8,087	17,780	330,137	
Net Rev/(Exp) After Taxes	(458)	31	155	2,975	(614)	525	5,555	(2,065)	969	329	12	0	(1,825)	3,010	(1,440)	163	3,020	10,342	
Fund Transfer	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Net Assets at End of Year	15,015	7,778	1,697	46,927	48,007	15,947	37,426	19,218	17,976	89,465	11,236	65,266	143,663	49,155	488	15,704	28,541	613,489	

Description	HQ BUILDING		WO BUILDING		FY 2008 BUDGET		FY 2007 APPROVED BUDGET		FY 2008 BUDGET VS. FY 2007 BUDGET	
	UNIT 710 0000	UNIT 720 0000	UNIT 720 0000	TOTAL	BUDGET	TOTAL	APPROVED BUDGET		\$	%
Subtotal-Dues	0	0	0	0	0	0	0	0	0	
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	
Subtotal-Misc.	0	0	0	0	0	0	0	0	0	
Total Revenues	0	0	0	0	0	0	0	0	0	
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	
Outside Services	0	85,228	85,228	85,228	85,228	56,888	(28,340)	(49.8%)		
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	
Meetings & Conferences	0	0	0	0	0	0	0	0	0	
Publication Related Expense	0	0	0	0	0	0	0	0	0	
Operating Expenses	410,570	381,192	791,762	791,762	801,762	10,000	1.2%			
Total IUTs	832,450	0	832,450	832,450	823,997	(8,453)	(1.0%)			
Total Direct Expenses	1,243,020	466,420	1,709,440	1,709,440	1,682,647	(26,793)	(1.6%)			
Contribution Margin	(1,243,020)	(466,420)	(1,709,440)	(1,709,440)	(1,682,647)	(26,793)	(1.6%)			
IUT-General Overhead	0	0	0	0	0	0	0	0	0	
Total Expenses Excl. Alloc	1,243,020	466,420	1,709,440	1,709,440	1,682,647	(26,793)	(1.6%)			
IUT-Allocations	(1,243,020)	(466,420)	(1,709,440)	(1,709,440)	(1,682,647)	26,793	1.6%			
Total Exp. Incl. OH & Alloc.	0	0	0	0	0	0	0	0	0	
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	
Taxes/Income	0	0	0	0	0	0	0	0	0	
Total Expenses Incl. Taxes	0	0	0	0	0	0	0	0	0	
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	

FY 2008 BUDGET REQUEST	30		35		35		35		35		35		35		34		34		Project # 9405
	Project # 0000	Huron Plaza Building	FUTURE FUND-PRNCPL	FUTURE FUND-SPENDING	LIFEMEMB-PRNCPL	LIFEMEMB-SPENDING	LIFEMEMB-PRNCPL	LIFEMEMB-SPENDING	LIFE MEMBER CAMPAIGN-PRNCPL	LIFE MEMBER CAMPAIGN-SPENDING	LIFE MEMBER CAMPAIGN-PRNCPL	LIFE MEMBER CAMPAIGN-SPENDING	ALBERT LEOWSHI FELLOWSHI-PRNCPL	ALBERT LEOWSHI FELLOWSHI-SPENDING	GILES SCHLRSP-PRNCPL	GILES SCHLRSP-SPENDING	SPECTRUM-PRNCPL	SPECTRUM-SPENDING	
Projected Net Assets at Beginning of Year	2,068,457		12,116,112	0	1,066,474	0	182,798	0	182,798	0	182,798	0	381,592	0	279,845	0	2,847,250	0	55,429
Subtotal-Dues	0		(20,385)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales Net	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Cont.	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	0		424,964	132,701	37,327	37,327	6,398	6,398	6,398	6,398	6,398	6,398	13,356	13,356	9,795	9,795	99,654	99,654	1,989
Total Revenues	0		403,679	132,701	37,327	37,327	6,398	6,398	6,398	6,398	6,398	6,398	13,356	13,356	9,795	9,795	99,654	99,654	1,989
Payroll & Related Exp.	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0		0	109,045	0	9,598	0	1,645	0	1,645	0	0	0	3,434	2,519	0	25,625	31,578	0
Travel and Related Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Publication Related Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,000	180,000	0
Operating Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total IUTs	0		(23,656)	23,656	3,271	3,271	(3,271)	15,247	(3,271)	15,247	(3,271)	15,247	13,356	9,922	9,795	7,276	94,654	(17,500)	0
Total Direct Expenses	0		(23,656)	132,701	3,271	3,271	6,327	15,247	6,327	15,247	6,327	15,247	13,356	13,356	9,795	9,795	99,654	48,122	194,078
Contribution Margin	0		427,335	0	34,056	0	(8,849)	0	(8,849)	0	(8,849)	0	452,542	0	0	0	51,532	51,532	1,989
IUT-General Overhead	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	0		(23,656)	132,701	3,271	3,271	6,327	15,247	6,327	15,247	6,327	15,247	13,356	13,356	9,795	9,795	99,654	48,122	194,078
IUT-Allocations	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	0		(23,656)	132,701	3,271	3,271	6,327	15,247	6,327	15,247	6,327	15,247	13,356	13,356	9,795	9,795	99,654	48,122	194,078
Net Rev/(Exp) Before Taxes	0		427,335	0	34,056	0	(8,849)	0	(8,849)	0	(8,849)	0	452,542	0	0	0	51,532	51,532	1,989
Taxes/Income	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	0		(23,656)	132,701	3,271	3,271	6,327	15,247	6,327	15,247	6,327	15,247	13,356	13,356	9,795	9,795	99,654	48,122	194,078
Net Rev/(Exp) After Taxes	0		427,335	0	34,056	0	(8,849)	0	(8,849)	0	(8,849)	0	452,542	0	0	0	51,532	51,532	1,989
Net Assets transfer in/out)	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	2,068,457		12,543,447	0	1,100,530	0	173,949	0	173,949	0	173,949	0	381,592	0	279,845	0	2,847,250	51,532	3,660,221

Description	34		34		34		34		34		34		34		34		34		34		34		34	
	Project #	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106	106
	GORDON SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL	TUROCK SCHOLARSHI P-SPENDING	TUROCK SCHOLARSHI P-PRINCIPAL
BUDGET REQUEST	1,406	120,810	(2,500)	64,798	1,538	3,750,170																		
Projected Net Assets at Beginning of Year																								
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	1,989	4,141	4,141	2,322	2,322	262,514																		
Subtotal-Misc.	1,989	4,141	4,141	2,322	2,322	262,514																		
Total Revenues	1,989	4,141	4,141	2,322	2,322	262,514																		
Payroll & Related Exp.	0	0	0	0	0	0																		
Outside Services	512	0	1,065	0	597	33,752																		
Travel and Related Expenses	0	0	0	0	0	0																		
Meetings & Conferences	0	0	5,500	0	0	186,500																		
Publication Related Expenses	0	0	0	0	0	(15,035)																		
Operating Expenses	0	0	2,102	0	363	(15,035)																		
Total IUTs	0	3,424	(3,424)	0	0	0																		
Total Direct Expenses	512	3,424	4,141	2,102	960	205,217																		
Contribution Margin	1,477	717	0	220	1,362	57,297																		
IUT-General Overhead	0	0	0	0	0	0																		
Total Expenses Excl. Alloc	512	3,424	4,141	2,102	960	205,217																		
IUT-Allocations	0	0	0	0	0	0																		
Total Exp. Incl. Off. & Alloc.	512	3,424	4,141	2,102	960	205,217																		
Net Rev/(Exp) Before Taxes	1,477	717	0	220	1,362	57,297																		
Taxes/Income	0	0	0	0	0	0																		
Total Expenses Incl. Taxes	512	3,424	4,141	2,102	960	205,217																		
Net Rev/(Exp) After Taxes	1,477	717	0	220	1,362	57,297																		
Net Assets transfer in/out	0	0	0	0	0	0																		
Net Assets at End of Year	2,883	121,527	(2,500)	65,018	2,900	3,807,467																		

FY 2008 BUDGET REQUEST	34		34		34		34		34		34		34		34		34		34		34			
	103	103	108	108	111	111	115	115	200	200	230	230	230	230	230	230	230	230	230	230	230	230		
Description	ARTHUR CURLY-PRNC	ARTHUR CURLY-SPNDG	INTL FROM ENDMWT-PRNCPL	INTL FROM ENDMWT-SPNDG	BOGLE ENDMWT-PRNCPL	BOGLE ENDMWT-SPNDG	EMILY DEAN HEIMAN-PRNCPL	EMILY DEAN HEIMAN-SPNDG	CULTURAL COMMUNITIE S FUND-PRINCIPAL	CULTURAL COMMUNITIE S FUND-PRINCIPAL	COMMONI JIES FUND-PRNCPL/A SPENDG/A	AWARD ENDMWT-PRNCPL	AWARD ENDMWT-SPNDG	BOYD MILITARY NOVEL AWARD-PRNCPL	BOYD MILITARY NOVEL AWARD-SPNDG	HAYCOCK ENDMWT-PRNCPL	HAYCOCK ENDMWT-SPNDG	HAYCOCK ENDMWT-PRNCPL	HAYCOCK ENDMWT-SPNDG	HAYCOCK ENDMWT-PRNCPL	HAYCOCK ENDMWT-SPNDG	HAYCOCK ENDMWT-PRNCPL	HAYCOCK ENDMWT-SPNDG	
Project #	0213	0214	0608	0608	0661	0662	0863	0864	0976	0976	0977	0941	0941	0960	0961	0958	0958	0959	0959	1640	1640	1641	1641	
Amount	16,826	1	130,110	1	15,701	0	50,198	0	1,113,526	0	5,920	206,402	0	120,951	6,015	43,099	0	0	0	340,992	0	0	0	
Projected Net Assets at Beginning of Year	794,067																							
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal-Grants & Awards	55,584	589	5,554	4,554	550	550	1,757	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Subtotal-Misc.	55,584	589	5,554	4,554	550	550	1,757	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Total Revenues	34,147	(438)	(3,383)	4,554	211	550	(805)	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Outside Services	7,147	0	0	1,171	0	141	0	452	0	12,500	0	1,964	0	1,143	0	0	0	0	0	0	0	0	0	
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	20,075	0	0	0	1,206	0	0	0	0	0	0	0	0	0	
Meetings & Conferences	18,000	0	0	0	0	500	0	500	0	14,000	0	3,000	0	5,000	0	0	0	0	0	0	0	0	0	
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Operating Expenses	9,000	0	0	0	0	0	0	0	0	7,394	0	0	0	685	0	0	0	0	0	0	0	0	0	
Total IUT's	0	(438)	(3,383)	3,383	211	(91)	(805)	805	0	(2,159)	0	2,384	0	(3,564)	0	(120)	0	0	0	0	0	0	0	
Total Direct Expenses	34,147	(438)	(3,383)	4,554	211	550	(805)	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Contribution Margin	21,437	1,027	8,937	0	339	0	2,562	0	342,181	0	9,507	0	545	0	1,628	0	0	0	0	0	0	0	0	
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Expenses Excl. Alloc	34,147	(438)	(3,383)	4,554	211	550	(805)	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Net Rev/(Exp) Before Taxes	21,437	1,027	8,937	0	339	0	2,562	0	342,181	0	9,507	0	545	0	1,628	0	0	0	0	0	0	0	0	
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Expenses Incl. Taxes	34,147	(438)	(3,383)	4,554	211	550	(805)	1,757	342,181	39,181	7,348	7,348	4,444	4,444	1,508	1,508	1,508	1,508	11,935	11,935	0	0	0	
Net Rev/(Exp) After Taxes	21,437	1,027	8,937	0	339	0	2,562	0	342,181	0	9,507	0	545	0	1,628	0	0	0	0	0	0	0	0	
Net Assets Transfer In/Out	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Net Assets at End of Year	815,504	17,853	139,055	1	16,040	0	52,760	0	1,455,707	5,920	215,909	3,541	121,496	6,015	44,727	0	0	0	0	347,893	0	0	0	0

BUDGET REQUEST	34		34		34		34		34		34		34		34		34		34	
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
LIPPINCOTT AWARDS - PRINCIPAL SPENDING	1644	1645	200	200	591	591	300	300	401	401	403	403	403	403	403	403	403	403	403	403
Project Net Assets at Beginning of Year	29,424	56,503	0	0	22,666	0	1,264,489	0	816,185	0	20,124	0	28,879	1	121,101	0	1,956,938	0	0	0
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	1,030	1,981	1,981	1,981	793	793	44,257	44,257	28,566	28,566	704	704	1,046	1,046	4,239	4,239	68,493	68,493	68,493	68,493
Total Revenues	1,030	1,981	1,981	1,981	793	793	44,257	44,257	28,566	28,566	704	704	1,046	1,046	4,239	4,239	68,493	68,493	68,493	68,493
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	285	0	509	0	204	11,380	11,380	7,346	7,346	0	181	0	269	0	1,090	0	0	0	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	1,000	0	0	1,000	0	25,000	25,000	10,000	10,000	0	300	0	175	0	2,300	0	0	0	0
Publication Related Expenses	0	0	0	0	350	0	1,500	1,500	0	0	0	0	0	200	0	70	0	0	0	0
Operating Expenses	0	0	0	0	0	0	2,050	2,050	0	0	0	0	0	100	0	70	0	0	0	0
Total IUTs	235	(235)	1,472	1,472	761	(761)	(1,527)	4,327	688	(688)	(223)	223	(302)	302	(749)	779	(15,881)	(15,881)	(15,881)	(15,881)
Total Direct Expenses	235	1,030	(1,472)	1,981	761	793	(1,527)	44,257	688	12,535	(223)	704	(302)	1,046	(749)	4,239	(15,881)	(15,881)	(15,881)	(15,881)
Contribution Margin	795	0	3,453	0	32	0	45,784	0	49,786	0	927	0	1,348	0	4,988	0	84,374	84,374	84,374	84,374
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc.	235	1,030	(1,472)	1,981	761	793	(1,527)	44,257	688	12,535	(223)	704	(302)	1,046	(749)	4,239	(15,881)	(15,881)	(15,881)	(15,881)
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	235	1,030	(1,472)	1,981	761	793	(1,527)	44,257	688	12,535	(223)	704	(302)	1,046	(749)	4,239	(15,881)	(15,881)	(15,881)	(15,881)
Net Rev(Exp) Before Taxes	795	0	3,453	0	32	0	45,784	0	49,786	0	927	0	1,348	0	4,988	0	84,374	84,374	84,374	84,374
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	235	1,030	(1,472)	1,981	761	793	(1,527)	44,257	688	12,535	(223)	704	(302)	1,046	(749)	4,239	(15,881)	(15,881)	(15,881)	(15,881)
Net Rev(Exp) After Taxes	795	0	3,453	0	32	0	45,784	0	49,786	0	927	0	1,348	0	4,988	0	84,374	84,374	84,374	84,374
Net Assets transfer (in/out)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	30,219	60,056	0	60,056	22,698	0	1,310,273	0	1,115,971	0	21,051	1	31,226	1	126,089	0	2,041,312	2,041,312	2,041,312	2,041,312

BUDGET REQUEST	34 403	34 404	34 404	34 404	34 405	34 405	34 406	34 406	34 406	34 407	34 407	34 409	34 409	34 410	34 410	34 410	34 411	34 411	34 411	34 413	34 413	34 413	34 413	34 413	34 413
	ACRL	CHOICE	CHOICE	CHOICE	AASL	AASL	ASCLA	ASCLA	ASCLA	Long-Term Investment	Long-Term Investment	LAMA	LAMA	RUSA	RUSA	Sophie Brody Medal	ALTA Endowment	ALTA Endowment	ALTA Endowment	Whitney Carnegie	Whitney Carnegie	Whitney Carnegie	Children's Library	Children's Library	Children's Library
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #
Projected Net Assets at Beginning of Year	(0)	766,972	3921	3921	163,106	4061	4399	4399	4399	56,274	4516	4710	4711	4820	4821	4822	5115	5115	5116	2992	2992	2992	5403	5403	5409
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	58,493	26,844	26,844	26,844	5,709	5,709	1,411	1,411	1,411	1,970	8,067	5,067	15,228	15,228	4,204	4,204	4,815	4,815	4,815	0	0	0	6,531	6,531	6,531
Subtotal-Misc.	68,493	26,844	26,844	26,844	5,709	5,709	1,411	1,411	1,411	1,970	8,067	5,067	15,228	15,228	4,204	4,204	4,815	4,815	4,815	0	0	0	6,531	6,531	6,531
Total Revenues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	17,612	0	6,903	6,903	0	1,468	363	363	363	506	0	1,303	3,916	3,916	1,081	1,081	1,238	1,238	1,238	0	0	0	0	0	1,679
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Publication Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4,000
Total IUTs	15,881	(19,941)	19,941	(4,241)	4,241	1,048	(1,048)	1,048	(1,048)	1,464	(2,264)	2,264	(11,312)	(11,312)	(3,123)	(3,123)	(763)	(763)	(763)	1,700	1,700	2,814	200	0	0
Total Direct Expenses	68,493	(19,941)	26,844	(4,241)	5,709	(1,048)	(1,048)	1,411	(1,411)	1,970	(2,264)	5,067	(11,312)	(11,312)	15,228	(3,123)	(763)	(763)	(763)	4,204	4,204	4,815	0	(52)	6,531
Contribution Margin	0	46,785	0	9,950	0	2,459	2,459	2,459	2,459	3,434	10,331	0	26,540	26,540	0	7,327	5,578	5,578	5,578	0	0	0	6,583	6,583	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc.	68,493	(19,941)	26,844	(4,241)	5,709	(1,048)	(1,048)	1,411	(1,411)	1,970	(2,264)	5,067	(11,312)	(11,312)	15,228	(3,123)	(763)	(763)	(763)	4,204	4,204	4,815	0	(52)	6,531
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	68,493	(19,941)	26,844	(4,241)	5,709	(1,048)	(1,048)	1,411	(1,411)	1,970	(2,264)	5,067	(11,312)	(11,312)	15,228	(3,123)	(763)	(763)	(763)	4,204	4,204	4,815	0	(52)	6,531
Net Rev/(Exp) Before Taxes	0	46,785	0	9,950	0	2,459	2,459	2,459	2,459	3,434	10,331	0	26,540	26,540	0	7,327	5,578	5,578	5,578	0	0	0	6,583	6,583	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	68,493	(19,941)	26,844	(4,241)	5,709	(1,048)	(1,048)	1,411	(1,411)	1,970	(2,264)	5,067	(11,312)	(11,312)	15,228	(3,123)	(763)	(763)	(763)	4,204	4,204	4,815	0	(52)	6,531
Net Rev/(Exp) After Taxes	0	46,785	0	9,950	0	2,459	2,459	2,459	2,459	3,434	10,331	0	26,540	26,540	0	7,327	5,578	5,578	5,578	0	0	0	6,583	6,583	0
Net Assets transfer in/out	0	0	0	50,000	0	0	0	0	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	(0)	813,757	1	223,056	0	42,769	1	42,769	1	58,708	155,104	1	511,626	511,626	127,442	143,196	1	143,196	1	0	0	0	193,177	193,177	1

FY 2008		34	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34			
BUDGET REQUEST		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	414		
Description	Project #	Principal	Service- Spending	Melcher- Principal	Melcher- Spending	Carnegie Video- Principal	Carnegie Video- Spending	Rollins- Principal	Rollins- Spending	ALSC/REF Book	ALSC/REF Book	ORMA Bejore Book	ORMA Bejore Book	Wider Award- Principal	Wider Award- Spending	Arbuthnot Lecture Award- Principal	Arbuthnot Lecture Award- Spending	Theodore Geisel Award- Principal	Theodore Geisel Award- Spending	William C. Morris Endowme Project #	William C. Morris Endowme Project #	William C. Morris Endowme Project #
Projected Net Assets at Beginning of Year	5404	5410	5407	5408	5411	5412	5413	5414	5415	5416	5417	5418	5419	5420	5421	5422	5423	5424	5425	5426	5427	5428
	68,375	0	634,906	1	107,834	0	175,135	552	93,293	0	41,820	1	67,889	1	57,595	0	557,297	0	558	1	553,453	1
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	2,393	2,393	32,222	22,222	3,774	3,774	6,153	6,153	8,262	6,262	1,464	6,262	6,262	1,464	2,375	2,375	2,013	2,013	2,013	19,505	19,505	19,371
Subtotal-Misc.	2,393	2,393	32,222	22,222	3,774	3,774	6,153	6,153	8,262	6,262	1,464	6,262	6,262	1,464	2,375	2,375	2,013	2,013	2,013	19,505	19,505	19,371
Total Revenues																						
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	615	0	5,914	0	971	0	1,582	0	839	0	376	0	611	0	518	0	518	0	5,016	0	4,981
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meetings & Conferences	0	1,950	0	12,000	0	200	0	4,000	0	3,900	0	100	0	1,000	0	500	0	500	0	2,400	0	2,400
Publication Related Expenses	0	0	0	0	0	0	0	175	0	0	0	0	0	280	0	0	0	0	0	2,600	0	2,600
Operating Expenses	0	65	0	250	0	350	0	15	0	0	0	0	0	200	0	0	0	0	0	0	0	13,250
Total IUTs	(648)	663	(3,833)	4,958	(1,878)	2,253	(326)	381	(1,923)	1,923	(788)	788	(484)	484	(995)	995	(9,489)	995	(9,489)	19,505	(1,140)	1,140
Total Direct Expenses	(648)	2,393	(3,833)	22,222	(1,878)	3,774	(326)	6,153	(1,923)	6,262	(788)	788	(484)	484	(995)	995	(9,489)	2,013	(9,489)	19,505	(1,140)	1,140
Contribution Margin	3,041	0	36,055	0	5,652	0	6,479	0	10,185	0	2,252	0	2,859	0	3,008	0	28,994	0	28,994	0	20,511	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Excl. Alloc.	(648)	2,393	(3,833)	22,222	(1,878)	3,774	(326)	6,153	(1,923)	6,262	(788)	788	(484)	484	(995)	995	(9,489)	2,013	(9,489)	19,505	(1,140)	1,140
Net Rev/(Exp) Before Taxes	3,041	0	36,055	0	5,652	0	6,479	0	10,185	0	2,252	0	2,859	0	3,008	0	28,994	0	28,994	0	20,511	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	(648)	2,393	(3,833)	22,222	(1,878)	3,774	(326)	6,153	(1,923)	6,262	(788)	788	(484)	484	(995)	995	(9,489)	2,013	(9,489)	19,505	(1,140)	1,140
Net Rev/(Exp) After Taxes	3,041	0	36,055	0	5,652	0	6,479	0	10,185	0	2,252	0	2,859	0	3,008	0	28,994	0	28,994	0	20,511	0
Net Assets Transfer in/out	4,000	0	20,000	0	0	0	0	0	5,000	0	0	0	20,000	0	0	0	0	0	0	0	0	0
Net Assets at End of Year	75,416	0	690,961	0	113,486	0	181,614	552	108,993	0	44,072	1	90,728	1	50,913	0	586,291	0	586,291	1	573,964	1

	48	48	48	48	48	47	48	48	47	48	48	47	47	47	47
	100	101	107	107	109	109	109	109	109	114	115	115	115	115	115
	PUBLIC RELATION CAMPAIGN	FIN ASST FOR LIB EDUC	Verizon-Or-line Professional Development	Demco / Diversity Fair	IMLS-LNCC Grant	Gates Funding Technology Access Study	NCES/IALS 07-08	CHAMPION	Proposed Grants	NEH- Picturing America	NEH-Lewis & Clark Travelling Exh	NEH/Huntingt on Lib.- Lincoln Travelling II			
	Project # 0328	Project # 0013	Project # 5XX	Project # 0520	Project # 0718	Project # 0721	Project # 0725	Project # 1200	Project # 1000	Project # 1007	Project # 1015	Project # 1009			
Description															
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	141,900	0	300,000	8,500	112,533	855,609	17,198	0	1,200,000	49,250	38,223	0	26,908	0	0
Subtotal-Misc.	0	6,500	0	0	0	0	0	207,900	0	0	0	0	0	0	0
Total Revenues	141,900	6,500	300,000	8,500	112,533	855,609	17,198	207,900	1,200,000	49,250	38,223	0	26,908	0	0
Payroll & Related Exp.	151,250	0	0	0	0	250,703	10,000	0	0	31,250	15,625	0	0	0	0
Outside Services	86,000	0	0	0	102,110	508,129	300	0	0	0	0	0	0	0	0
Travel and Related Expenses	7,000	0	0	0	250	3,800	2,980	4,000	0	0	0	0	0	0	0
Meetings & Conferences	10,000	0	0	7,500	300	0	0	12,000	0	0	12,225	0	21,000	0	0
Publication Related Expense	18,000	5,700	0	1,000	0	13,000	0	5,800	0	2,000	0	0	0	0	0
Operating Expenses	(145,100)	0	252,951	0	109	3,500	0	158,100	1,000,000	5,500	1,000	0	250	0	0
Total IUTs	14,750	800	0	0	300	5,200	600	28,000	0	0	2,000	0	225	0	0
Total Direct Expenses	141,900	6,500	252,951	8,500	103,060	783,332	13,860	207,900	1,000,000	39,750	30,850	0	21,475	0	0
Contribution Margin	0	0	47,049	0	9,473	72,277	3,318	0	200,000	9,500	7,373	0	5,433	0	0
IUT-General Overhead	0	0	47,049	0	9,473	72,277	3,318	0	200,000	9,500	7,373	0	5,433	0	0
Total Expenses Excl. Alloc	141,900	6,500	300,000	8,500	112,533	855,609	17,198	207,900	1,200,000	49,250	38,223	0	26,908	0	0
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	141,900	6,500	300,000	8,500	112,533	855,609	17,198	207,900	1,200,000	49,250	38,223	0	26,908	0	0
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	141,900	6,500	300,000	8,500	112,533	855,609	17,198	207,900	1,200,000	49,250	38,223	0	26,908	0	0
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2007	47	47	47	48	47	47	48	48	48	48	48	48	48	48	48	48	48	48	48
BUDGET REQUEST	115	115	115	115	115	115	115	115	115	116	151	151	221	230	230	230	230	230	230
	NEH-NYHS A.	NLM-Changing	NEH-We the	Nextbook-	NEH-Ben	IMLS New	Gates	SCHOLARSHIP	SULLIVAN	MACARTHUR-	Copyright	Foundation	BASH-FY 2005	AWARD	WILSON LIB	STAFF DEV	GRANT	BETA PHI	MU AWARD
	HAMILTON	the Face of	people-The	Let's Talk	Franklin-In	Voices, New	Operating	BASH-FY 2005	AWARD	Extension	General	Operating	BASH-FY 2005	AWARD	STAFF DEV	GRANT	BETA PHI	MU AWARD	
		Medicine	Happiness	Jewish Lit II	Better World-	Vision Grant	Grant	BASH-FY 2005	AWARD	Extension	General	Operating	BASH-FY 2005	AWARD	STAFF DEV	GRANT	BETA PHI	MU AWARD	
					Trvl Exh														
	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	
	1016	1018	1011	1023	1019	1048	0823	1612	0933	0820	0823	175,000	210,000	0933	0934	0935			
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	15,600	23,494	8,730	279,318	34,916	71,283	175,000	210,000	1,000	210,000	175,000	175,000	93,000	1,000	3,850	1,000	1,000	1,000	1,000
Subtotal-Misc.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues	15,600	23,494	8,730	279,318	34,916	71,283	175,000	210,000	1,000	210,000	175,000	175,000	212,000	1,000	3,850	1,000	1,000	1,000	1,000
Payroll & Related Exp.	0	0	7,046	82,906	13,281	1,833	45,000	0	0	0	45,000	45,000	0	0	0	0	0	0	0
Outside Services	0	0	0	1,300	0	0	35,000	0	0	68,000	35,000	35,000	30,000	0	0	0	0	0	0
Travel and Related Expenses	0	0	0	0	0	0	52,175	0	0	85,000	52,175	52,175	40,000	0	0	0	0	0	0
Meetings & Conferences	11,700	18,200	0	19,202	13,860	0	20,000	0	0	30,000	20,000	20,000	115,000	700	3,500	1,000	1,000	1,000	1,000
Publication Related Expense	0	0	0	0	0	0	0	0	0	25,000	0	0	15,000	0	0	0	0	0	0
Operating Expenses	250	250	0	150,149	360	69,450	2,000	2,000	2,000	2,000	2,000	2,000	52,000	270	350	0	0	0	0
Total IUTs	500	300	0	368	680	0	0	0	0	0	0	0	(40,000)	30	0	0	0	0	0
Total Direct Expenses	12,450	18,750	7,046	253,925	28,181	71,283	152,175	210,000	1,000	210,000	152,175	152,175	212,000	1,000	3,850	1,000	1,000	1,000	1,000
Contribution Margin	3,150	4,744	1,684	25,393	6,735	0	22,825	0	0	0	22,825	22,825	0	0	0	0	0	0	0
IUT-General Overhead	3,150	4,744	1,684	25,393	6,735	0	22,825	0	0	0	22,825	22,825	0	0	0	0	0	0	0
Total Expenses Excl. Alloc	15,500	23,494	8,730	279,318	34,916	71,283	175,000	210,000	1,000	210,000	175,000	175,000	212,000	1,000	3,850	1,000	1,000	1,000	1,000
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. incl. OH & Alloc.	15,500	23,494	8,730	279,318	34,916	71,283	175,000	210,000	1,000	210,000	175,000	175,000	212,000	1,000	3,850	1,000	1,000	1,000	1,000
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	15,600	23,494	8,730	279,318	34,916	71,283	175,000	210,000	1,000	210,000	175,000	175,000	212,000	1,000	3,850	1,000	1,000	1,000	1,000
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2007 BUDGET REQUEST	48 410	48 413	48 413	48 413	48 413	48 413	48 413	48 413	48 413	48 413	48 413	48 414	48 414	48 414	48 605	48 605	FY 2007 BUDGET TOTAL
Description	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	Project #	
NASD Grant 1-7-07 to 1-31-09	4810	5406	5413	5414	5510	5519	5517	5890	5777	6203	6204						
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	24,000
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	173,857	2,400	1,000	10,000	25,000	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	3,774,719	475,019
Subtotal-Misc.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues	173,857	2,400	1,000	10,000	25,000	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	4,371,734	4,371,734
Payroll & Related Exp.	0	0	0	0	3,000	0	0	0	0	0	0	0	0	0	0	0	611,894
Outside Services	10,000	0	0	0	0	0	0	240	0	0	0	0	0	0	0	0	846,344
Travel and Related Expenses	7,520	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0	236,975
Meetings & Conferences	470	2,400	1,000	0	2,500	4,000	3,000	0	10,000	1,000	1,000	0	6,000	0	0	0	383,757
Publication Related Expense	0	0	0	2,500	7,600	0	0	0	0	0	0	0	0	0	0	0	126,923
Operating Expenses	90,000	0	0	7,380	0	0	0	0	0	0	0	0	0	0	0	0	1,658,960
Total IUTs	61,050	0	0	120	940	0	0	1,000	450	0	0	0	0	0	0	0	78,998
Total Direct Expenses	169,040	2,400	1,000	10,000	24,040	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	3,943,851	3,943,851
Contribution Margin	4,817	0	0	0	960	0	0	0	0	0	0	0	0	0	0	0	427,883
IUT-General Overhead	4,817	0	0	0	960	0	0	0	0	0	0	0	0	0	0	0	427,883
Total Expenses Excl. Alloc	173,857	2,400	1,000	10,000	25,000	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	4,371,734	4,371,734
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. Incl. OH & Alloc.	173,857	2,400	1,000	10,000	25,000	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	4,371,734	4,371,734
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	173,857	2,400	1,000	10,000	25,000	4,000	3,000	1,240	16,450	1,000	1,000	1,240	16,450	1,000	1,000	4,371,734	4,371,734
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2007 BUDGET REQUEST	48 230 ALA EQUALITY AWARD	48 230 WORLD BOOK ALA GOAL AWARD	48 230 GALE RES CO FIN AWARD	48 230 GROLIER FIDATION AWARD	48 230 DEWEY AWARD	48 230 EBSCO AWARD	48 230 INFO TODAY LIB OF THE FUTURE AWARD	48 230 MARSHALL CAVENDISH AWARD	48 403 Friends of ACRL- Restricted	48 405 School Library Media Program of the Year	48 409 JCD Awards	48 409 Library Interior Design Award	48 409 LAMA Diversity
Description	Project # 0936	Project # 0937	Project # 0938	Project # 0940	Project # 0942	Project # 0949	Project # 0952	Project # 0956	Project # 3831	Project # 4197	Project # 4607	Project # 4608	Project # 4620
Subtotal-Dues	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Sales-Net	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Other Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Subscriptions	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Meetings & Conf.	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Grants & Awards	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal-Misc.	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	21,000	40,000	31,000	1,000
Total Revenues	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	21,000	40,000	36,000	1,000
Payroll & Related Exp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Outside Services	0	0	0	0	0	0	0	0	0	0	3,040	2,225	0
Travel and Related Expenses	0	0	0	0	0	0	0	0	0	0	6,500	6,000	0
Meetings & Conferences	500	10,000	2,500	1,000	0	10,000	1,500	2,000	4,125	11,750	29,575	20,000	1,000
Publication Related Expense	350	0	0	0	0	0	0	0	0	4,148	175	2,000	0
Operating Expenses	350	0	250	350	350	0	500	400	250	1,050	200	5,500	0
Total IUTs	0	0	0	0	0	0	0	0	0	900	510	275	0
Total Direct Expenses	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	17,848	40,000	36,000	1,000
Contribution Margin	0	0	0	0	0	0	0	0	0	3,152	0	0	0
IUT-General Overhead	0	0	0	0	0	0	0	0	0	3,152	0	0	0
Total Expenses Excl. Alloc	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	21,000	40,000	36,000	1,000
IUT-Allocations	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Exp. incl. OH & Alloc.	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	21,000	40,000	36,000	1,000
Net Rev/(Exp) Before Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Taxes/Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses Incl. Taxes	850	10,000	2,750	1,350	350	10,000	2,000	2,400	4,375	21,000	40,000	36,000	1,000
Net Rev/(Exp) After Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2008 Budget Requests

American Library Association

	ESTIMATED PURCHASE PRICE (RECOMMENDED)	RECOMMENDED FY 2008 DEPR. EXP. 1/2 YR.	RECOMMENDED FY 2009 DEPR. FULL YR.
TOTAL CAPITAL REQUEST-GENERAL FUND	1,604,678	169,594	339,189
TOTAL CAPITAL REQUEST-DIVISION	294,162	32,850	65,699
TOTAL CAPITAL REQUEST-PLANT FUND	517,200	25,860	51,720
GRAND TOTAL	2,416,040	228,304	456,608
TOTAL CAPITAL REQUEST-GENERAL FUND & PLANT FUND	2,121,878	195,454	390,909

UNIT #	PROJEC T #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE	LIFE	RECOMMENDED FY 2008 DEPR. EXP.	RECOMMENDED FY 2009 DEPR. FULL EXP.
COMPUTER RELATED-GENERAL FUND & DIVISION:							
505	0000	ITTS	Microsoft Office 2007 upgrade	22,000	5	2,200	4,400
505	0000	ITTS	Online Dues System - modification for installment payments	20,000	5	2,000	4,000
505	0000	ITTS	Credit Card encryption for active matter database	15,000	5	1,500	3,000
505	0000	ITTS	ADP Payroll/HR System - replacement	58,000	5	5,800	11,600
505	0000	ITTS	IMIS Association Management System named license conversion	15,000	5	1,500	3,000
505	0000	ITTS	Knowledge Management System request/response system	20,000	5	2,000	4,000
505	0000	ITTS	CMS Conversion	50,000	5	5,000	10,000
505	0000	ITTS	ALA Social Network *	100,000	5	10,000	20,000
505	0000	ITTS	My ALA Website *	62,500	5	6,250	12,500
			SUBTOTAL	362,500		36,250	72,500
505	0000	ITTS	Storage Area Network (SAN) (from 07)	125,500	5	12,550	25,100
505	0000	ITTS	Blade Servers (for SAN) (from 07)	47,000	5	4,700	9,400
505	0000	ITTS	Virtual Management Software (VMWare)	20,000	5	2,000	4,000
505	0000	ITTS	Disaster Recovery Business Continuity	50,000	5	5,000	10,000
505	0000	ITTS	Training Room Revamp-Phase 1	35,000	5	3,500	7,000
505	0000	ITTS	Tapes	15,000	5	1,500	3,000
505	0000	ITTS	2 - HP2400 Printers	2,500	5	250	500
505	0000	ITTS	Disk Server Upgrades	7,500	5	750	1,500
505	0000	ITTS	DVD Burners	1,000	5	100	200
			SUBTOTAL	303,500		30,350	60,700
			TOTAL INFO TECH RELATED CAPITAL	666,000		66,600	133,200
100	0000	Comm & Memb Rel	1 computer and monitor	1,000	3	167	333
100	0000	Comm & Memb Rel	2 computers and monitors	2,000	3	333	667
112	0000	Office For Accreditation	Laptop Computer w/docking station.	2,000	3	333	667
150	0000	WO	Toshiba Portege M400 Tablet PC	1,700	3	283	567
150	0000	WO	(2)HP nc6400 Notebook	2,000	3	333	667
150	0000	WO	Viewsonic LCD Projector PJ862	2,499	3	417	833
150	0000	WO	Viewsonic LCD Projector PJ588D	1,499	3	250	500
150	0000	WO	Windows 2003 Server Upgrade	4,000	3	667	1,333
150	0000	WO	Software for patch management, security software for Windows	17,500	3	2,917	5,833
221	0000	Conf Serv	Mobile devices, software upgrades and seat license purchases.	2,700	3	450	900
308	2210	Pub Prod-Edtion	Laser Jet Printer HP 5200dn (Q7546A)	20,000	5	2,000	4,000
308	2211	Pub Prod-GRS	Title Management Database Software	455,000	5	45,500	91,000
308	2213	Pub Prod-Edtion Mkg	Guide to Reference authoring System and Subscription Product	50,000	5	5,000	10,000
			ALA Online Store backend and product database-\$100,000 50% for 308-2213 & 50% for 308-2273				

UNIT #	PROJEC T #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE	LIFE	RECOMMENDED FY 2008 DEPR. EXP. 1/2 YR.	RECOMMENDED FY 2009 DEPR. FULL EXP.
308	2273	Pub Prod-Graphics Mkg	ALA Online Store backend and product database-\$100,000 50% for 308-2213 & 50% for 308-2274	50,000	5	5,000	10,000
308	2233	Pub Prod-Online Booklist	Booklist Online Programming updates	20,000	5	2,000	4,000
308	2268	Pub Prod-Techsource Website	ALA TechSource Online database overhaul	50,000	5	5,000	10,000
			TOTAL PERSONAL COMPUTER RELATED-G. F.	681,898		70,650	141,299
			TOTAL COMPUTER RELATED-G. F.	1,347,898		137,250	274,499
401	0000	PLA	printer	1,500	3	250	500
403	0000	ACRL	Printer	1,000	3	167	333
404	3900	CHOICE	CRO Personal Edition wrap-up development costs	25,000	5	2,500	5,000
404	3900	CHOICE	CRO Plus final phase development costs	50,000	5	5,000	10,000
404	3900	CHOICE	CRO Int'l Edition phase I development costs	75,000	5	7,500	15,000
404	3900	CHOICE	Publishing System 2.0 phase III development costs	75,000	5	7,500	15,000
404	3900	CHOICE	Vista compatible network servers	12,000	3	2,000	4,000
404	3900	CHOICE	New back-up system	2,750	3	458	917
404	3900	CHOICE	Back-up Mac software (production)	1,750	3	292	583
404	3900	CHOICE	Network printer	2,500	3	417	833
404	3900	CHOICE	Phone/voice mail system	30,000	3	5,000	10,000
			TOTAL COMPUTER RELATED-DIVISION	276,500		31,083	62,167
			TOTAL COMPUTER RELATED-GENERAL FUND & DIVISION	1,624,398		168,333	336,666
401	0000	PLA	fax machine	1,500	5	150	300
403	0000	ACRL	2 new sets of work station furniture, incl. Counter top (see PLA area), plus cibset conversion to print station	11,162	5	1,116	2,232
404	3900	CHOICE	Fax (replacement)	2,000	5	200	400
414	0000	YALSA	counter top/ office space divider for open area between Admin. Asst. & Communication Specialist's desks and hallway	3,000	5	300	600
			TOTAL DIVISION FURNITURE & EQUIPMENT	17,662		1,766	3,532
			GENERAL FUND OFFICE FURNITURE & EQUIPMENT:				
104	0000	Library	ScanPro1000	7,000	5	700	1,400
100	0000	Comm & Memb Rel	1 workstation	2,500	5	250	500
100	0000	Comm & Memb Rel	2 workstation	5,000	5	500	1,000
150	0000	WO	Cisco 1751/1841 Router (rack mountable)	1,500	5	150	300
150	0000	WO	Cabinet for network servers, includes cost of delivery and	2,000	5	200	400
150	0000	WO	HD TV/DVD Combo	1,000	5	100	200

UNIT #	PROJEC T #	UNIT NAME	ITEM REQUESTED	ESTIMATED PURCHASE PRICE	LIFE	RECOMMENDED FY 2008 DEPR. EXP.	RECOMMENDED FY 2009 DEPR. EXP.
150	0000	WO	HD Tuner	180	5	18	36
150	0000	WO	AV Cart for TV and LCD Projector Stand	600	5	60	120
510	0000	Reprographics Center	One replacement multifunction device.	15,000	5	1,500	3,000
591	0000	Gen Adm	Miscellaneous Office Furniture & fixture	122,000	5	12,200	24,400
			TOTAL GENERAL FUND OFFICE FURNITURE & EQUIPMENT	156,780		15,678	31,356
			PLANT FUND BUILDING IMPROVEMENTS:				
710	0000	HQ Building	Placeholder for office renovations	33,000	10	1,650	3,300
710	0000	HQ Building	50 E Elevator call button and direction indicator modification per	7,200	10	360	720
710	0000	HQ Building	40 E Refrigeration systems replacement electrical	25,000	10	1,250	2,500
710	0000	HQ Building	40 E Refrigeration replacement	375,000	10	18,750	37,500
710	0000	HQ Building	Emergency back-up power system, natural gas generator	57,000	10	2,850	5,700
720	0000	WO Building	Conference Room Construction	15,000	10	750	1,500
720	0000	WO Building	Office Conversion Work	5,000	10	250	500
			TOTAL PLANT FUND BUILDING IMPROVEMENTS	517,200		25,860	51,720
591	9140	Gen Adm	CAPITAL CONTINGENCY	100,000	3	16,667	33,333
			GRAND TOTAL - CAPITAL REQUESTS	2,416,040		228,304	456,608